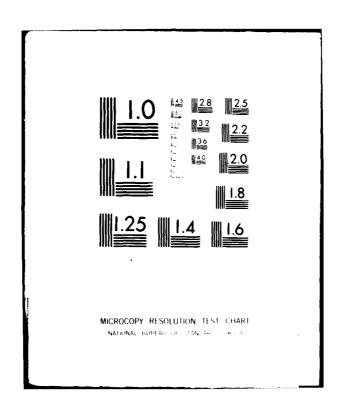
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NAVAL POSTGRADUATE SCHOOL Monterey, California



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THESIS

PRE-CONSOLIDATION SUPPLY SUPPORT FOR NARF ALAMEDA AND NSC OAKLAND LOCAL CUSTOMERS ...

by

Bryan Hrabosky, Jr. Wayne Allen/Owen Ronnald Gordon/Popp

Septembes 1980

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Pre-consolidation Supply Support for NARF Alameda and NSC Oakland Local Customers

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ABSTRACT

On October 1, 1979 the wholesale support functions of NAS Alameda were merged into NSC Oakland according to the recommendation of a Department of Defense Material Distribution Study (DODMDS). The study suggested that the optimal consolidation of collocated wholesale activities would result in improved customer response at reduced costs. If the merger is to be accredited as a success, NSC Oakland must offer improved post-consolidation support to its local customers and NARF Alameda. This thesis presents a baseline of pre-consolidation data which provides a measure of the supply support provided by NSC Oakland to its local customers and by NAS Alameda to NARF Alameda. This baseline should facilitate both implementation and evaluation of the consolidation's success.

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INTRODUCTION

A. BACKGROUND

A significant portion of the Department of Defense (DOD) support structure is devoted to wholesale material distribution. Historically, the DOD's distribution system evolved as five separate systems, one for each of the four service branches and one for the Defense Logistics Agency (DLA). In 1975 the Joint Logistics Commanders (JLCs), formed as the result of the DOD sponsored logistics symposium, proposed that the present composite distribution system did not effect the most efficient utilization of resources. To study this problem the JLCs commissioned a group of logistic specialists to examine and recommend alternatives to "optimally integrate, consolidate and/or standardize service or agency distribution system functions and facilities where it is clearly beneficial in terms of response and cost."

[1:34]

DOD's physical material distribution system was examined in detail from April 1975 to March 1978 through a study known as the DOD Material Distribution System Study (DODMDS). That study investigated capacities, operating costs and transportation cost of thirty-four major wholesale supply activities operated by the services and the DLA. From this information DODMDS attempted to determine the number and

locations of wholesale activities necessary to provide efficient and cost effective distribution of materials. Some of the major findings were that:

- 1. The existing DOD distribution system has excess capacity even with demand surges.
- 2. Repositioning of DOD stocks to depots closer to major consumers and CONUS ports of embarkation could result in significant transportation savings and also provide improved responsiveness to consumer requirements.
- 3. Depots located on large multi-mission installations incur lower overhead support cost per unit of through-put than depots located on small installations or single mission installations which exist primarily to house a supply depot.
- 4. Total demand for consumables in DOD is not large enough to warrant a separate system of depots for handling consumables and repairables.

Consequential to these findings and the date analysis, the 1978 DODMDS Report suggested that the Navy could profitably combine parallel wholesale distribution functions in the Oakland, San Diego and Norfolk areas. Based on this DODMDS recommendation the Department of the Navy initiated the Shore Establishment Realignment (SER). The SER feasibility study concluded that the consolidation of wholesale supply support functions performed in Oakland, San Diego and Norfolk areas by the respective Naval Supply Centers (NSCs) and Naval Air Stations (NASs) was feasible and cost

effective. [5:14] The study's caveat was that a timely investment in a more advanced and responsive materials handling system would be required [5:14]. The Chief of Naval Operations (CNO) and the Secretary of the Navy approved the SER recommendations and designated that NSC Oakland/NAS Alameda would be the prototype to effect this change in claimancy and automation before the other two sites. This consolidation signals an important change of missions for the NSCs involved. Further, it strengthens justification for capital expenditure to improve fleet support through the procurement and utilization of a state-of-the-art material handling/process-controlled system termed the Navy Integrated Storage Tracking and Retrieval System (NISTARS).

NSC Oakland, NAS Alameda and Naval Air Rework Facility (NARF) Alameda (NAS's largest customer) worked together in planning and executing the SER consolidation. The main objective was to agressively meet the Navy Supply Systems Command's (NAVSUP) specification of improved fleet support [5:14]. This would mean two things. First, the present support NSC Oakland provides to its customers would be improved. Second, that NSC Oakland would provide a better level or supply support than was provided by NAS Alameda to NARF Alameda.

Just what would improvement in service mean to NARF
Alameda and NSC Oakland's local customers? In the area of
material issues, NAS Alameda and NARF Alameda had agreed

to and participated in delivery performance standards higher than those prescribed by the Uniform Material Movement Issue Priority System (UMMIPS). These stringent standards were necessary to ensure minimum disruption of production schedules due to emergent parts requirements [5:14].

NAS Alameda's Supply Department served as a repository for Not-Ready-For-Issue (NRFI) repairable components to be inducted at NARF Alameda, the designated overhaul point (DOP). NARF Alameda used the NAS Alameda NRFI component availability data to plan its workload and induction schedules. NAS Alameda also provided monitoring and expediting of outstanding material requirements, intensive surveillance of work stoppage requisitions, and management of repairable pools and special repair part allowance and change kits.

Whether adjudging the benefits of an elimination of duplicative efforts and resources, or an increase of resource productivity or improved supply support to consumers, measurment is vital in both implementation and evaluation phases of consolidation. A baseline of pre-consolidation data must be documented if changes can hope to be assessed. It will be a key to increasing management's visibility of supply support performance to quickly identify emergent problems requiring corrective action. This data can also supply NSC Oakland information on items to incorporate into NISTARS and a Ready Supply Store (RSS) for NARF Alameda.

Further, the methods by which NSC Oakland collects its data will be of interest to the two follow-on consolidations.

An effective analysis of NSC Oakland's implementation and evaluation problems and successes can reduce costs and maximize success for each subsequent consolidation.

To this end the intent of this thesis is to achieve the following specific objectives:

- a. Identify and describe the requisition processing and establish baseline data for NARF Alameda and NSC Oakland's local customers.
 - b. Establish baseline data for NSC Oakland.
- c. Identify potential items for stock in an RSS to support the Naval Air Rework Facility (NARF) Alameda.
- d. Identify potential items for stock in the NISTARS.

The delineation of this baseline data will assist in or allow:

- 1. Evaluation of customer support.
- 2. Planning of a local distribution system.
- 3. Identification and evaluation of impact of future changes in customer material requirements and requisition processing.

NARF Alameda is not only a major customer of NSC Oakland, but the only one which has undergone significant and direct changes in its support. Accordingly, considerable emphasis is afforded NARF Alameda and its analysis is more detailed than that of NSC Oakland's other local customers.

B. CONTENT

Chapter II summarizes the pre-consolidation support provided by NAS Alameda to NARF Alameda with details contained in Appendices A through K. Information is provided on requisitions, requisition quantities, material cognizance, calendar summaries of demand and net weight and net cubic volume data, and NARF referrals to NSC Oakland.

Chapter III summarizes NSC Oakland's support to local customers with details contained in Appendices L through V. Information is provided on requisitions, requisition quantities and material cognizance. In addition, the following information is presented for the top twenty-five local customers: calendar summaries of demand, and net weight and net cubic volume data, and listings of high demand items. Finally for eleven of the top local customers, requisition analysis by both day and month prepared, received and shipped, and material cognizance analysis are presented.

Chapter IV summarizes the requisitioning procedures for the following NSC Oakland local customers; ships, submarines, aviation squadrons, Public Works Center, San Francisco, NARF Alameda, and Mare Island Naval Shipyard with details contained in Appendices W and X. A discussion is provided on categorizing business conducted with NSC Oakland by service branch, inventory stocking policies and level of inventory support (wholesale/retail).

The information contained in these chapters was based on the Demand History Files (DHF) for both NSC Oakland and NAS Alameda. The analyses presented were facilitated by the IBM 360/67 System at the Naval Postgraduate School. Summary and conclusions are contained in Chapter V.

II. DATA ANALYSIS OF NARF ALAMEDA

A. SOURCES OF DATA

Data for part B of this chapter was derived from the calendar year 1979 Demand History File (DHF) for NAS Alameda. All NARF Alameda demands (requisitions) were extracted from this file of 304,653 records. A review of the demand totals by date revealed that January, November and December records were incomplete. There were no demands recorded for the first twenty-four days of January and demands for November and December were recorded at levels 95% below that normally experienced in prior months. Accordingly, only demands for the nine month period of February through October (Julian Date 9032 to 9304) were considered in the data analysis. This consisted of 134,034 demands.

Each of these demands was compared with data contained on freight classification data computer tapes provided by the Fleet Material Support Office (FMSO). These tapes contained data on 1,555,797 items. For each item demanded by NARF Alameda that was listed on the FMSO tapes, nomenclature, net weight and net cubic volume data was recorded for the item. The result of this matching process was the creation of a new NARF Alameda DHF which contained this additional information for 65.1% of the total NARF demand. Material presented in part B of this chapter is based on data collected directly from this new file.

The purpose of part C is to analyze the level of NARF business referred to NSC Oakland by NAS Alameda prior to consolidation. Material presented is based on data derived from the NSC Oakland DHF for the period September 1977 through August 1978 (Julian Dates 7244 to 8243). This demand history file was utilized because it was immediately available. The time constraint for completing the required computer analysis precluded obtaining a more current demand history file. A total of 73,674 NARF Alameda requisition referrals were extracted from the file for further data analysis.

B. REVIEW OF NARF ALAMEDA DEMAND (JULIAN DATE 9032-9304)

1. ABC Analysis

An ABC analysis is simply the stratification of items into groups, namely groups A, B and C, based on some measure of importance. The ABC analysis discussed below stratifies requisition items and requisition quantities by the frequency of their occurrence.

The analysis summarizing NARF Alameda supply demand for the nine-month period from February through October 1979 is contained in Appendix A. Data is presented in demand frequency sequence in descending order. Data ranges from one item with a frequency of demand of 168 to 32,118 items experiencing only one frequency of demand. There was a total of 54,346 different demand items.

Figure I is an ABC Curve displaying the percentage of total items versus the corresponding percentage of total demands. For example, 5.2% of the items demanded (all items with eight or more demands) accounted for 30.2% of the total number of demands. Additionally, 24.3% of the total items demanded (all items with three or more demands) accounted for about 62.6% of the total demand.

ABC analysis data for quantities demanded is presented in Appendix B. All units of issue were considered on an equal basis in this analysis. Data is presented in quantity sequence in descending order from 5,000 with the frequency of occurrence also listed. The quantity of 5,000 represents the occurrence of quantities of 5,000 or over. Demands with blank or non-numeric quantity fields were not considered.

Figure 2 displays the percentage of demands versus the percentage of the total quantity demanded. For example, 2.0% of the total demand (all demands with quantities greater than 440) accounts for about 50.0% of the total quantity of items demanded. Also, the data reveals the tendency for demands to be rounded to convenient order quantities. For example, there were 4,717 demands for a quantity of 50 and 30 demands for a quantity of 51. Large quantities tend to be rounded to hundreds or thousands. There were 471 demands for a quantity of 1000 while there were only 34 demands for a quantity of 900.

FIGURE 1

ABC Curve: Percentage of Total Business
(by number of requisitions)

By Percentage of Total Items Requisitioned

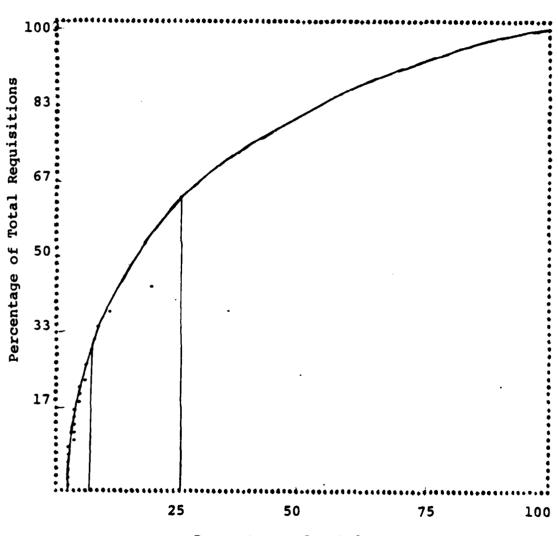
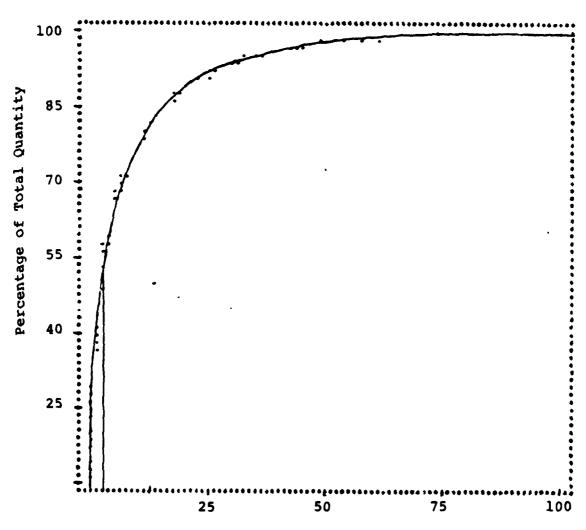


FIGURE 2

ABC CURVE: Percentage of Total Business (by Quantity)
By Percentage of Total Number of Requisitions



2. Material Cognizance Analysis

Appendix C lists 39 Cognizance Symbols (COGs) each of which represents ten or more demands. Material representing only three COGs accounted for 69.0% of NARF Alameda's total demand. These were 9Z, Defense Industrial Supply Center (DISC) managed industrial supplies; 1R, Aviation Supply Office (ASO) aviation consumables; and 9N, Defense Electronics Supply Center (DESC) managed electronic supplies. This 9Z, 1R and 9N COG material represented 39,912, 32,252 and 20,658 demands, respectively. Of these, 25 COGs represent demands of 100 or more and 12 COGs represent demands of 1,000 or more. Only the three COGs mentioned account for demands greater than 10,000. The 39 COGs listed represent 99.9% of the total business or 133,901 of the 134,034 demands.

3. Calendar Summary of Demand, Net Weight and Net Cubic Volume

Appendix D contains a daily tabulation of the 134,034 NARF Alameda demands utilizing the document date as the basis for the tabulation. Data is presented in calendar format with totals listed by week, month and year. Also, totals are listed monthly and yearly by day of the week. Zeroes fill in spaces before the first day and after the last day of each month.

The net weight (pounds) and net cubic volume (cubic feet) data presented in Appendices E and F were tabulated in much the same way as the demand data discussed above. It should be noted however, that the net weight and net cubic

volume were available for only 65.1% of the total demands. Net weight and net cubic volume data were multiplied by the demand quantity before tabulation. A demand with any type of cancellation supply status was not considered. There were 10,757 such cancellations for the nine month period.

It was observed that not all net weight and net cubic volume data were accurate. For example, Nitrogen, NSN 9G 6830-00-840-6578, with a unit of issue of one cubic foot was listed as having a net weight of 116 pounds. One demand for this item was for 12,240 cubic feet. This would have been tabulated as 1,419,840 pounds and would have greatly distorted the data. Since heavy or large items are not normally requisitioned in large quantities, the impact of such questionable data tabulations was reduced by not considering demands with a quantity 100 or more and a net weight of 100 or more pounds. Additionally, demands with a quantity 100 or more and a net cubic volume of 25 or more cubic feet were not considered. There were nineteen demands disregarded due to the quantity/weight restriction and six demands disregarded due to the quantity/cubic volume restriction.

The data presented is useful in gaining insight into the magnitude of NARF Alameda's business even though some inaccuracies do exist. The average daily demand net weight for a weekday was 9,104 pounds. The average net cubic volume was 3,139 cubic feet. The Saturday average net

weight and net cubic volume was 946 pounds and 323 cubic feet. The Sunday average net weight and net cubic volume was 3,457 pounds and 375 cubic feet.

4. High Demand Items

Arbitrarily, 30.2% of the cumulative NARF Alameda business was chosen from the ABC Analysis for examination in detail of the items comprising high requisition frequencies for NARF Alameda. 2813 National Stock Numbers (NSNs) representing 5.3% of all items demanded were extracted from the DHF and are listed in demand sequence in descending order in Appendix G. This display provides for each item, the applicable COG, number of times the item was demanded during the nine-month period, priorities of requisitions submitted, number of cancellations during the period, average requisition quantity, unit of issue and net weight and net cubic volume of the item (985 items had no weight and cubic data). These NSNs are prime stocking candidates for inclusion into an RSS for NARF Alameda.

5. High Quantity Requisitions

Items for which requisition quantities were high were also examined. Items with at least three demands whose cumulative quantities were greater than 3,000 and items with single requisition quantities of at least 10,000 are contained in Appendix H. Although some duplication does exist between Appendix G and Appendix H (an item could have had more than eight requisition frequencies and high

requisition quantities), an analysis of quantity does provide insight into items that may have been overlooked in paragraph 4 because of low demand. For example, an item may have had only six demands all year, but had been ordered in quantities of 25,000 per requisition.

The 316 items presented in Appendix H are listed in stock number sequence. Applicable COG, unit of issue, number of demands, total cumulated demand quantity, cumulative requisition priorities by issue group, and number of cancellations are displayed for each item. For items with cumulative quantities greater than 3,000 and at least three demands, the greatest cumulative quantity was 106,402 for a screw (NSN 9Z 5305-940-9308). This demand represented only seven requisitions. The highest quantity for a single demand was 75,000 gallons of commercial propane purchased on a local contract (no NSN).

C. NARF ALAMEDA REQUISITIONS REFERRED TO NSC OAKLAND

A different perspective can be gained by looking at the NARF support provided by NSC Oakland prior to consolidation. In addition, a comparison of total NARF Alameda demand with NARF referrals will provide a gross approximation of the workload increase at NSC Oakland as a result of the consolidation. In performing any such comparison, it must be noted that the total NARF Alameda demand is based on requisition data for CY79, while NARF Alameda referrals are based on the period September 1977 - October 1978. Individual

NARF referrals were extracted from the NSC Oakland DHF and included 'BA' status requisitions (e.g., issued). Using this data, several factors have been analyzed. Data utilized in analyzing the following factors is found in Appendix I.

1. Daily and Monthly Demand Patterns

An analysis of 'BA' status requisitions was conducted to determine the daily and monthly patterns by which requisitions were prepared at NARF, received at NSC Oakland and shipped by NSC. For this analysis, the requisition date was used as the date of preparation; the date the requisition was processed into the Uniform Automated Data Processing System-Stock Point (UADPS-SP) Requisition Status File was used as the date of receipt; the date the material was picked from stock was used as the date of shipment. In general, the results from Table I-1, data by day of the week and from Table I-2, data by month of the year are summarized as follows:

a. Requisitions Prepared at NARF (Daily):

Workload was evenly distributed Monday through Thursday. On Friday the workload was reduced approximately 14.0%. Only 4.2% of the total requisitions were prepared on the weekend.

b. Requisitions Prepared at NARF (Monthly):

The average number of requisitions prepared per month was 2207. During December, workload dropped approximately 40.0%. This decrease was attributed to the normal change in workload resulting from the Christmas holidays.

Significant increases in workload were noted in March, April and May. Personnel at ASO revealed that these increases were normal and can be attributed to the increased availability of repair funds during the second and third quarters of each fiscal year.

c. Requisitions Received at NSC (Daily):

The expected time delay is evident but impossible to accurately quantify. This time delay reflects the processing and referral time from NAS Alameda to NSC. The fewest referrals were received on Mondays (6.0%), while on weekends more than four times as many requisitions were received than were originally prepared (17.4% compared to 4.2%). The number of referrals received increased gradually starting on Wednesday and peaked on Fridays (20.6%).

d. Requisitions Shipped by NSC (Daily):

Almost 41.0% of the referrals were shipped on Thursdays and Fridays. Weekend shipments consisted of 15.0% of the workload. The fewest requisitions were shipped on Tuesdays (11.0%). The date shipped contained in the demand history file record represents the date picked (e.g. selected from the warehouse location). The time from date picked to date loaded for delivery is referred to as transportation hold time. Data for CY79, shows that NSC Oakland's transportation hold time was 0.7, 1.8, and 2.5 days for issue groups I, II and III respectively. [6:24-30]

f. Requisitions Shipped by NSC (Monthly):

Since most requisitions were shipped during the same month as they were received, the data closely parallels that for requisitions received (monthly).

2. Analysis of Requisition Priorities

An analysis of the priority by which these requisitions were ordered provides further evidence of the impact of NARF Alameda referrals on NSC Oakland operations. Priorities are a function of the urgency of need for the material and the relative essentiality of the mission and tasking of the ordering activity. The base line data analysis of requisitions priorities are found in Appendix J. Five separate tables are provided in this appendix. The results of these analyses, identified by the applicable table, are summarized as follows:

a. NARF Referrals Requisition Priorities: (Table J-1).

The percentages of all NARF referrals when categorized by issue priority group (IPG) were found to be:

IPG	I	•	•	•	•	•	•	•	•	-	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	35	• :	18	
IPG	II.	•	•	•	•	•	•	• •	•	•	•	•	•	•	•	•	•	•	•	•			•	•	•	•	•	•	•	•	•	• '	49	•	7%	
TPG	ттт		_	_	_																												1 5		2 &	

b. NARF Referrals as a Percentage of NSC Workload: (Table J-2)

The percentages of NARF referrals by IPG as compared to the total local requisitions by IPG processed by NSC Oakland were found to be:

IPG	I	• • • • • • • • •	• • • • • • • • •	33 . 8%
IPG	II		• • • • • • • • •	14.8%

It is significant to note that one-third of the locally generated emergency material requests (IPG I requisitions) received by NSC Oakland were for NARF Alameda support. In general, these high priority requisitions are required to support the CLAMP (Priority 02) and Hi-Burner (Priority 03) programs.

c. NARF Referrals Requisition Submission Times: (Table J-3 and J-5)

The requisition submission time is the average difference in days between the requisition date and the date of receipt at NSC Oakland. As previously stated, this time period includes the time for NAS Alameda to process and refer the requisitions. Since this step has been eliminated as a result of the aviation wholesale stock consolidation, submission times should now be reduced. Submission times as measured from the baseline data were greater than the average for all local customers, except for IPG III requisitions. The average submission time for all NARF Alameda referrals was 7.3 days compared to 6.8 days for all local customers. NARF Alameda's high priority requisitions had longer submission times than those of its routine requirements and the high priority requisitions of most other local customers. The primary cause has apparently

been technical problems relating to item identification by the material control centers at the NARF.

d. Analysis of Requisition Priorities: (Table J-4 and J-5)

The following priorities were analyzed by the quantity ordered and the submission time for the quantity ordered:

PRIORITY	PRIMARY USE	PERCENTAGE OF NARF REQUISITIONS
2	CLAMP	3.3
3	Hi-Burner	31.8
6	P-3 Program	49.2
13	Routine	9.5
TOTAL		93.8

Briefly, 18.9% of all referrals were for a quantity of one while the most frequent order quantity fell in the 3 to 10 range. It was surprising to note that there were 788 requisitions for a quantity in excess of 400. This could be an indication of a need for better material management at the NARF. This contention is enhanced by the fact that there were 619 IPG I referrals with order quantities in excess of 100.

3. Material Cognizance Analysis

These NARF referrals were further analyzed to determine the related COG. The analysis considered only those COGs cited on at least 100 requisitions in total from NARF Alameda or other local customers. This included 99.9% of

the total referrals passed to NSC Oakland. Data for this analysis can be found in Appendix K.

The results of the analysis are summarized in Table II-1. The numerical difference between COGs ordered and the COGs issued in Table II-1 represents the number of requisitions for each COG that were either not carried or not in stock. With this data, gross effectiveness for each of the COGs was computed and presented in Table K-1. Gross effectiveness should not be construed to equal point of entry (POE) effectiveness as determined by UADPS-SP. In this analysis NARF Alameda referrals include cancellations, rejections or special cases which would not be considered in determining POE effectiveness. However, it was assumed that the results were a useful approximation of POE effectiveness. Based on this analysis the following additional results are summarized from Table K-2:

TABLE II-1 NARF ALAMEDA REFERRALS MATERIAL COGNIZANCE SUMMARY

a.	Tot	al COGs26
b.	Tota	al Navy Stock Account (NSA)19
c.	Tota	al Appropriations Purchase Account (APA) 6
d.	Top	COGs ordered:
	COG	Requisitions
	9 <u>z</u>	33685
	9N	22931
	9C	7594
	9G	7306
	1R	1038
	IK	1030
e.	Top	COGs issued:
	COG	Requisitions
	92	10983
	9N	8410
	9G	3413
	9C	2851
	5R	276
f.	Pero	centage by Stores Account:
	Orde	ers <u>Issues</u>
NSA	99	.97 99.95
APA	00	.03 00.05
g.	Gros	ss Effectiveness:
	1.	Master DLA/FMSO managed COGs35.9%
	2.	Major ASO managed COGs10.4%
	3.	Weapons Integrated Material Manager (WIMM) COGs18.9%
	4.	APA COGs54.2%
	5.	NSA COGs35.9%
	6.	TOTAL - All COGs36.0%

III. DATA ANALYSIS OF NSC OAKLAND

A. SOURCES OF DATA

Data for this chapter were derived from the NSC Oakland demand history file (DHF) for the twelve-month period from September 1977 through August 1978 (Julian Dates: 7244 to 8243). This file contained 2,157,598 records. Customers receiving local delivery supply status were identified. All demands with 'BA' supply status for these customers were extracted. The result of this procedure was a demand history file for 172 local customers containing 341,354 requisitions with 'BA' supply status. Demands were limited to those with 'BA' supply status in order to focus upon the demands which actually generated material movements.

Each demand was then compared with data contained in freight classification data computer tapes provided by FMSO. For each item demanded by local customers that was listed on the FMSO tapes, nomenclature, net weight and net cubic volume data were recorded for the item. The result of this procedure was a new local customer demand history file containing additional information for 83.3% of the total demand on the file.

Material presented in Part 6 of this chapter is based on data collected either directly from this file or the original DHF. The analyses contained in paragraphs one through four

utilize the new DHF while those contained in paragraphs five through eight utilize the original DHF.

B. REVIEW OF NSC OAKLAND LOCAL CUSTOMER DEMAND (JULIAN DATES: 7244 to 8243)

1. ABC Analysis

As discussed in Chapter II, an ABC Analysis is the stratification of items into groups based on a given measure of importance. A summary of all NSC Oakland local customer demand as a whole is presented in Appendices L and M and follows the analysis described in Part B of Chapter III for NARF Alameda.

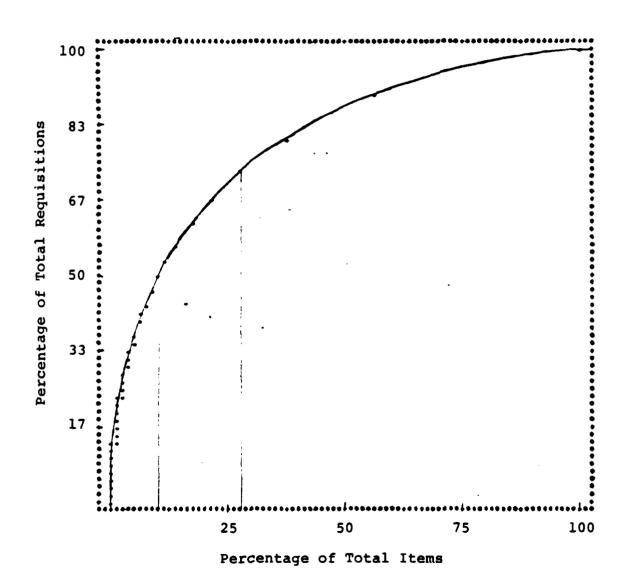
Demand analysis information in Appendix L is listed in frequency of demand sequence in descending order. Data ranges from one item with 309 demands to 36,426 items with only one demand. There was a total of 82,655 different items demanded. Approximately 10.0% of these items (all items with nine or more demands for the year), accounted for almost 50.0% of the total demand. About 28.0% of the items accounted for 73.0% of the total demand. An ABC curve, Figure 3, illustrates the above information. Part B, paragraph 3 of this chapter summarizes the principle demand items for each of the major local customers.

Appendix M contains ABC analysis data for demand quantities and the frequency of their occurrence. Data is presented in quantity sequence in descending order from 5,000. The quantity 5,000 represents the occurrence of quantities

FIGURE 3

ABC Curve: Percentage of Total Business
(by number of requisitions)

By Percentage of Total Items Requisitioned



of 5,000 or over. All units of issue were considered on an equal basis. Demands with blank or non-numeric quantity fields were not considered, which accounts for the difference in the number of total demands in Appendices L and M. Data ranges from 361 demands for quantities of at least 5,000 to 85,077 demands for a quantity of one. About 30.0% of the items demanded accounted for 95.0% of the total quantity of items demanded. The ABC curve, Figure 4, illustrates this information.

2. High Demand Items

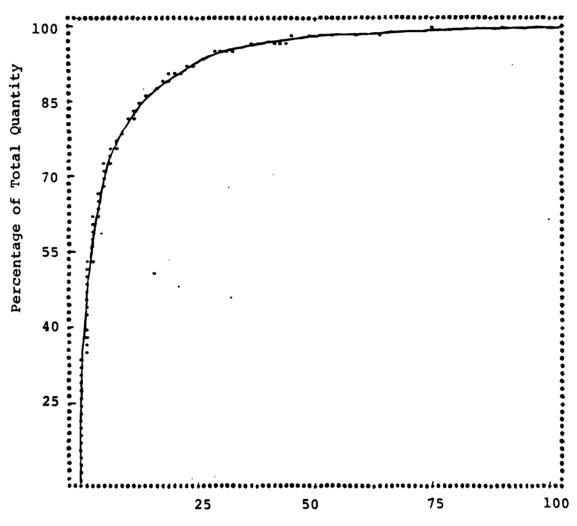
Appendix N contains data for material that represents 10.0% of the items demanded and accounts for over 50.0% of NSC Oakland's local cumulative business. This percentage of business selection from the ABC Analysis was arbitrary. It provides a more detailed examination of the items most frequently demanded by NSC Oakland's local customers. Data is presented in demand sequence in descending order within each activity's unit identification code (UIC). Items are displayed with their applicable COG, number of demands and cumulative priorities of requisitions submitted, average requisition quantity, unit of issue, net weight and net cubic volume (748 items had no weight and cubic volume data).

3. Local Customers

a. Analyzing strictly 'BA' status requisitions resulted in 172 activities being classified as NSC Oakland local customers. An activity was classified as a local

FIGURE 4

ABC Curve: Percentage of Total Business (by Quantity)
By Percentage of Total Number of Requisitions



Percentage of Total Requisitions

customer if NSC Oakland made truck deliveries to that activity or the activity could pick up material directly.

Local customers were geographically grouped together or clustered to simplify describing NSC Oakland's requisition channels and distribution systems. Table III-1 lists the activities grouped within each geographical cluster. Local customers with their Unit Identification Number (UIC), cluster number, number of 'BA' status requisitions submitted to NSC Oakland and percentage of total NSC Oakland business (BA status requisitions only) are presented in Appendix O. The data in this Appendix is listed in descending order of the amount of business the activity conducted with NSC Oakland.

NSC Oakland's top ten customers accounted for 60.0% of NSC Oakland's 'BA' status demand (requisition) business. The top 25 local customers were responsible for 80.9%, and are listed in Table III-2.

b. Appendix P provides listings of the highest demanded items by each of the top 25 activities in demand sequence in descending order. A complete listing of all customers has been provided to NSC Oakland. Activities are in the same sequence as that provided by Appendix O. The number of items presented varies per activity and is dependent upon the amount of business the activity conducted with NSC Oakland. The following table applies:

Number of Items Presented	Number of 'BA' Status Requisitions Processed by NSC Oakland		
500	Greater than 10,000		
50	Greater than 1,000		

Additional information provided for each item is COG, UIC, number of 'BA' status demands processed for the item for the applicable activity, accumulated priorities of the requisitions submitted for the item, average requisition quantity, unit of issue, net weight and net cubic volume.

TABLE III - 1

Local Customers Served by NSC Oakland Grouped by Geographic Cluster

eographical luster	Activity
1	NSC Oakland PWC, San Francisco Military Sealift Command Pacific, Oakland Naval Biosciences Lab, NSC Oakland Naval Transportation Management School, Oakland Navy Commissary Store, Oakland
2	NARF, Alameda Naval Air Station Supply Department, NAS Alameda Fleet MAG, NAS Alameda Navy Exchange, NAS Alameda Naval Air Reserve Unit, NAS Alameda Marine Training Detachment, NAS Alameda VA 304, NAS Alameda VA 303, NAS Alameda VAQ 208, NAS Alameda VAQ 208, NAS Alameda NAVAQ 308, NAS Alameda Marine Air Reserve Training Detachment, NAS Alameda Navy Weather Facility, Alameda Navy Regional Data Center, NAS Alameda Fleet Logistics Support Squadron, VR 55, NAS Alameda

Table III - 1 continued...

Geographical	
Cluster	Activity
2	Marine Barracks, NAS Alameda Navy Disease Vector, NAS Alameda CVN 65 CV 43 LKA 112 NRF DD 825 VR 3, NAS Alameda
3	Mare Island Naval Shipyard, Mare Island Naval Electronic System Engineering Center, Mare Island Combat System Technical School, Mare Island Special Boat Unit, Mare Island NAVSECGRU, Skaggs Island Naval Support Activity, Mare Island Navy Exchange, Mare Island N & MC Reserve Center, Mare Island AFB Exchange, Travis AFB Marine Barracks, Mare Island Coast Guard Station, Mare Island 84 OMS NC 39, Richmond Sub Development GR 1, San Diego SSN 575 SSN 592 SSN 594 SSN 595 SSBN 598 SSBN 599 SSBN 601 SSN 621 SSN 639 SSN 683
4	Naval Weapons Station, Concord Marine Barracks, Concord 83 OMS NC 22, Benecia AFSFU, Concord
5	NAS Moffett Field Patrol Wings, NAS Moffett Field Navy Exchange, NAS Moffett Field Det Flt Av Sp Operation Training Group VP 91 DET 1, Moffett Field HS 85 Alameda VP 31, NAS Moffett Field NASA, Moffett Field

Table III - 1 continued...

Geographical Cluster	Activity
5	VP 48 Naval Reserve Center, San Jose VP 50 VP 40 VP 47 VP 9 VP 19 Naval Weather Env Detachment, NAS Moffett Field VP 46 Navy Air Maint Tra Det, NAS Moffett Field Graphics, San Jose
6 .	COMSTA, Stockton Base Supply Officer Tracy, Tracy Army Auxilliary Support Facility, Stockton Boating Safety Team No. 12, Stockton
7	SUPSHIPS, Hunters Point, San Francisco Naval Support Activity, Treasure Island WHEC 725 Navy Technical Training Center, TI WHEC 723 Coast Guard Air Station, San Francisco WMEC 620, TI Coast Guard Station, TI COMSY, Presidio WHEC 722 Navy Recruiting District Office, San Francisco Navy Regional Dental Center, San Francisco WLB 390, YBI Navy Reserve Readiness, Region 20, San Francisco NAVFAC Eng Cmd, Western Div, San Bruno Naval Rec Center, TI Coast Guard Station, YBI Naval Plant Rep, Sunnyvale Ft Point, Presidio Naval Reserve Center, San Bruno Bethlehem Steel, San Francisco N R Mobile Construction Battalion 2, TI Nav Res Mine INS, TI NR Har Clearance Unit Det 220, NMCRC, SF NIS, TI

Table III - continued...

Geographical Cluster	Activity
7	Maintenance Tech Veh, Presidio Prop SFF, Presidio HQ, MCD, TI WPB 82360, TI WBB 82348, TI WPB 82369, YBI AMSA, Presidio Radar Station, TI Mobile Technical Unit 9, TI CLD Sales Store, Presidio Fiscal Offic, TI Coast Guard, TI Self Supply Store, Presidio FAC, Presidio FAC Eng Rep, Presidio 602 MP, Presidio FASFC, San Francisco MARDIV FMF, San Bruno Signal Corps, Presidio Regional Finance Serv Dep, TI Base Post Office, Presidio FF 1083 FF 1055 FF 1076
8	Navy Regional Medical Center, Oakland Global Associates, Oakland Coast Guard, Government Island, Alameda Navy Reserve Center, Alameda DPSC, Alameda NROTC, Berkeley MCRS, Alameda PROP Office MTMC, Oakland NAV Rec Center, Alameda
9	Other Professional ED, NPS, Monterey NPS, Monterey Fleet Weather, Monterey Env Pred Research Facility, Monterey Nav Res Center O, Pacific Grove Coast Guard Station, Monterey CG, Monterey Coast Guard, Monterey WPB 95310, Monterey WPB 95310, Monterey Army STRAJ Command, Fort Ord Def Res Management Center, Monterey

Table III - 1 continued...

Geographical Cluster	Activity
10	AR 7 AFS 3 AFS 1 AOR 5 AFS 7 AE 33 AE 22 AOR 3 AOR 1 AE 35 AE 32 AE 29 AE 26 AE 26 AE 25 AE 24 MSO 439 MSO 489

TABLE III - 2

TOP LOCAL CUSTOMERS

UIC	NAME	NUMBER OF BA' RE- QUISITIONS	PERCENT OF LOCAL BA REQUISITIONS
N00221	Mare Island Naval Shipyard	41905	12.28
N65885	NARF Alameda	26491	7.76
N03365	CVN-65	25448	7.46
N00228	NSC Oakland Naval Air Station Alameda AR-7	21525	6.31
N00236		20863	6.11
N08809		19119	5.60
N00296	Naval Air Station Moffett Field	1 15905	4.66
N05834	AFS-3	12225	3.58
N05831	AFS-1	11650	3.41
N03343	CV-43	9697	2.84
N03343 N20124 R68250 R20054	AOR 5 Fleet MAG, NAS Alameda FF 1083	6602 5696 5546	1.93 1.67 1.62
R20118	AFS 7 AE 33 PWC, San Francisco	5186	1.52
N20114		5179	1.52
N68378		4894	1.43
N54050	FF 1055	4848	1.42
N08822	AE 22	4684	1.37
R20122	AOR 3	4594	1.35
R05849	AOR 1	4436	1.30
R55522	Sub Development GR1, San Diego	4088	1.20
R20245	AE 35	4050	1.19
R20113	AE 32	3866	1.13
N05127	SSN 621	3841	1.13
R20112	AE 29	3778	1.11
	TOTALS	276116	80.80

4. Calendar Summary of Demand, Net Weight and Net Cubic Volume Data

The data described below provides useful information on the magnitude of local customer material movements. It should be noted that only demands with 'BA' supply status are considered and data tabulations are based on document date and not delivery date.

Appendix Q presents a monthly tabulation of demands by day of the week for the top 25 activities (representing all activities with 1.0% or more of NSC Oakland's total business) receiving local deliveries during the period September 1977 through August 1978. A complete listing for all 172 local customers has been provided to NSC Oakland. Demand yearly totals are also listed. Nine activities experienced more than 10,000 demands and accounted for 57.2% of the total local customer demand. Also, 53 activities experienced more than 1,000 demands and accounted for 94.8% of the total local demand. Only 95 of the 172 local customers identified had more than 100 demands for the year.

Appendix Q also presents a COG summary of each activity across the bottom of the table described above. The summary list each COG and the frequency of its occurrence. Further analysis of activity COG data is contained in part B, paragraph 5 of this chapter.

Net weight and net cubic volume tabulations presented in Appendices R and S were tabulated in a similar manner as the demand tabulations described above. Weight and cubic volume information was available for 83.3% of the total local customer demand.

As discussed in Chapter III, part B, paragraph 3, some inaccuracies in weight and cubic volume were observed. The same measures were employed here to reduce the impact of inaccurate data. Demands with a quantity of 100 or more and a net weight of 100 pounds or more were not considered. Also demands with a quantity of 100 or more and a net cubic volume of 25 cubic feet or more were not considered. Net weight and net cubic volume tabulations for all 172 local customers were also provided to NSC Oakland.

5. COG Summary

Data listings of COGs for each local customer are found in Appendix Q. Since the COG defines in general terms the type of material, an analysis of the COG of the material ordered was conducted to further define NSC Oakland's customer's demand profile. Thirty-six COGs were found to have been cited on at least 100 requisitions submitted by the local customers. For each of the local customer clusters (see Table III-1) and eleven of the top local customers (from Table III-2) a COG analysis is found in Appendix T. Table III-3 summarizes these results.

- a. Total requisitions by COG
- b. Total issues by COG

TABLE III - 3

MATERIAL COGNIZANCE SUMMARY FOR ALL LOCAL CUSTOMERS

a.	Total COGs	36
b.	Total Navy Stock	Account (NSA)25
c.	Total Appropriat	ions Purchase Account (APA)10
d.	Total others	
e.	Top COGs ordered	(descending order)
	COG	REQUISITIONS
	9Z 9N 9Q 9G 9C	156,784 141,685 72,015 68,875 64,221
f.	Top COGs issued	(descending order)
	COG	REQUISITIONS
	9Z 9N 9Q 9G 9C	78,732 70,379 47,188 40,341 34,712
g.	Percentage by St	ores Account
	TOTAL	ISSUES
	NSA 98.06 APA 01.57 OTHER 00.37	98.83 01.17 00.00
h.	Gross Effectiven	ess
	 Major ASO ma WIMM COGs APA COGs NSA COGS 	SO managed COGs

- c. Total requisitions by COG as a percentage of each activity's total requisitions and NSC local customer's total requisitions.
- d. Total issues by COG as a percentage of each activity's total issues and NSC Oakland's local customer's total issues.
- e. Gross effectiveness of NSC Oakland's support for each COG of each activity. This is only an approximation (as discussed in Chapter 2, Part B, paragraph 3). Unlike Appendix Q, for the COGs presented in Appendix T there is no differentiation between Defense Logistics Agency (DLA)/General Services Administration (GSA) equivalent COGs for like material.

6. Analysis of Requisition Priorities by Clusters

Requisition priorities for individual activities were provided to NSC Oakland. However, additional insight for transportation planning can be gained by analyzing the priorities and the requisition submission time for the local customer clusters. Data used in this analysis included all 'BA' status requisitions which were received at NSC at least one day and not greater than forty days after requisition preparation. These limits were set to eliminate outliers. Data can be found in Appendix U. A summary of annual business by cluster is shown in Table III-4.

a. Issue Priority Group (IPG) Analysis

Since the IPG determines the time standard for processing each requisition, the number of requisitions by

TABLE III - 4

LOCAL CUSTOMER CLUSTERS

CLUSTER	NUMBER OF TOTAL BA REQUIREMENTS	PERCENTAGE OF TOTAL LOCAL BA REQUISITIONS
1	29414	8.6169
2	95722	28.0419
3	66212	19.3969
4	2701	0.7913
5	20243	5.9302
6	2125	0.6225
7	24810	7.2681
8	4003	1.1727
9	1065	0.3120
10	95058	27.8474
TOTAL	341353	100.0

IPG and the cluster submitting them are important baseline data elements. The number of requisitions in each IPG for each cluster are compared in Table U-1. Additionally, the percentage of each IPG ordered by each cluster was determined and is shown in Table U-2. For example, Cluster 5 had the highest percentage of its total requisitions citing IPG-1. Cluster 5 includes NAS Moffett Field and its tenant squadrons. IPG-1 referrals comprise 23.3% (see Table U-1) of the total referrals submitted by Cluster 5 activities to NSC Oakland. On the other hand, Cluster 2 had the greatest percentage of the total IPG-1 requisitions submitted by all local customers. Cluster 2 includes NARF Alameda, NAS Alameda and its tenant squadrons and two aircraft carriers. This cluster ordered 43.6% (see Table U-2) of all the IPG-1 requisitions submitted to NSC Oakland. Clearly the impact of an increased aviation support role for IPG-1 will have significant effect on NSC Oakland operations.

b. Requisition Submission Times

The average requisition times, weighted for the number of requisitions in each requisition priority, were also calculated. Weighting was achieved by multiplying the number of requisitions for each requisition priority times the average submission time for each requisition priority. This result for each requisition priority was added to the results of the other priorities in each IPG and divided by the total number of requisitions in each IPG. The

resulting total average submission times were 4.7, 6.4 and 7.2 days for IPG-I, II and III respectively. Baseline data is provided in Table U-3.

7. Analysis of Requisitions Received and Shipped

To provide data for workload and distribution system planning, 'BA' status requisitions were analyzed to determine the daily and monthly patterns by which requisitions were prepared at the originating activity, received at NSC Oakland and shipped by NSC Oakland. Data summarized for all local customers and displayed for ten of the top local customers PWC and each cluster is presented in Appendix V. This analysis is summarized as follows for all local customers:

- a. Requisitions Prepared Daily (Table V-1)

 Workload peaked rapidly on Tuesdays (19.4%) and
 declined steadily to 14.8% on Fridays. During the weekend
 12.6% of the requisitions were prepared.
 - b. Requisitions Prepared Monthly (Table V-2)

In general, the quantity of requisitions prepared were essentially evenly distributed throughout the period. This was largely due to Type Commander requirements for each activity to maintain a steady obligation rate for its financial resources. The rush to obligate funds at the end of the fiscal year appears to have resulted in September having the third highest number of requisitions prepared (9.4%).

- c. Requisitions Received at NSC Daily (Table V-1)

 Workload peaked rapidly on Tuesdays (21.1%) and
 declined slowly to 15.6% on Fridays. During the weekend
 11.6% of the requisitions were received.
- Essentially the same pattern appeared as was described in subparagraph b. above. It was noted that only 66.5% of the requisitions prepared in September were apparently received by NSC Oakland during that month. This could have a considerable impact on the management of the customer's financial resources, since requisitions from shore activities would not be obligated until the new fiscal year (e.g. after receipt and issue).
- e. Requisitions shipped by NSC Daily (Table V-1)

 Not unexpectedly 61.1% of the requisitions were
 shipped between Tuesday and Thursday. Shipments on the
 weekend accounted for 5.4% of the total requisitions shipped.
- f. Requisitions Shipped by NSC Monthly (Table V-2)

 The pattern previously established for the monthly analysis of requisitions prepared was again applicable.

IV. NSC OAKLAND LOCAL CUSTOMER REQUISITION PROCESSING

A. LOCAL CUSTOMER CATEGORIZED

NSC Oakland's local customers range from large industrial activities such as NARF Alameda to small offices with only a few employees. Therefore, the amount of support provided by NSC Oakland varies tremendously with the size, supply function and requisition processing procedures used by each local customer. Useful information can be obtained through analysis of NSC Oakland's local customers, categorized by service and by classification of material carried in stock. Further information can be gained by discussing general requisitioning procedures used by the major customer categories.

1. Local Customers Categorized by Service NSC Oakland's local customers have been categorized by military service as follows:

SERVICE	NUMBER OF ACTIVITIES	PERCENTAGE OF LOCAL BUSINESS
Navy	111	98.1489
Coast Guard	22	1.1870
DOD/Other	7	0.2834
Army	24	0.2030
Marine Corps	9	0.1682
Air Force	1	0.0095
TOTAL	174	100.0000

a. Navy Activities

The one hundred-eleven Navy activities are comprised of surface, sub-surface and aviation fleet units as well as elements of the short establishment. A breakdown of these units is as follows:

	NUMBER OF ACTIVITIES	PERCENTAGE OF LOCAL BUSINESS
Ashore	60	54.1455
Ships*	24	41.9897
Squadrons	16	00.6393
Submarines**	11	00.3744
TOTAL	111	98.1489

- * Includes one CVA and one CVN
- ** Undergoing overhaul at Mare Island Naval Shipyard

b. Coast Guard Activities

The twenty-two Coast Guard activities consist of ten vessels and twelve shore units located in San Francisco, various areas of the Bay Area such as Treasure Island and Mare Island and outlying areas such as Stockton and Monterey.

c. DOD/Other Activities

In this category are included other DOD, other government agency and commercial activities. The other DOD activities are the Defense Personnel Support Center (DPSC), Alameda and the DLA Supply Depot, Tracy.

d. Army Activities

All but five of the twenty-four Army activities are located on the Presidio, San Francisco. The remaining are outlying activities in Stockton and the Monterey area.

e. Marine Corps Activities

The nine Marine Corps activities consist of three Marine Barracks at the major local Naval installations, two reserve activities and various district offices. Four of these activities are located in Alameda while two are located at Treasure Island. There are no Marine Corps activities located in outlying areas.

f. Air Force Activity

The sole customer was the Base Exchange at Travis Air Force Base.

2. Local Customers Categorized by Level of Material Inventory

In DOD there are two types of inventory - wholesale and retail. Retail stocks consist of two levels of inventory - intermediate and consumer. The three levels of inventory can be defined as follows: _6:28-30_

Wholesale- "Inventories over which an inventory manager at the national level has asset knowledge and exercises unrestricted asset control to meet worldwide inventory management responsibilities, regardless of funding source."

Consumer- "An inventory, usually of limited range and depth, held only by the final element in an established supply distribution system for the sole purpose of internal consumption."

Intermediate- "An inventory between the wholesale
and consumer levels, regardless of funding source."

Essentially, an inventory of limited range and depth, managed locally and held by an element in an established supply distribution system for consumption internally and by local consumer level activities.

Stockage at the two retail levels is predicated upon range and depth determinations based on established allowances, recurring requirements derived from actual previously recorded demands, and specifically identified planned requirements. While non-DOD customers do not necessarily conform to these definitions, they are accurately categorized as having consumer level stocks.

With these definitions, NSC Oakland's local customers can be classified. The UICs of activities with wholesale and intermediate stocks are listed in Table IV-1 and IV-2, respectively according to their percentage of NSC Oakland's local business. The number of activities for each level are summarized in Table IV-3. Since DPSC, Alameda only supplies fresh provisions, it was not included as a wholesale activity but rather as a consumer level activity.

It should also be noted that each activity may have all lower levels of inventory below that for which it was categorized. For example, NSC Oakland has wholesale level inventory, intermediate level inventory to support demand based requirements for its customers and consumer level inventories at the division level to support functions such as shipping.

B. LOCAL CUSTOMER STOCKING POLICY

As can be seen from Tables IV-1 and IV-2 the amount of business conducted with NSC Oakland is not determined solely by the level of inventory held by each activity. Additional insight can be gained by considering the activity's stocking policy. In view of the limited business transacted by the other services, only Navy and Coast Guard activities will be discussed.

1. Navy Activities

Navy activities stock material based on rules contained in a myriad of publications and instructions promulgated by the CNO, NAVSUP and Fleet and Type Commanders. In this way, activities are given the general rules which govern the range and depth of the stock they carry.

At activities with wholesale inventories, the range and depth of material carried is based on the decisions of the inventory manager. The Navy's two inventory control points (ICP), the Aviation Supply Office (ASO) and the Ships Parts Control Center (SPCC), provide inventory management at the national level. Activity inventory levels are based on a "fair share" of the total stocking requirements. Wholesale material is distributed to NSC Oakland and its local customers by the ICP inventory manager rather than being requisitioned by the individual activity.

The intermediate level inventory stocking policy is dependent on whether the activity is ashore or afloat,

TABLE IV - 1

LOCAL CUSTOMERS HAVING WHOLESALE LEVELS OF INVENTORY

SERVICE	<u>nic</u>	PERCENTAGE OF LOCAL BUSINESS
Navy	N00221	12.2632
	N00236	06.6867
	N00228	05.4174
	N60036	00.3706
Navy Total	• • • • • • • • • • • • • • • • • • • •	24.7379
DOD	SB3200	00.0365
DOD TOTAL		00.0365
GRAND TOTAL		24 . 7744

TABLE IV - 2

LOCAL CUSTOMERS HAVING
INTERMEDIATE LEVELS OF INVENTORY

SOURCE	UIC	PERCENTAGE OF LOCAL BUSINESS
Navy	N65885	11.4532
	N03365	10.2537
	N08809	5.5603
	N00296	5.1292
	N05834	3.0201
	N05831	2.8399
	N03343	2.7051
	N20124	1.6746
	N20118	1.3571
	N20114	1.3304
	N68378	1.2214
	N08822	1.1843
	N20122	1.1585
	N05849	1.0835
	N20245	1.0582
	N20113	0.9631
•	N20112	0.8814
	N05838	0.6647
	N08392	0.6629
	N08301	0.4717
Navy TOTAL		54.6743
Army	W62N7E	0.0019
GRAND TOTAL		54.6752

TABLE IV - 3

SUMMARY OF INVENTORY LEVELS
CATEGORIZED BY SERVICES

WHOLESALE	NUMBER OF ACTIVITIES	PERCENTAGE OF LOCAL BUSINESS
Navy	4	24.7379
DOD	1	00.0365
TOTAL	5	24.7744
INTERMEDIATE		
Navy	20	54.6743
Army	1	00.0019
TOTAL	21	54.6762
CONSUMER		
Navy	87	18.7377
Army	23	00.2011
Coast Guard	22	01.1870
Marine Corps	9	00.1682
DOD/Other	6	00.2469
Air Force	1	00.0095
TOTAL	148	20.5504

whether or not the material is supported by previously recorded recurring demands and whether the material is part of Navy managed stocks or retail stocks (Navy-owned DLA COG material). The depth of material carried in the inventory can be based on the Variable Operating and Safety Levels (VOSL) Program, a months-of-supply-policy or an allowance negotiated with the ICP inventory manager. At ashore activities such as NAS Alameda and NAS Moffett Field, stock in main supply includes retail stocks managed under the VOSL Program as well as a fixed allowance of aviation material assigned by ASO. In addition, these activities also operate Servemarts, and sometimes RSSs, which are based on the months-of-supply policy.

Activities afloat and ashore manage their intermediate level stocks either manually or by computer. The computer system ashore is called the Uniform Automated Data Processing System for Stock Points (UADPS-SP). At sea, the Shipboard Uniform Automated Data Processing System (SUADPS) has two versions. The first version is termed SUADPS-End Use (EU) since the material stocked is financed by Operations and Maintenance, Navy funds. For the second, SUADPS-207, material stocked is financed by the revolving Navy Stock Fund. Manual processing activities use the rules based on the months-of-supply policy while UADPS-SP and SUADPS-207/EU may use a combination of months-of-supply and more sophisticated programs such as VOSL. While detailed information for UADPS/SUADPS systems is beyond the scope of this

research effort, general range and depth rules for intermediate levels of inventories can be found in Appendix W (Tables W-1 and W-5).

Bay Area local customers are summarized as follows:

	UADPS-SP	MANUAL	
Ashore	3	2	
	SUADPS-EU	SUADPS-207	MANUAL
Afloat	2	4	9

The UICs of these Navy activities are listed in Table IV-4.

Consumer level inventories exist both ashore and afloat. As previously stated, it is likely that activities with higher levels of inventory will also have consumer level stocks. Ashore these inventories conform to the rules described in Appendix W (Tables W-1, W-2, W-3). A major exception is the Direct Material Inventory or project stock which has been accumulated, allocated and charged to specific projects, work or job orders at industrial activities such as NARF Alameda, Mare Island Naval Shipyard and the Public Works Center, San Francisco. Consumer level inventories afloat do not employ SUADPS. General rules for range and depth for afloat consumer level of inventories can also be found in Appendix W (Tables W-1, W-4, W-5).

At all levels of inventory, the applicable stocking policy is aimed at minimizing the total cost of maintaining the inventory. These rules take into account financial, workload and storage constraints. However, the mere

TABLE IV - 4

LOCAL CUSTOMERS CATEGORIZED BY INVENTORY SYSTEM

ASHORE	UADPS-SP	MANUAL	
	N00228	N65885	
	N00236	N68378	
	N00296		
AFLOAT	SUADPS-EU	SUAPS-207	Maamraa
	30132	50AF3-207	MANUAL
	N03365	N08809	N20124
	N03343	N05834	N20114
		N05831	N08822
		N20118	N20122
			N05849
			N20245
			N20113
			N20112
			N05838
			N08392
			N08301

existence of such rules does not ensure compliance. Activities with small consumer level inventories and supply functions not supervised by Supply Corps Officers would seem to be the ones most susceptible to poor material management.

2. Coast Guard (CG) Activities

There are no rules established by the Coast Guard governing range and depth for a demand based inventory.

Each Coast Guard activity is provided an allowance list prepared as part of the Consolidated Allowance List and Management System (CALMS). The CALMS allowance list, developed by the various supply inventory control points, provides authority to stock material in support of installed equipment and activity operations.

There are three supply inventory control points which provide wholesale material to CG activities. The Coast Guard Yard at Baltimore, Maryland manages peculiar CG material in support of CG vessels including small boats.

Management of aviation material is provided by the Aircraft Repair and Supply Center at Elizabeth City, North Carolina. Peculiar CG office products such as forms are managed by the Coast Guard Supply Center at Brooklyn, New York. Material requirements for commonly used material are satisfied by using available Navy supply sources such as NSC Oakland or through local procurement.

C. REQUISITIONING PROCEDURES AND CHANNELS

General procedural guidelines and specific requisitioning channels are also provided by instructions and publications. For reason previously stated, only Navy and Coast Guard activities will be discussed.

1. Navy Surface Ships

Surface combatants requisition two types of material. The first is material for stock. Initial stocking and replenishment should conform to the rules found in Appendix W (Tables W-4 and W-5). The second is direct turn-over material (DTO). A DTO requisition is submitted when the required material is either not in stock (NIS) or not carried in stock (NC).

Internally, the ship's departments prepare a NAVSUP Form 1250-1 for each item desired. After obtaining a departmental authorizing signature, the NAVSUP Form 1250-1 is submitted to the Supply Department. At the supply storeroom, a storekeeper will check the availability of the material requested using the manual afloat stock record cards. If the material is available, it is issued and the on hand balance on the afloat stock record card decremented. If the on hand balance is at or below the low limit, the Supply Office is notified of the need to replenish. If the material is not available, the NAVSUP Form 1250-1 is stamped "NC" or "NIS" and forwarded to the Supply Office.

At the Supply Office, DD Form 1348 requisitions are prepared for both replenishment and DTO material requirements. Several factors affect when the requisition is prepared. These factors include manpower considerations, the ship's operating schedule and the requisition's priority which is determined by the UMMIPS. Once prepared, the requisitions are either mailed or dropped off at the NSC. At sea, requisitions may be held until the ship returns to port, mailed, or if for emergency requirements, transmitted by Naval message.

As was mentioned above, demand is recorded on the afloat stock record cards for items carried in stock. For not carried items, a copy of the NAVSUP Form 1250-1 is retained in a Not Carried Demand File. Generally, every six months new high and low limits are established for stocked material and the Not Carried Demand File is reviewed for new items qualifying for stock.

The requested quantities are screened several times to preclude ordering excess materials. At a minimum, potential excess quantities are screened by the departmental authorizing agent and the issuing storekeeper. Additionally for material being requisitioned, potential excess quantities are screened by the storekeeper preparing the DD Form 1348 and the Supply Officer when he adds his authorizing signature.

Although the foregoing description is predominantly for a manual afloat supply operation, a ship using either version of SUADPS follows essentially the same procedures. Supply transactions are post-posted (e.g. posted to the computer records after the issue has been made). Requisition processing, demand recording and levels setting are mechanized. However, there are two exceptions. The first is for intermediate level stocks onboard SUADPS-207 ships. In this case and in that of non-mechanized ships carrying intermediate level stocks, the basic document is a DD Form 1348 from an external consumer (there is no difference for their consumer level stocks).

The second exception is associated with SUADPS-EU ships. For the two aircraft carriers supported by NSC Oakland, the basic input document to the intermediate level aviation stocks is a local form. Requisition processing in support of aviation squadrons onboard an aircraft carrier closely parallels that for squadrons when located ashore. A discussion of requisition processing for aviation squadrons at a NAS is found below in sub-paragraph 3 of this section. Requisitioning procedures for support of an aircraft carrier's shipboard operations is essentially as described above.

2. Navy Submarines

The submarines supported by NSC Oakland are undergoing overhaul at the Mare Island Naval Shipyard (NSY).

During overhaul, major work is performed by shipyard personnel while smaller jobs are performed by the submarine's crew. Material required for NSY performed jobs are requisitioned in accordance with the NSY's requisitioning procedures. Requisitions for these material requirements are ordered utilizing the Mare Island NSY UIC.

The material required for ship's force work is requisitioned by the submarine. The internal requisition processing onboard Navy submarines is identical to that described for surface ships. Attack submarines submit requisitions for support of daily operations and ship's force overhaul material requirements directly to NSC Oakland. Fleet Ballistic Missile submarines submit their requirements to the Polaris Material Office, Pacific Fleet (PAMOPAC). PAMOPAC then transmits these requisitions to NSC Oakland by AUTODIN.

3. Naval Aviation Squadrons

There are two types of requisitions used by a squadron. The first is for material to support squadron operations. The material ordered can vary from office supplies to flight clothing. The second is for consumable and repairable material to support aviation maintenance. The requisitioning procedures are different in each case so they will be described separately.

a. Support of Squadron Operations

In the squadron organization, the supply functions are performed by the Material Control Workcenter, a part of the Maintenance Department. There is no standard procedure for departments within a squadron to communicate their material requirements to Material Control. Typically, the Material Control Officer (usually a junior aviator, warrant officer or junior limited duty officer) will designate the procedure. Usually an existing form intended for another purpose is used to allow the requirements to be communicated in writing. Verbal requests are limited to urgent requirements. Regardless of the method used, once the needs are known, a storekeeper will prepare a DD Form 1348. The DD Form 1348 is then sent or delivered to the NAS for processing.

b. Support of Aviation Maintenance

Procedures for support of aviation maintenance at both the squadron and the NAS are established by the Naval Aviation Maintenance Program (NAMP). For each maintenance action, a job control number (JCN) is assigned and a maintenance action form (MAF) is prepared.

The multi-copy MAF is the basic maintenance document. It is used to schedule, control and document the maintenance actions taken, man-hours utilized and the material required. If a material requirement exists, the MAF is the document which communicates the need to Material Control.

Using a device such as a teletype or a teleautowriter, a formatted material request is transmitted by a
squadron storekeeper to the Supply Response Section (SRS)
within the Aviation Support Division (ASD) of the Supply Department. An unusual aspect is that the squadron is not
required to provide the NSN of the material but rather only
the part number and manufacturer's code. As a consequence,
a technical identification function is needed and is centralized at the ASD where it can be performed more thoroughly.

After receipt of the formatted material request and completion of the technical identification process, a UADPS-SP formatted requisition is keypunched and processed. The NAMP requires that the material be delivered or if not available, requisition status be provided to the squadron within one, two or twnety-four hours for IPG I, II or III requisition respectively.

available to satisfy the squadrons requirement. One is the rotatable pool. This is a manually managed pool of repairable material. The range and depth of material in the pool is dependent on the average monthly number of repairs and the repair turnaround time for each item. For pool issues, the teletyped or formatted material request is the issuing document. After issue, a UADPS-SP formatted requisition is processed using the issuing document number. The second source is the pre-expended bin (PEB). The PEB is an

inventory of low cost, fast moving, consumable material. Normally, it is limited to items having a unit cost of \$25.00 or less and a quantity equal to thirty days demand. Since this material is purchased by the Supply Department, thus pre-expended, a requisition or formatted material request is not required. Replenishment action is periodically taken by the Supply Department. Use of PEB material is documented on the MAF, however.

4. Industrial Activities

The Navy Industrial Fund (NIF) is a revolving fund which provides industrial activities the capital required to support labor, material and overhead expended in performing reimbursable work. The NIF is maintained by customer reimbursement of the direct and indirect costs allocated to the work performed. A brief discussion of the requisitioning/material requirements process is provided for the three industrial activities supported by NSC Oakland.

a. NARF Alameda

Since consolidation on 1 October 1979, considerable effort has been expended by NARF Alameda and NSC Oakland planning personnel to plan and implement several major changes affecting NARF requisition processing. Being implemented are the Naval Industrial Material Management System (NIMMS), a Disk Oriented Supply System (DOSS) developed by FMSO and the Direct Material Inventory (DMI) Concept. Consequently, pre-consolidation requisitioning procedures

have been thoroughly reviewed and significantly changed. Therefore, little remains pertinent about pre-consolidation processing. [1:34] Nevertheless, some general comments should be made.

Material requirements forecasts are made by
Material Planners based on a projected productions schedule.
Material Planners are assigned to a particular production
program such as engines, aircraft and component repair. In
determining the expected demand, item essentiality and a
percent replacement factor are important considerations.
With the forecasted demand, Material Planners can requisition material from NAS Alameda for end use or one of NARF
Alameda's internal supply sources. These two sources are
PEBs and the NIF Store. The NIF Store is an inventory of
NSA and DLA COG material under the physical and financial
control of NARF Alameda.

A more detailed description of NARF Alameda material support procedures can be found in reference (4). Further, the effect of material shortages on production at NARF Alameda is described in reference (3).

b. Public Works Center (PWC), San Francisco

PWC intermediate level stocks are found in the shop stores. The types of material carried in shop stores include facilities maintenance and minor construction materials, and repair parts for installed property. The Naval Facilities Engineering Command requires shop store

inventories to turn over at least four times per year. As a result, stock levels are automatically recomputed every thirty days. Replenishment requisitions are automatically generated for stocked items. Both standard and nonstandard material are stocked. The mechanized inventory is maintained on a line item basis. Stock receipts are posted to the records immediately while issues are posted the following day. Issues are made to support emergency jobs orders, the Direct Material Inventory (to support specific future routine projects), bench stock, and PEB. The Material Department makes all issues to maintenance personnel through the use of a Material Service Request/Material Requirements Issue Document. The basis of the material requirements determination process is a Bill of Materials prepared for specific jobs or projects by production planners.

In general, nonstandard material obtained through local purchase accounts for two-thirds of the material required to support civil engineering. [3:175] Therefore, NSC Oakland support is limited to replenishment of shop stores inventory of standard stock and local procurement action when the nonstandard material requirements cost exceeds the PWC local purchase authority.

c. Mare Island Naval Shipyard (NSY)

Mare Island NSY is the third NIF activity supported by NSC Oakland. Not unlike NARF and PWC, material support is provided by shop stores and pre-expended bins.

This material is managed as part of the NSY management information system. Also managed is the Direct Material Inventory (DMI). The DMI stages material to support specific depot and intermediate repair projects. This function is more significant at Mare Island NSY than at PWC because of the tremendous complexity associated with projects such as submarine overhauls. A typical submarine overhaul may take seventeen months or more with as many as seven overhauls commencing in a single year. Initial planning begins at least a year before the scheduled overhaul. As the work packages are prepared, long lead time material is ordered. Since the development of the work packages for an overhaul is an iterative process, so are the material requirements determinations and requisitioning procedures. As the material required for the overhaul is received at Mare Island NSY, it is held in the DMI until required during the overhaul.

There is one aspect of NSC Oakland material support provided to Mare Island NSY which is worthy of special mention. NSC Oakland stocks nuclear safe material used by Mare Island NSY. Nuclear safe material consists of such items as pipe, rod, tubing and bar stock used in support of nuclear powered submarines. Special handling requirements result in this material being stored separately. Additionally, prior to issuance this material must undergo testing to ensure it still meets nuclear safe specifications.

Although this special handling increases the picking and packing time for this material, it is acceptable because of the extra measure of safety it provides.

5. Coast Guard (CG) Activities

Management of material requirements at CG activities usually begins with a quarterly budget meeting at which the Commanding Officer allocates funds to the various departments to support the activity's operations during the next quarter. At this time, departmental material requirements are discussed. Material requirements are requisitioned using the Standard Form 344 (SF344), Multi Standard Requisition/Issue System Document, available from GSA. After Commanding Officer approval, the SF 344 is mailed or delivered to the 12th Coast Guard District Headquarters. There the SF344 is converted to a mechanized DD Form 1348 requisition and is sent by AUTODIN to NSC Oakland for processing.

If the material required is for support of equipment common to the Navy and the CG, it is also requisitioned from NSC Oakland. However, the requisition must be processed through the appropriate supply inventory control point. For example, to order a coxswain's chair for a small boat from NSC Oakland, it is first necessary to forward a SF344 to the Coast Guard Yard at Baltimore. From there, the requisition is referred to the Coast Guard Liaison Officer at NSC Oakland who inputs the requisition for processing.

6. Requisitioning Channels

Detailed requisitioning channels can be found in Appendix X.

V. SUMMARY AND CONCLUSIONS

The decision to merge the wholesale support provided by NAS's into collocated NSC's was based on a recommendation in the DODMDS Study. The study determined that similar support operations were being performed by the NAS's and the NSC's in the Oakland, Norfolk and San Diego areas. It concluded that a reduction in duplicated efforts would bring about a reduction in the size of the work force requirements as well as a reduction in overall costs.

NAVSUP supported the DODMDS recommendation by directing that NAS Alameda and NSC Oakland be the prototype for the two follow-on wholesale consolidations. NAVSUP further specified that each consolidation would have as a primary objective improved fleet support.

Improvement inherently suggests measurability. A means of assessing either improvement or degradation must be developed. This thesis established a baseline of pre-consolidation data by extracting information from NSC Oakland's and NAS Alameda's Demand History Files. This data base was constrained to investigate only NSC Oakland locally supported customers and NARF Alameda (the largest customer of NAS Alameda). Specifically, the following information was assembled:

1. ABC Analysis for item requisition and quantity frequencies for both NSC Oakland and NARF Alameda

- 2. Analysis of NARF, NSC and NSC local customer business by cognizance symbol, number of demands, net weight and cubic volume and requisition quantities
- 3. Daily and monthly requisition movement patterns for the NSC and the NARF, and NARF's anticipated requisitioning impact on NSC
- 4. Requisitioning procedures for NSC Oakland local customers

This baseline data will serve as the reference point against which post-consolidation business comparisons can be made. Additionally, the data presented can be a source of information to assist in developing a local material distribution system, and for recommending material to be incorporated into both a RSS for NARF Alameda and the NISTARS. It provides a basis for identifying support problems and for investigating methods for improving support service. Finally, the two follow-on consolidations, at San Diego and Norfolk, can gain insight from this report in preparation for constructing their own baseline data.

Comparison of NSC Oakland and NARF Alameda data for the same time frames was not possible. The Demand History Files for NARF Alameda, obtained from the Navy Regional Data Automation Center (NARDAC) in San Francisco for the same period as that of NSC Oakland's, contained no data for April and May of 1978. Therefore, this data file was rejected and replaced by the calendar year 1979 data file which

unfortunately was also missing data for the months of January, November and December.

APPENDIX A

NARF ALAMEDA ABC ANALYSIS BY NUMBER OF REQUISITIONS

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APPENDIX B

NARF ALAMEDA ABC ANALYSIS BY REQUISITION QUANTITY

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APPENDIX C

NARF ALAMEDA COG SUMMARY

Cognizance	Tota1
Symbol	Demand
9 Z	
1R	39912
9N	32252
9C	20658
9V	7555 7370
9G	7379 7241
9Q	5825
9 J	3206
6V	1858
2R	1783
1H	1179
9F	1175
9W 5R	547
9I	382
9K	348
9Y	317
9D	289
AX	262 243
6E	216
8R	215
2E	186
CX	129
9A	119
2H	100
1I 9L	93
9E	55
4E	53
SE	53
9Н	51 41
9□	30
95	28
6R	26
SX	26
4G	22
6Q	22
5P	14
V7	11
TOTAL	133,901
	133,301

APPENDIX D

NARF ALAMEDA CALENDAR SUMMARY OF DEMAND

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	99	723	41.4	17.0			•	3341
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	15	959	717) 	120	-	256
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	•	465	40.	874	(83)	623	•	•
MCNTHLY DEPAND	146	5002	. 1131				2.3	31.11
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	ď			107	385	312	26	2666
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	19	503	386	575	75.4		•	1527
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ŀ	;	11.67	1512	1314	1774	1422	116	

AUGUST	J	ပ	٠	700	603	. 612	40	2.131	
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	29	658	415	138	, £ £ \$	620	. i	1155	
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MCATHLY DEMAND	257	2320	. 2693	2697	2715	30.34	186	13868	
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	16	665	454	636	415	717	;; c ;	1152	
	"" ""	603	156	574	326) i			
	25	288	240	289			12,	3536	
MCNTHLY DEMAND	160	2238	2185	2552	2085	1013	£29 .	842 1183C	
TCTAL DEMAND	2020	24104	24562	26450	26012	52.52	5557	750751	

APPENDIX E

NARF ALAMEDA CALENDAR SUMMARY OF REQUISITION NET WEIGHTS

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	3426.5	485C. €	25159.0	11533.1	1765.6	9-3695	3176 6	6.505.33
	8314.7	1.6639.1	5151.5	6.358°C	8371.6	22006	3446	B * 0 * 0 * 0
	231.8	3,134.4	4338.6	6.8269	126421	7.2007		6.56440
	346 1.5	7386.5	€376.6	6568.0		J	1-3/4	325C1.8
MChinty meluni	15446.5	34251.6	41025.7	31846.5	8-12147	3.20.45	ָרָיָּי פּייָּיים מיניים	26233.0
						307377	5.1.50	7C5516.7
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	4308.6	7701.4	25544.8	34664.8	22771.8	11063	5 31.5	20105
	3156.1	14535. 5	13835.0	35Ce.7	14784.5	6847.4	7.11.2	100571.5
	7.64	20653.6	43334.1	21112.6	1.00561	3 3517	7 56 6 9	7.44.716
	304.5	5753.6	12265.6	6755.7	6628.8	7 3 7 1 7	6.000	4.116001
PENTELY RELOFT	1515.4	46684.1	545E4.C	67647.6	6.65159	3.7036.5	7316	36531.0
						•		\$ 1 2 1 7 6 6
44.41	466.1	1537.1	11154.5	16286.5	3697.3	5.6789	46113	
	1931.1	17734.0	5506.1	5861.2	27482.8	22404.4	9	
	13332.7	1225.4	27452.6	13055.3	3721.3	1 3 1 8 7	0.11	0.37218
	71.37.6	£674.5	14242	4368.4	2567 3	21101	\$ 5 7 7 5	13341-4
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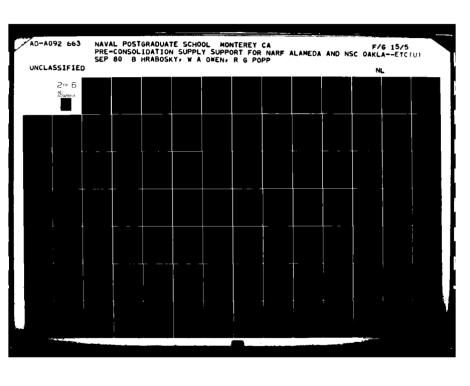
284)*)	0.0	5321.4	3155.0	5288.9	13731.7	154.7	c 13:00
	1.25.22	2939.4	4664.8	45843.5	8-8496	19446	3 73	6413737
	5.15.4	8322.6	12683.2	230.52.2	1375 8	******	n .	41556.4
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	J	44.3	£55.6	14484.5	5130.9	0.0	0.0	7 15112
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,	2.556	₹00.€	1363.1	3237.8	653.6	2366.1	7. 7	1.05561
	3653.6	4366.8	6667.3	7046.2	2406-6	2666 1	2016	9.70.61
	£C1.7	14125.6	2361.7	14710.4	8461 7		F	6. 32d. 3
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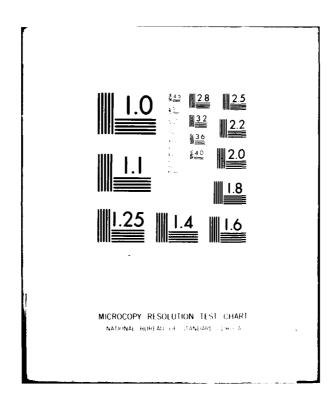
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APPENDIX F

NARF ALAMEDA CALENDAR SUMMARY OF REQUISITION NET CUBIC VOLUMES

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	5.5.5	871.7	2647.5	4462.1	10185.4	1275.5	1054.6	20063 6
	1.1.6	1066.	3176.6	524.4	1682.2	1584.2	336 2	0.0000
	14.1	1.66	2132.2	15676.7	2651.6	1 347	4 160	3163.6
	1083.6	1451.0	1677.3	524.2	0.0	• • • •	F - 1 - 1	7.50512
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	404	1222.3	2361.4	9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	12140 0	1.773	11(7.4	11576.1
	5.105	457.5	14263.5	3 4 4 4 4	633 0	\$ 7 \$ Z Z	1027.9	20578.3
	11.6	1500. 2	2826 2		0.259	4.77.4	41.6	16790.8
			796 796	1120.8	95256	150.6	1165.4	15316.5
**************************************	7.	7.1.0	1164.5	2621.5	16.2.2	102€4.€	4.525	16820.0
	4.1.7	4311.1	21618.6	11454.5	24192.9	14845.4	4251.7	81465.6
11 404	17.0	6.66.5	2746.8	1286.8	114.1	185.4	7 771	90 6 7
	44.	1860.1	21464.7	1400.5	1328.4	3562.4		0.0720
	1363.2	4155.4	2419.5	43656.1	11415.4	5,40.78	, , , , , , , , , , , , , , , , , , ,	356 (* 5
	102.3	832.8	1519.0	1621.1	1143.3	2075	2555	10481.3
	2635.6	848.5	0.0	ນ • ວ	0.0	1 (50.5	10 (86.3
MCNIBLY CLAS	3666.3	10403.3	34550.4	47413.0	14601.1	12112.5	3276.7	2883.5





. PAY CUBE	25C.6 35.3 740.5 6.1 1039.2	6.16.C 1355.E 1044.6 6.2	1618.9 2311.6 2136.4 617.1 1190.2 7152.5	166.1 5590.5 10350.5 126.6 2059.6	562.1 3121.7 6166.7 183.1 376.2	942.4 1351.5 267.5 53.1 C.C 2495.C	113.2 1.5 1.5 1.5	3424.2 18762.0 20366.0 2025.7 3472.3
MG414TY CURE	6.6 17.3 111.4 1.1 643.2 373.1	6.6 300.5 234.3 2028.7 5359.7 18517.2	0.0 371.4 621.5 226.5 235.6 3554.9	0.0 144.6 1332.7 215.5 557.6	9648.4 655.8 195.6 1674.7	11135.2 185.7 2810.5 5796.3 606.1	26.5 143.4 143.4 107.3	11155.2 6766.1 5510.1 9565.0 14220.7
	38.C. 135.5 116.5 126.5	\$892.2 138.5 527.2 6585.2 326.7	566.6 1107.0 4295.3	668.4 C.G	458.2 1132.6 4650.7 2146.2	123.2		11138.5 14582.2 10524.1
	566.6	17470.2	12590.9	1556.0		;	5	1636.7

2041.3 14136.8 25674.2 9761.6 14815.3	3.3 21565.0 5224.8 23168.2 6186.5	25733.0	2778E.1 6C48.8 5717.2 81426.6	635365. E
2.5 2.5 2.5 3.5 5.6 6.6	*******		4.4.6 6.0 1711.4	12554.7
1206.c 53(c.4 1345.s 5443.e 1566.e	331.C 1032.E 1462.S 216.3	1.1 3843.6 21982.3 363.4	1503.2 1343.1 C.C 25052.6	110136.1
\$65.6 692.9 \$23.6 1411.5 9742.8 12536.3	7520.2 7520.2 518.2 1634.1	1326.2	678.5 129.8 0.0 555.2	125080.4
255.5 229.3 115.5 117.5 1268.5	3105.5 343.3 574.1 572.8	\$416.2 2867.0 \$610.1	13656.6 1110.1 376.2 23682.4	136620.3
0.0 1354.9 262.0 1232.3 24401.1	6.6 10543.1 377.8 847.5 3407.6	15576.4 1C18.2 2CE5.9	2414.6 2772.4 76.2 6361.5	137287.2
6.5 2346.C 244.2 406.7 566.4 4263.3	0.0 12.4 2123.7 18213.1 800.6 0.0	21149.5 1861.C 28.0	4252.1 273.9 4253.1 15668.1	\$5623.5
6.6 4C4e.5 224.2 204.1 56.1 56.1	3.5 3.5 4.5 5.6 6.6 6.6	335.7	14.3	14623.5
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APPENDIX G

NARF ALAMEDA TOP REQUISITION ITEMS BY REQUISITION FREQUENCY

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し得ちらんひきょうてもきておっ -หวั--เลอ-เมนเวิดงหาแหนดเลอโดลงอัดมต ad-adayaaaaa-adabaaaaaa-aa Jaaqaay-aaaaaaa

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<u> くはきてして らうちしょりこうけったたんらしょく じゅうくごんら ひらしょむしむ おめじょう ろん</u> ようしょころうこととりとしんしょこということりとうこととこととりとしたしょしょう

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NARF ALAMEDA TOP REQUISITION ITEMS BY REQUISITION FREQUENCY AND BY REQUISITION QUANTITY

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APPENDIX I

ANALYSIS OF NARF ALAMEDA REFERRALS BY DAY OF THE WEEK AND MONTH OF THE YEAR

TABLE I - 1
NARF REFERRALS BY DAY OF THE WEEK

			Number of Requisitions	Percentage of Total Requisitions
A.	REQUISITIONS BY THE NARF	PREPARED		
	SUNDAY MONDAY TUESDAY WEDNESDAY THURSDAY FRIDAY SATURDAY		5,193 5,286	00.9 18.8 20.5 19.6 20.0 16.9
В.	REQUISITIONS BY NSC	RECEIVED		
	SUNDAY MONDAY TUESDAY WEDNESDAY THURSDAY FRIDAY SATURDAY		4,391 5,106	07.2 06.0 16.6 19.3 20.2 20.6 10.2
c.	REQUISITIONS BY NSC	SHIPPED		
	SUNDAY MONDAY TUESDAY WEDNESDAY THURSDAY FRIDAY SATURDAY		1,400 4,449 2,901 4,444 5,235 5,484 2,578	05.3 16.8 11.0 16.8 19.8 20.7 9.7

TABLE I - 2

NARF REFERRALS BY MONTH OF THE YEAR

Α.	REQUISITIONS PREPARED BY THE NARF	Number of Requisitions	Percentage of Total Requisitions
	SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY JUNE JULY AUGUST	2,068 1,981 1,958 1,322 2,249 2,217 2,863 2,580 2,801 2,368 2,003 2,081	07.81 07.48 07.39 04.99 08.49 08.37 10.81 9.74 10.57 08.94 07.56
В.	REQUISITIONS RECEIVED AT NSC		
	SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY JUNE JULY AUGUST	1,819 2,050 1,945 1,501 1,924 1,737 3,251 2,361 1,939 3,339 2,032 2,593	06.87 07.74 07.34 05.67 07.26 06.56 12.27 8.91 7.32 12.60 7.67 9.79
c.	REQUISITIONS SHIPPED BY NSC		
	SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH	2,051 2,062 1,837 1,578 1,829 1,857 3,168	07.74 07.78 06.93 05.96 06.90 07.01 11.96

TABLE I - 2 con't.

	Number of Requisitions	Percentage of Total Requisitions
APRIL MAY JUNE JULY AUGUST	2,270 2,148 3,051 2,163 2,477	08.57 08.11 11.52 08.17

APPENDIX J

NARF ALAMEDA REFERRALS REQUISITION PRIORITIES

TABLE J - 1

PRIORITY	NUMBER OF REQUISITIONS	PERCENTAGE OF TOTAL
1 2 3	0 850 8083	3.3 31.8
ISSUE GROUP I TOTAL	8933	35.1
4 5 6 7 8	2 93 12534 22 4	0.0 0.4 49.2 0.1 0.0
ISSUE GROUP II TOTAL	12655	49.7
9 10 11 12 13 14 15	652 0 0 9 2409 2 791	2.6 0.0 0.0 0.0 9.5 0.0 3.1
ISSUE GROUP III TOTAL	3863	15.2
GRAND TOTAL	25451	100.0

TABLE J - 2

NARF ALAMEDA REFERRALS AS A PERCENTAGE OF NSC OAKLAND WORKLOAD

	NUMBER	OF REQUISITIONS	PERCENTAGE OF WORKLOAD
ISSUE GROUP	NARF	NSC ALL LOCAL CUSTOMERS	NSC ALL LOCAL CUSTOMERS
I	8933	26461	33.8
II	12655	85663	14.8
III	3863	215581	1.8
TOTAL	25451	327705	7.8

TABLE J - 3

REQUISITION/REFERRAL SUBMISSION TIMES 1

(IN DAYS)

IPG	NARF	TOTAL LOCAL CUSTOMERS
I	7.2	4.7
II	7.7	6.4
III	6.4	7.2
AVERAGE	7.3	6.8

¹For all requisitions for which the difference between the date of preparation and date of receipt at NSC was greater than zero and not more than forty days.

TABLE J - 4

NARF REQUISITION QUANTITY VS. PRIORITY MATRIX

(PERCENTAGE OF REQUISITIONS)

REQUISITION		PRIORITY			
QUANTITY		_3_	_6_	13	ALL
1	20.9(178)	21.9(1770)	20.0(2511)	9.2(221)	18.9(4803)
2	14.9(127)	12.9(1045)	10.0(1263)	5.5(134)	10.3(2628)
3-10	31.4(54)	30.4(543)	30.8(1101)	27.2(327)	29.7(2114)
11-20	8.7(16)	10.9(346)	10.7(496)	14.3(131)	11.3(1082)
21-50	10.0(23)	11.5(255)	14.0(523)	20.9(193)	14.2(1052)
51-100	6.0(24)	5.6(280)	7.2(572)	12.2(220)	7.3(1149)
101-200	3.4	3.1	3.2	4.8	3.5
201-300	1.1	0.8	1.0	2.0	1.2
301-400	0.5	0.3	0.4	0.5	0.5
400+	3.1	2.6	2.7	3.4	3.1
	100	100	100	100	100

TABLE J - 5

NARF REQUISITION QUANTITY VS. PRIORITY MATRIX SUBMISSION TIME IN DAYS

REQUISITI		2	PRIORITY		
QUANTITY	_2_	_3_	_6	<u>13</u>	ALL
1	5.7	8.2	7.9	5.7	7.8
2	5.2	7.2	8.0	7.0	7.5
3-10	6.0	7.4	7.9	6.7	7.5
11-20	4.9	6.7	7.2	6.7	6.9
21-50	5.5	7.0	7.2	6.2	6.9
51-100	5.4	7.7	7.5	6.1	7.2
101-200	5.7	6.7	7.1	5.4	6.6
201-300	4.2	7.0	8.2	6.0	7.1
301-400	13.8	8.4	6.3	5.4	7.1
400+	5.2	7.0	7.2	<u>6.3</u>	6.9
AVERAGE	5.6	7.4	7.7	6.3	7.3

APPENDIX K

TABLE K - 1

NARF REFERRALS COG SUMMARY¹
(NUMBER OF REQUISITIONS)

COG	TOTAL	ISSUED	PERCENTAGE OF GROSS EFFECTIVENESS ²
1H	197	148	75.1
11	271	163	60.1
1N	1	0	0.0
1R	1038	104	10.0
2H	4	3	75.0
2R	15	5	33.3
4 G	1	1	100.0
4 N	1	1	100.0
5N	1	0	0.0
5R	286	276	96.5
6G	1	1	100.0
6U	2	2	100.0
9A	6	0	0.0
9C	7594	2851	37.5
9D	150	75	50.0
9F	15	4	26.7
9 G	7306	3413	46.7
91	1	0	0.0
9J	17	1	5.9
9M	2	0	0.0
9N	22931	8410	36.7
90	4	2	50.0
9Q	61	33	54.1
9V	58	3	5.2
9Y	11	4	36.4
92	33685	10983	32.6
TOTAL (COGs listed)	73660	26483	36.0
TOTAL (All COGs)	73674	26491	36.0

¹ Summary of all COGs cited on at least 100 requisitions during the year.

² This is only an approximation of POE effectiveness.

TABLE K - 2

SPECIAL SUMMARY BY COG MANAGEMENT GROUPS

MAJOR DLA MANAGED COGS

COG	TOTAL	ISSUED	PERCENTAGE OF GROSS EFFECTIVENESS
9C 9D 9G 9N	7594 150 7306 22931	2851 75 3413 8410	37.5 50.0 46.7 36.7
9Z	33685	10983	32.6
TOTAL	71666	25732	35.9
		MAJOR ASO MANAGED COGS	
lR 2R	1038 	104 5	10.0 33.3
TOTAL	1053	109	10.4
		WIMM COGS	
9F 9I 9J 9O	15 1 17 <u>4</u>	4 0 1 <u>2</u>	26.7 0.0 5.9 50.0
TOTAL	37	7	18.9

APPENDIX L

NSC OAKLAND LOCAL CUSTOMER ABC ANALYSIS BY NUMBER OF REQUISITIONS

NUMBER REPNS	NUMB ER NSNS	CUMULATIVE NUMBER NSNS	CUMULATIVE C NUMBER NSNS R	UMULAT: VE	% TOTAL REQNS	CUMULATIVE \$
3222222222222222222237654315876543111111111111111111111111111111111111	14444444444444444444444444444444444444	11111111111111111111111111111111111111			REFERENCIARE AND ANALYSIS ENTERING AND ANALYSIS ENTERING AND AND ANALYSIS ENTERING AND A	23120335311252001376333450566q75660297908229221258390573345970277900147505578738770000000000000000000000000000

979788887777777777766666666666575555555555	573524147219467932583407157733867488031657572514594085707047689413970334031634031 121111111111111111111111111111111111	01378291432309474037774507474407749777017450755556660777758867953247497774577705774577670577386749587497774577 224057783996744446788896744745776748744444578655666077776867454747477477477477477477477477477477477	17472145754 1646764 88692701627724557671144577675881125112511251751465397573146576467757677314657576773146576467776777746777744577774457777445777774677774677777467777746777774677777467777746777774677777467777746777774677774677774677774677774677774677774677774677774677774677774677746774774		6716467745247755554474077555644651118867765751848888888888888887755777777777777777	### ##################################
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8F34 .	NUMBER	NUMBER NUMBER RECHS	COMPLATIVE	e Stilve rean	TOTAL RE TOTAL RE OTY 8.55454 U.C2455 U.C4553	CUMULATIVE & TOTAL REON OTY E-91454
5000 4495		ME CIVS			OFY.	TY TO
4995	\$ } }	362 362 364	0.10571	1803000	11.55454	8.95454
4492	2	364	6.10775	1616663	0.02486	8.57534
49 <u>9</u> Ç	ż	366	G.11.724	1824545	0.04341	9.62337
4950 4932	į.		C. 107 53	1634493.	0.02456	4-10284
4400	4	363	0.10745	1E39825.	0.62447	9.12730
4007	7	335	6.10300	1875425.	0.05123	9.22454
4638 •	Ĩ	367 372 373 37+	ชั่นได้จัดผู้ เมื่อจัดผู้	16/2177	0.02415	9.24569
4818	į	3 (5)	C.ICSFE	1614550.	4.62350	7.21209
4812	t t	3 ? 4	6.11017	1676164.	0.02766	9.32C4A
4600	2ì	311 356	0-11046	1863376.	(. C z : L 7	5.34435
4778 4771	Ļ	199	Cilioni	1565154	0.50007	9.04442
4144	\$ Î.	ې <i>د</i> د	6-11150	1953925.	0.02367	9.45176
4/20	î	401	0.11796	1558665.	0.02::3	9.91532
4/20	Ĩ	403	Ciliace	20023374	0 0 1 1 6 3	9.53576
4100 4650	2	465	C.11867	2017914.	0.04663	10.0081
46 13	i	466 467	C-11076	2022164.	0.02367	10.01198
460G	6	763	0.12101	3016865	0.05361	10.05439
4597	Ť	414	Ğ.17130	2016555	0.13652	10.15181
4584 4775	ļ	415	C-12160	2013583.	U.C.274	10.23736
456Q	ž	415	5.12218	45 1272 ja	0.64535	iG. 28275
4550	ĭ	420	C-12104	2/64453	0 - 04 5 4	10.12900
4543 4500	Žį.	421	6.12335	2636352	0.02257	10-33637
4477	22	443	C-12700	2165552.	0.49114	14.36427
4475	i	447 445	6-13969	2154425.	0.01211	14.66448
4458	ī	444	C. 12066	22 (33:2	0.62226	19.5(658
4455	Į.	946	G.13126	at latet.	0.444.0	10.33195
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4358	(466	6-144/6	2211164.	0.15286	11:23749
4368	i	461 462	6-13-33	3211660	0.02117	11.25626
4339	Ĺ	463	č. 13566	2216216.	0.0216	11.28793
4320 4302	<u> </u>	465	9-13625	2216516.	0.01266	11.145.11
4300	i.	466 412	G-13654	3331218.	0.02134	11.16455
4241	į	415	2.137.59	3311018*	0.1275	11.49464
4285 4275	, <u>Ļ</u>	414	6.13566	2325534	0.03136	11.51793
4550	. !	475 477	6-13619	£249669.	v.c.l.i	11.55639
4259 4229 4202	ī	476	6 - 1 - 9 / 6	2216165.	0.04213	11.60056
4202	<u>l</u>	475	6.14635	2346868	0.02618	11.62156
4260 41.85		486	C-14240	2336266.	0.14565	11.78324
4176	i	40/	6 - 14265	2160365	0.02016	II.učščo
41 10	ĩ	485	(-14128	2755/61	0.02672	11.42972
4100	Ï	4 F S 4 S U	6.14357	2392795	0.02636	11.41057
4055	?	455	6-14504	2513255	0.10110	11.31221
4092	3	445	C. 14533	241/390.	0.02022	11.55258
9085	Ĭ	566	C. 146 C	2423751	0.00000	12.05:49
4380 4375	ζ,	34/	C-147C9	2441911.	Ü.C4Ç4E	12:11423
4056	í	564	(14767	24:0061.	4.0464	14.15466
4050	Ĭ	\$05 200	C. 14626	54:0167:	0.07612	12.17478
4036	}	567	C. 14P55	2462203.	ölöžčiá	12.21490
4032	4	508 511	0.144#4 0.144#2 C-1400#	2446236.	C.CSCCI	12.23491
4024	í	\$12	(-14002	2662156	0.00001	12.29491
4008		511	6.15031	2416 164.	U-CISEM	12.71416
40(+0 3903	43 1	356	6.15931 6.16336	21 St 164.	0.65329	13.16665
1991	i	550	6.16.370	4664634	0.61584	13.20708
3440	į	554	6.10.145		0.01270	13.2676#
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3914	i	562 563	6-11467	2676264. 2662149. 2616111.	0.01752	13.30539
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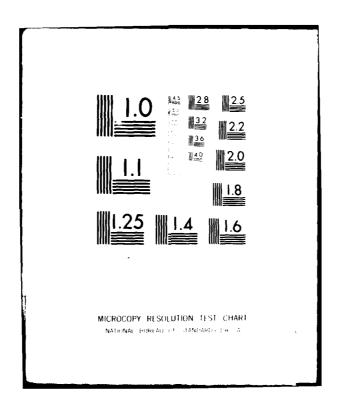
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NAVAL POSTGRADUATE SCHOOL MONTEREY CA F/G 15/5
PRE-CONSOLIDATION SUPPLY SUPPORT FOR NARF ALAMEDA AND NSC OAKLA--ETC(U)
SEP 80 B HRABOSKY, W A OWEN, R G POPP AD-A092 663 UNCLASSIFIED NL 3 № 6



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りんりーしゅくしょうくりりりゅうしょうりょうりょうりょうりょうりょうりょうしょうしょうしょうしょりゅう **!ひと!らりごうきらってもかごをしらってゃきらんりゅうとうかんしゃりゅうのうしょ!これ!」** *のろりひひろろうととしていいいりいいいいのうと*そうできょうりつりじょうりょうしょうりゅう そのかり!ののことをするしのののもをわれているのののののできるそのを見らればいののものもそのののののののできます。 พาคณะ พาคาแกดของสามารถ เพราะ พาคาและ พาคามารถ พาคามารถามารถ พาคามารถ พาคามาร พาคามารถ พาคามา -- の10m04mm10n12mm410m00m01mm45mm10n2mm+14mm100mm+14mm100mm+14mm10mm+14mm10mm+14mm10mm+14mm10mm+14mm10mm+14mm10mm *გეულიეცისებებებდებებებების გერის გე* **まとけとりとよりのひのようとすらいまじまじょうりとうのきまましょうりょ** <u>ຌຆຏຨຌຩຌຌຩຨຩຩຌຐຓໟຩຩຩຌຆຌຩຑຩຨຐຨຩຌຨຌຨຩຆຆຆຐຉຉຉຆຩຩຆຉຨຆຨຩຆຬຩຆຩ</u>

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NSC OAKLAND LOCAL CUSTOMER SUMMARY

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APPENDIX P

SUMMARY OF TOP REQUISITION ITEMS FOR NSC OAKLAND'S 25 TOP LOCAL CUSTOMERS

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<u>-๛ฺ__บกมีบากกละเกานตองกาจตกีบจะบาดนจะจะจัวละว่าคอดั</u> OHENEMOHOOMCHAYOOMHOOMHHEOMHHOOMOHOOMOH こをしましりほのほろくからののこともころかのできてりらうこむできるとなるとなるとなるともととなる

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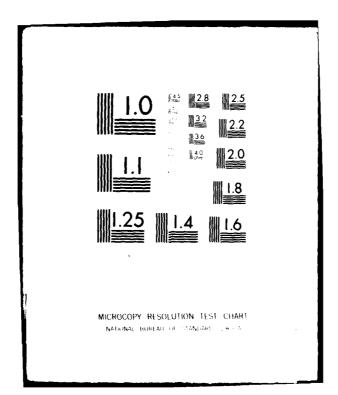
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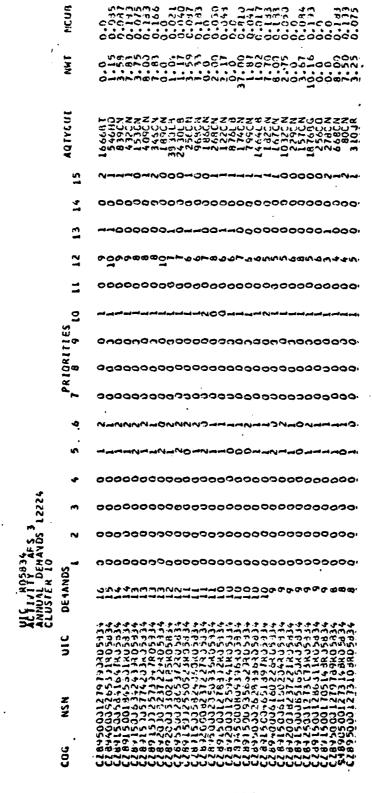
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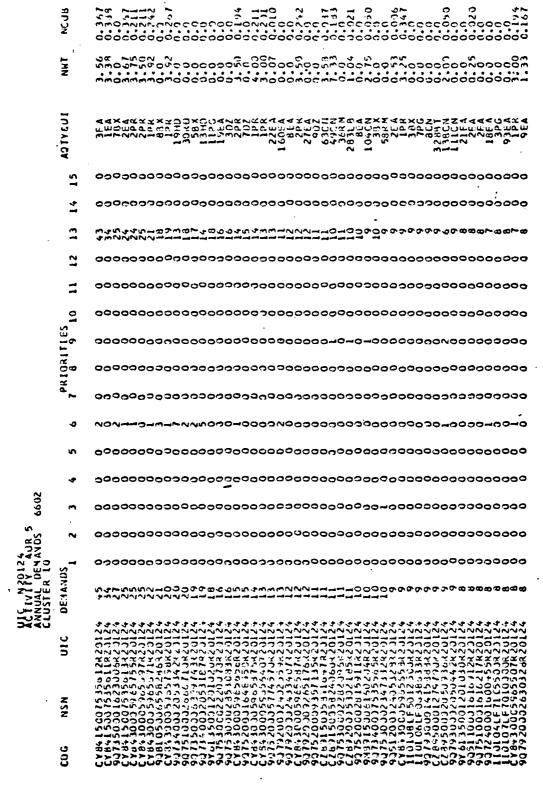
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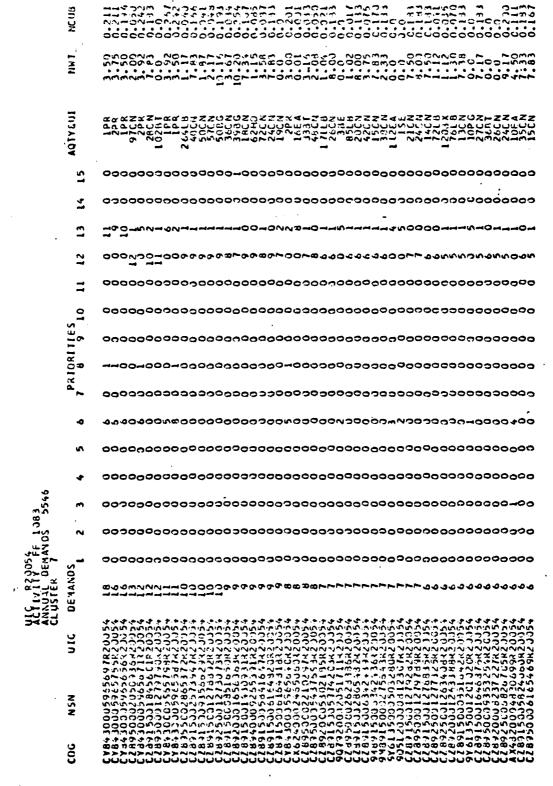
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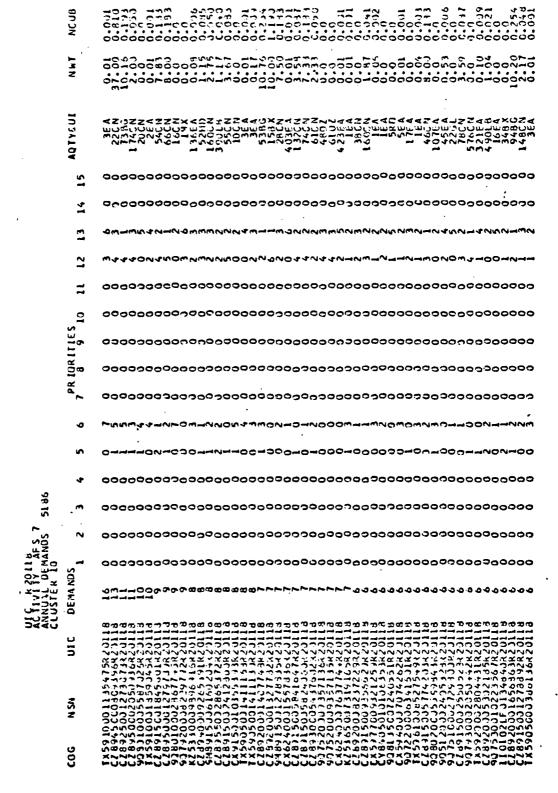
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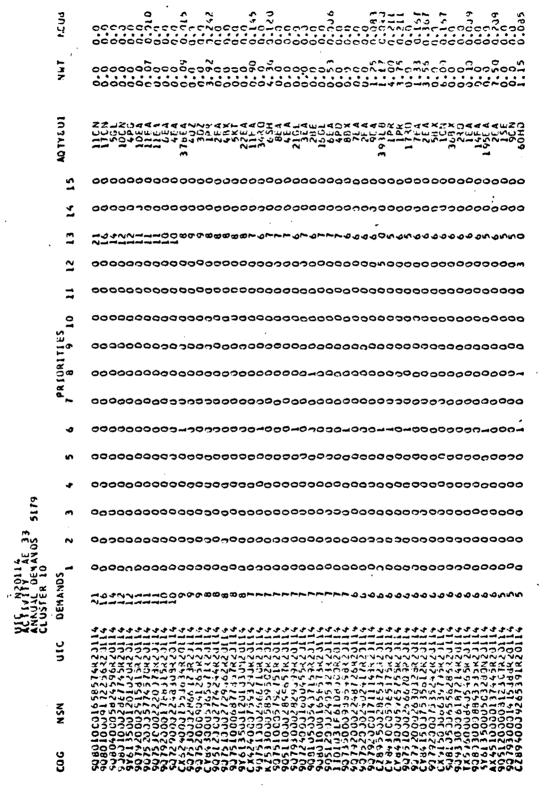
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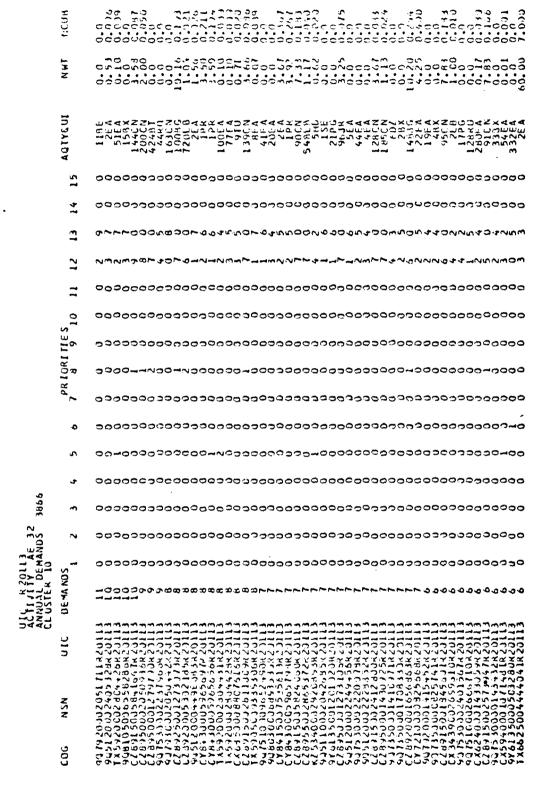
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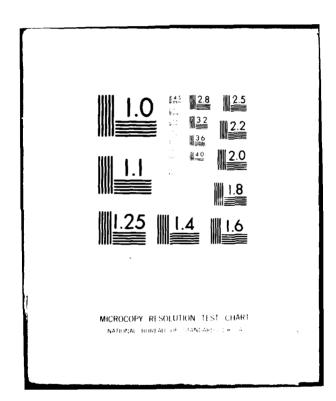
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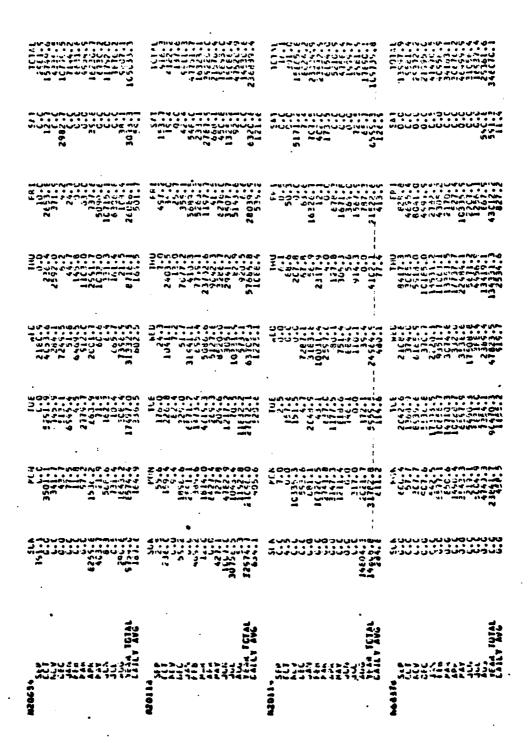
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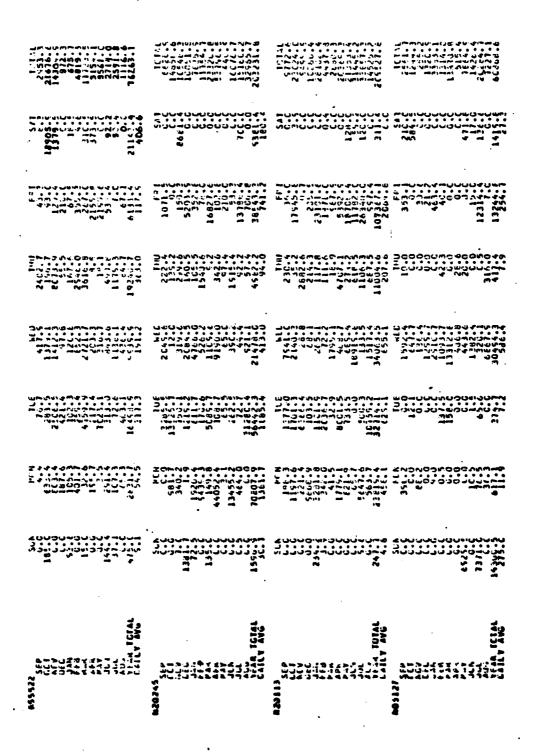
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CALENDAR SUMMARY OF REQUISITION NET CUBIC VOLUMES FOR NSC OAKLAND'S 25 TOP LOCAL CUSTOMERS

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APPENDIX T

NSC OAKLAND'S LOCAL CUSTOMERS COG ANALYSIS

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ANAL	ANALYSIS OF	ALL	LOCAL CUSTOMERS	RS				
900	TOTAL	*ACTIVITY	\$ALL	ISSUED	&ACTIVITY	SALL	\$00g	GROSS EFFECTIVENESS
10	2371		0.369	0				0.00
11	38800		6.032	j7457		5.114		44.99
11	15499		2.409	10725		3.142		69.20
IN	114		0.018	4		0.001		3.51
10	180		0.028	0				0.00
18	6395		0.994	369		0.108		5.77
2F	162		0.025	92		0.027		56.79
2н	2206		0.343	843		2.591		38.21
2R	838		0.130	64		0.019		7.64
2 S	118		0.018	32		0.009		27.12
22	321		0.050	184		0.054		57.32
4 G	3075		0.478	936		0.274		30.44
4N	1512		0.235	929		0.198		44.71
2N	133		0.021	15		0.063		11.28
5R	1683		0.262	1121		0.328		66.61

APPENDIX T (con't.)

ANALYSIS OF ALL LOCAL CUSTOMERS

900	TOTAL	&ACTIVITY	\$ALL	ISSUED	*ACTIVITY	\$ALL	\$00 %	GROSS EFFECTIVENESS
9	202		0.342	57		0.017		28.22
09	107		0.017	44		0.013		41.11
80	1558		0.242	1072		0.314		68.81
9A	740		0.115	348		0.102		47.03
36	64221		9.984	34712		10.169		54.05
90	21025		3.269	13680		4.008		65.07
9ह	909		0.094	61		0.018		10.07
96	68875		10.707	40341		11.818		58.57
Н6	963		0.150	327		960.0		33.96
16	304		0.047	27		0.008		8.88
93	570		0.089	36		0.011		6.32
9K	284		0.044	œ		0.002		2.82
76	12229		1.901	300		0.088		2.45
М6	23418		3.641	20156		5.905		86.07
N6	141685		22.026	70379		20.618		49.67

APPENDIX T (con't.)

GROSS EFFECTIVENESS 39.52 65.53 56.73 3.85 4.76 50.22 53.21 53.07 8COG 0.029 900.0 13.834 0.000 0.295 99.931 ISSUED \$ACTIVITY \$ALL 23.065 100.00 86 11.195 47188 1001 21 78732 341353 99.663 341117 ANALYSIS OF ALL LOCAL CUSTOMERS 24.373 0.039 0.276 0.085 0.016 100.00 TOTAL SACTIVITY SALL 248 72015 1775 545 105 156784 641094 643260 TOTAL ALL COGS 500 **Z6** 9 90 96 36 **X6** 398

APPENDIX T (con't.)

900	TOTAL	\$ACTIVITY	\$ALL	ISSUED	SACTI VITY	\$ALL	\$00g	GROSS EFFECTIVENESS
	191	0.20	0.025	0	0.00	0.000	0.00	0.00
	10613	13.45	1.650	5260	12.55	1.541	30.13	49.56
	152	0.19	0.024	92	0.22	0.027	0.86	60.53
	26	0.03	0.004	0	0.00	0.000	00.00	00.0
	145	0.18	0.023	17	0.04	0.005	4.61	11.72
	0	0.00	0.000	0	0.00	0.000		
	14	0.02	0.002	æ	0.02	0.002	8.70	57.14
	120	0.15	0.019	40	0.10	0.012	4.74	33,33
	31	0.04	0.005	7	0.00	0.001	3.13	6.45
	0	00.00	0.000	0	0.00	0.000		
	8	00.00	0.000	7	0.00	0.000	0.54	33.33
	146	0.19	0.023	54	0.13	0.016	5.77	36.99
	37	0.05	900.0	24	90.0	0.007	3.55	64.86
	26	0.07	0.009	1	0.00	0.000	6.67	1.79
	11	0.01	0.002	9	0.01	0.002	0.54	54.55
	•	0.01	0.001	7	00.00	0.000	1.75	16.67

APPENDIX T (con't.)

ANALYSIS OF COG TOTAL		SACTIVITY	\$ALL	ISSUED	SACTIVITY	\$ALL	\$cog	GROSS EFFECTIVENESS
	0	00.0	0.000	0	00.00	0.000		
	0	00.00	0.000	0	0.00	0.000		
	128	0.16	0.020	75	0.18	0.022	21.55	58.59
_	11194	14.19	1.740	5991	14.30	1.755	17.26	53.52
	349	0.44	0.054	218	0.52	0.064	1.59	62.46
	43	0.05	0.007	8	0.00	0.001	3.28	4.65
	7679	9.73	1.194	4491	10.72	1.316	11.13	58.48
	34	0.04	0.005	12	0.03	0.004	3.67	35.29
	17	0.02	0.003	0	0.00	0.000	00.00	00.00
	19	0.02	0.003	е	0.001	0.001	8.33	15.79
	47	90.0	0.007	0	0.00	0.000	00.00	00.00
	96	0.12	0.015	-	0.00	0.000	0.33	1.04
	-	00.00	0.000	0	0.00	0.000	00.00	00.0
-	14670	18.60	2.281	7389	17.63	2.165	10.50	50.37
	30	0.04	0.005	18	0.04	0.005	18.37	00.09

APPENDIX T (con't.)

\$COG GROSS EFFECTIVENESS 52.19 0.00 23.37 8.33 56.05 53,12 5.62 0.00 20.00 4.27 19.61 0.000 0.777 0.000 4.538 0.013 **\$ALL** 12.272 12.276 **\$ACTIVITY** 6.33 0.10 00.0 36.98 00.0 99.97 12.263 41905 100.0 ISSUED 2653 15489 41892 0.790 **\$ALL** 0.002 4.296 0.010 0.029 12.250 **\$ACTIVITY** 6.44 0.08 0.02 0.23 35.03 78802 99.90 28884 100.0 TOTAL 5083 62 12 184 27633 TOTAL 500 ALL COGS 90 96 36 26 **3**

APPENDIX T (con't.)

900	TOTAL	\$ACTIVITY	\$ALL	ISSUED	\$ACTIVITY	\$ALL	902 %	GROSS EFFECTIVENESS
10	0	0.00	0.000	0	0.00	0.000		
11	197	0.27	0.031	148	0.56	0.043	0.85	75.13
11	271	0.37	0.042	163	0.62	0.048	1.52	60.15
IN	7	0.00	000.0	0	0.00	0.000	00.00	0.00
10	0	0.00	000.0	0	0.00	0.000		
18	1038	1.41	0.161	104	0.39	0.030	28.18	10.02
2F	0	0.00	000.0	0	00.0	0.000	00.00	00.00
2H	4	0.001	0.001	ĸ	0.01	0.001	0.36	75.00
2R	15	0.02	0.002	S	0.02	0.001	7.81	3.33
2 S	0	0.00	0.000	0	00.00	0.000	00.00	
22	0	0.00	0.000	0	0.00	0.000	00.0	
4E	-	0.00	0.000	7	0.00	0.000	0.11	100.00
Z	-	0.00	000.0	4	0.00	0.000	0.15	100.00
2 N	1	0.00	0.000	0	00.00	0.000	00.00	00.0
5.R	287	0.39	0.045	276	1.04	0.081	24.62	96.17

APPENDIX T (con't.)

200	TOTAL	\$ACTIVITY	SALL	ISSUED	&ACTIVITY	SALL	\$cog	GROSS EFFECTIVENESS
6 E	-	00.0	00000	4	0.00	0.000	1.75	100.0
Ω9	0	00.00	000.0	8	0.001	0.001	4.55	100.0
8 0	0	0.00	000.0	0	0.00	0.000		
46	9	0.01	0.001	0	0.00	0.000	0.00	0.00
6	7594	10.31	1.181	2851	10.76	0.835	8.21	37.54
90	150	0.20	0.023	75	0.28	0.022	0.55	50.00
9F	15	0.02	0.002	4	0.02	0.001	95.9	26.67
96	7306	9.92	1.136	3413	12.88	1.000	8.46	46.72
Н6	0	0.00	000.0	0	0.00	000.0		
16	7	0.00	0.000	0	0.00	000.0	0.00	0.00
6	17	0.02	0.003	7	0.00	0.000	2.78	5.88
9K	0	0.00	000.0	0	0.00	000.0		
76	0	0.00	000.0	0	0.00	000.0		
M ₆	7	0.00	000.0	0	0.00	000.0	00.0	00.00
N ₀	22931	31.12	3.565	8410	31.75	2.464	11.95	36.68

APPENDIX T (con't.)

900	TOTAL	\$ACTIVITY	\$ALL	ISSUED	\$ACTIVITY	\$ALL	900%	\$COG GROSS EFFECTIVENESS
90	4	0.01	0.001	7	0.01	0.001	2.04	50.00
ŏ6	19	0.08	0.009	33	0.12	0.010	0.07	54.10
Λ6	58	0.008	0.009	m	0.01	0.001	14.29	5.17
М6	0	00.0	0.000	0	0.00	000.0		
Х6	11	0.01	0.002	4	0.02	0.001	0.40	36.36
26	33685	45.72	5.237	10983	41.46	3.217	13.95	32.61
TOTAL	ŭ		٠					
	73660	86.66	11.451	26483	99.97	7.758		35.95
ALL COGS								
	73674	73674 100.00	11.453	26491	100.0	7.761		35.96

APPENDIX T (con't.)

ENESS															
GROSS EFFECTIVENESS	0.00	35.25	55.20	00.00	0.00	1.95	0.00	39.29	2.10	10.00	32.35	26.64	29.41	23.08	58.32
\$003	0.00	8.43	3.66	00.00	00.00	20.33	00.00	7.83	20.31	6.25	5.98	20.41	3.70	20.00	34.08
8ALL	0.000	0.431	0.115	0.000	0.000	0.022	0.000	0.019	0.004	0.001	0.003	0.056	0.007	0.001	0.112
*ACTIVITY	0.00	5.78	1.54	00.00	00.00	0.29	00.00	0.26	0.05	0.01	0.04	0.75	0.10	0.01	1.50
ISSUED	0	1471	393	0	0	75	0	99	13	8	11	191	25	ю	382
\$ALL	0.101	0.649	0.111	0.003	0.002	0.599	0.001	0.026	960.0	0.003	0.005	0.111	0.013	0.002	0.102
*ACTIVITY	0.99	6.33	1.08	0.03	0.02	5.84	0.01	0.25	0.94	0.03	0.05	1.09	0.13	0.02	0.99
TOTAL	651	4173	712	20	15	3852	4	168	620	20	34	717	82	13	655
900	10	11	11	JN	ĵõ	1R	45 2F	7H 50	2R	2 S	22	4 G	4N	SN	5R

APPENDIX T (con't.)

\$ALL \$COG GROSS EFFECTIVENESS	001 8.77 27.78	001 4.55 50.00	117 37.22 81.76	303 3.16 16.67	560 5.51 39.64	260 6.50 58.07	002 13.11 4.17	875 7.40 46.46	103 3.36 23.40	300 3.70 0.02	1.72	000 12.50 1.45	001 0.01 0.23	
	0.001	0.001	0.117	0.003	0.560	0.260	0.002	0.875	0.003	0.000	0.002	0.000	0.001	
S &ACTIVITY	0.02	0.01	1.57	0.04	7.51	3.49	0.03	11.74	0.04	00.00	0.02	00.00	0.01	
ISSUED	5	7	399	11	1912	889	&	2987	11	_	9	1	e	
Y &ALL	0.003	0.001	0.076	0.010	0.750	0.238	0.030	0.999	0.007	0.008	0.054	0.011	0.204	
\$ACTIVITY	0.03	0.01	0.74	0.10	7.31	2.32	0.29	9.75	0.07	0.08	0.53	0.10	1.99	
TOTAL	18	4	488	99	4824	1531	192	6429	47	20	349	69	1315	
900	99	Ω9	80	98	ე6	90		ဗ 06	Н6	16	9.3	9K	16	

APPENDIX T (con't)

	ENESS										
	GROSS EFFECTIVENESS	31.58	55.53	1.97	2.44	42.42	42.76		38.64		38.58
	\$COG	6.12	7.67	14.29	20.00	5.56	6.45				
	\$ALL	0.002	1.060	0.001	0.000	0.016	1.488		7.444		7.455
	*ACTIVITY	0.02	14.21	0.01	00.00	0.22	19.97		98.66		100.00
	ISSUED	9	3617	m	7	26	5081		25412		25448
	\$ALL	0.003	1.013	0.024	900.0	0.021	1.849		10.225		10.253
UIC N03365	SACTIVITY	0.03	9.88	0.23	90.0	0.20	18.03		99.72		
ANALYSIS OF UIC	COG TOTAL	19	6514	152	41	132	11892	. •	65774		65958 100.0
ANAL	900	06	06	Λ6	M6	λ6	26	TOTAL		ALL	

APPENDIX T (con't.)

5 00	TOTAL	SACTIVITY	\$ALL	ISSUED	*ACTIVITY	\$ALL	\$00s	GROSS EFFECTIVENESS
10	4	0.01	0.001	0	0.00	000.0	00.0	0.00
11	51	0.12	0.008	38	0.18	0.011	0.22	74.51
11	441	1.03	0.069	320	1.53	0.094	2.98	72.56
IN	0	0.00	0.000	0	0.00	000.0		
10	0	0.00	0.000	0	0.00	0.000		
18	385	0.90	090.0	28	0.28	0.017	15.72	15.06
2F	0	0.00	0.000	0	0.00	000.0	00.0	
2Н	H	0.00	0.000	н	0.00	000.0	0.19	100.00
2R	6	0.002	0.001	ю	0.01	0.001	4.69	33,33
2 S	0	0.00	0.000	0	0.00	000.0		
22	г	0.00	000.0	н	0.00	000.0	0.54	100.00
4 G	7	0.00	000.0	7	0.01	0.001	0.21	100.00
4N	0	0.00	000.0	0	0.00	000.0		
5N	0	00.0	000.0		0.00	0.000		
5R	3	0.01	0.000	2	0.01	0.001	0.18	66.67

APPENDIX T (con't.)

	GROSS EFFECTIVENESS											_				
	GROSS EFF				58.33	48.04	61.46	33.33	54.02		00.00	00.0	50.00		89.68	48.86
	\$COG				2.01	99.9	2.70	1.64	7.31		00.00	00.0	12.50		5.07	9.53
	\$ALL	0.000	0.000	0.000	0.002	0.677	0.108	0.000	0.864	0.000	0.000	0.000	000.0	0.000	0.299	1.965
	%ACTIVITY	00.00	00.0	00.00	0.03	11.08	1.77	00.0	14.13	00.0	00.00	00.00	00.00	00.0	4.90	32.14
	ISSUED	0	0	0	7	2311	370	т	2948	0	0	0	1	0	1022	9029
	\$ALL	0.000	0.000	000.0	0.002	0.748	0.094	0.000	0.848	0.000	0.000	0.000	0.000	0.000	0.183	2.134
UIC N00236	*ACTIVITY	0.00	0.00	0.00	0.03	11.12	1.40	0.01	12.69	0.00	0.00	0.00	0.00	0.00	2.74	31.91
ANALYSIS OF	TOTAL	0	0	0	12	4813	602	3	5457	0	7	8	7	0	1179	13725
ANAL	900	6 E	09	80	98	36	90	36 4	96 09	Н6	16	93	9K	76	W 6	N6

APPENDIX T (con't.)

GROSS EFFECTIVENESS	29.99	23.81	0.00	0.00	0.00	43.54		48.51		48.50
\$COG GF	2.04	90.0	00.00	00.00	00.00	8.94				
\$ALL	0.001	0.009	000.0	000.0	0.000	2.062		6.112		6.112
*ACTIVITY	0.01	0.14	0.00	0.00	00.00	33.74		100.0		100.0
ISSUED	8	30	0	0	0	7040		20863		20683
\$ALL	0.000	0.020	0.000	0.000	0.002	2.513		989.9		6.687
&ACTIVITY	0.01	0.29	0.01	0.00	0.03	37.59		86.66		0.00.
COG TOTAL	æ	126	m	7	11	16168	. 7	43006		43013 100.0
900	90	90	Δ6	M6	λ6	26	TOTAL		ALL	

APPENDIX T (con't.)

500	TOTAL	\$ACTIVITY	\$ALL	ISSUED	*ACTIVITY	\$ALL	900°	GROSS EFFECTIVENESS
10	3450	0.05	0.003	0	0.00	000.0	00.0	00.0
11	3450	9.65	0.536	1234	6.45	0.362	7.07	35.77
11	371	1.04	0.058	246	1.29	0.072	2.29	66.31
1N	m	0.01	0.000	0	0.00	0.000	00.0	0.00
10	7	0.00	000.0	0	0.00	0.000	00.00	00.0
1R	47	0.13	0.007	4	0.021	0.001	1.08	8.51
2F	4	0.01	0.001	0	00.00	000.0	00.0	0.00
2н	194	0.54	0.030	27	0.14	0.008	3.20	13.92
2R	-	0.00	000.0	0	00.00	000.0	00.0	00.0
2S	&	0.02	0.001	0	00.00	0.000	00.0	0.00
22	æ	0.01	000.0	0	00.00	000.0	00.0	00.0
46	69	0.19	0.011	10	0.05	0.003	1.07	14.49
A N	107	0:30	0.017	11	90.0	0.003	1.63	10.28
5N	6	0.03	0.001	æ	0.05	0.001	20.00	33.33
5R	8	0.01	0.000	2	0.01	0.001	0.18	100.00

APPENDIX T (con't.)

ANAL	ANALYSIS OF	UIC N08809						
900	TOTAL	\$ACTIVITY	8ALL	ISSUED	&ACTIVITY	\$ALL	\$C0G	GROSS EFFECTIVENESS
99	-	00.0	0.000	1	0.01	0.000	1.75	100.00
n9	7	0.01	0.000	7	0.01	0.000	2.27	20.00
80	0	0.00	000.0	0	0.00	000.0		
9A	m	0.01	000.0	0	0.00	000.0	00.00	0.00
96	4556	12.74	0.708	2802	14.66	0.821	8.07	61.50
90	903	2.52	0.140	634	3.32	0.186	4.63	70.21
36 4	19	0.05	0.003	ю	0.02	0.001	4.92	15.79
96 112	3284	9.18	0.511	2023	10.58	0.593	5.01	61.60
Н6	37	0.10	900.0	5	0.03	0.001	1.53	13.51
16	6	0.03	0.001	c	0.00	000.0	00.0	00.0
93	7	0.01	0.000	c	0.00	000.0	00.00	00.0
9K	10	0.03	0.002	1	0.01	0.000	12.50	0.10
9I.	686	2.77	0.154	9	0.03	0.002	0.02	0.61
W6	629	1.76	0.098	536	2.80	0.157	2.66	85.21
N6	6278	17.55	976.0	3552	18.58	1.041	5.05	56.58

APPENDIX T (con't.)

500		TOTAL SACTIVITY	\$ALL	ISSUED	\$ACTIVITY	\$ALL	5 500 %	GROSS EFFECTIVENESS
90	30	0.08	0.005	7	0.04	0.002	7.14	23.33
ŏ6	5058	14.14	0.786	2956	15.46	0.866	6.26	58.44
90	122	0.34	0.019	H	0.01	0.000	4.76	0.82
M6	0	00.0	000.0	0	00.00	0.000		
λ6	169	0.47	0.026	65	0.34	0.019	6.45	38.46
26	9350	26.14	1.454	4987	26.08	1.461	6.11	53,34
TOTAL	. 1							
	35738	99.92	5.556	19117	99.99	5.600		53,40
ALL COGS								
	35767	35767 100.00	5.560	19119	100.00	5.601		53.45

APPENDIX T (con't.)

900	TOTAL	*ACTIVITY	\$ALL	ISSUED	\$ACTIVITY	\$ALL	\$00g	GROSS EFFECTIVENESS
10	74	0.21	0.012	0	0.00	000.0	0.00	00.00
11	966	2.86	0.155	786	3.65	0.230	4.50	78.92
11	1348	3.87	0.210	994	4.62	0.291	9.27	73.74
1N	17	0.05	0.003	т	0.01	0.001	75.00	17.65
10	0	0.00	0.000	0	0.00	0.000		
1R	20	90.0	0.003	6	0.04	0.003	2.44	45.00
, 2F	∞	0.02	0.001	ß	0.02	0.001	5.43	62.50
2H	102	0.29	0.016	91	0.42	0.027	10.79	89.22
2R	15	0.04	0.002	ω	0.04	0.002	12.50	53.33
2 S	-	0.00	0.000	0	0.00	000.0	00.0	0.00
22	12	0.03	0.002	11	0.05	0.003	5.98	91.67
46	305	0.88	0.047	59	0.27	0.017	6.30	19.34
4N	18	0.05	0.003	10	0.05	0.003	1.48	55.56
NS	ю	0.01	0.000	1	0.00	000.0	6.67	33.33
5R	12	0.03	0.002	12	90.0	0.004	1.07	100.0

APPENDIX T (con't.)

COG TOTAL SACTIVITY SR 6G 2 0.01 0 6U 1 0.00 0 8U 0 0.00 0 9A 48 0.14 0 9C 1989 5.71 0 9D 832 2.39 0 9H 3281 9.42 0 9H 332 0.95 0 9I 18 0.05 0 9J 7 0.02 0 9K 24 0.05 0 9K 264 0.07 0 9M 139 0.40 0					•	
2 0.01 1 0.00 0 0.00 48 0.14 1989 5.71 832 2.39 12 0.03 3281 9.42 332 0.95 7 0.02 7 0.02 24 0.07 264 0.76	ITY \$ALL	ISSUED	*ACTIVITY	\$ALL	\$COG	GROSS EFFECTIVENESS
1 0.00 48 0.14 1989 5.71 832 2.39 12 0.03 3281 9.42 332 0.95 7 0.02 7 0.02 24 0.07 264 0.76	0.000	0	0.00	0.000	00.00	00.0
0 0.00 48 0.14 1989 5.71 832 2.39 12 0.03 3281 9.42 332 0.95 18 0.05 7 0.02 24 0.76 139 0.40	00000	0	0.00	000.0	00.0	00.0
48 0.14 1989 5.71 832 2.39 12 0.03 3281 9.42 332 0.95 18 0.05 7 0.02 24 0.07 264 0.76 139 0.40	00000	0	0.00	0.000	00.0	
1989 5.71 832 2.39 12 0.03 3281 9.42 332 0.95 18 0.05 7 0.02 24 0.07 264 0.76 139 0.40	0.007	38	0.18	0.011	10.92	79.17
832 2.39 12 0.03 3281 9.42 332 0.95 18 0.05 7 0.02 24 0.07 264 0.76 139 0.40	0.309	1112	5.17	0.326	3.20	55.91
12 0.03 3281 9.42 332 0.95 18 0.05 7 0.02 24 0.07 264 0.76 139 0.40	0.129	206	2.35	0.148	3.70	60.82
3281 9.42 332 0.95 18 0.05 7 0.02 24 0.07 264 0.76 139 0.40	0.002	7	0.03	0.002	11.48	58.33
 332 0.95 18 0.05 7 0.02 24 0.07 264 0.76 139 0.40 	0.510	1506	7.00	0.441	3.73	45.90
18 0.05 7 0.02 24 0.07 264 0.76 139 0.40	0.052	132	0.61	0.039	40.37	39.76
7 0.02 24 0.07 264 0.76 139 0.40	0.003	6	0.04	0.003	33,33	50.00
24 0.07 264 0.76 139 0.40	0.001	4	0.02	0.001	11.11	57.14
264 0.76 139 0.40	0.004	ĸ	0.01	0.001	37.50	12.50
139 0.40	0.041	, 25	0.12	0.007	8.33	9.47
	0.022	124	0.58	0.036	0.62	89.21
9N 6321 18.14 0.	0.983	2713	12.60	0.795	3.85	42.92

APPENDIX T (con't.)

900	COG TOTAL	\$ACTIVITY	\$ALL	ISSUED	SACTIVITY	\$ALL	\$C0G	\$COG GROSS EFFECTIVENESS
90	15	0.04	0.002	ro	0.02	0.001	5.10	33.33
90	14511	41.64	2.256	11694	54.33	3.426	24.78	80.59
Λ6	19	0.05	0.003	4	0.02	0.001	19.05	21.05
M6	9	0.02	0.001	0	0.00	000.0	00.00	0.00
Х6	170	0.49	0.026	116	0.54	0.034	11.52	68.24
26	3454	9.91	0.537	1522	7.07	0.446	1.93	44.06
TOTAL	ធ			•				
	34376	98.65	5.344	21509	99.93	6.301		62.57
ALL COGS								
	34848 100.00	100.00	5.417	21525	100.00	908.9		61.77

APPENDIX T (con't.)

900	TOTAL	\$ACTIVITY	\$ALL	ISSUED	&ACTIVITY	\$ALL	900 %	GROSS EFFECTIVENESS
	23	0.07	0.004	0	0.00	000.0	00.00	0.00
	375	1.14	0.058	181	1.14	0.053	1.04	48.27
	1081	3.28	0.168	795	5.00	0.233	7.41	73.54
	0	0.00	0.000	0	0.00	000.0		
	0	0.00	0.000	0	0.00	000.0		
	203	0.62	0.031	18	0.11	0.005	4.88	8.87
	0	0.00	0.000	0	0.00	0.000		
	7	0.01	0.000	0	0.00	0.000	00.0	0.00
	16	0.05	0.002	ß	0.03	0.001	7.81	31.25
	0	0.00	0.000	0	0.00	0.000		
	-	0.00	0.000	-	0.01	0.000	0.54	100.00
	16	0.05	0.002	11	0.07	0.003	1.18	68.75
	7	0.00	0.000	7	0.01	000.0	0.15	100.00
	0	0.00	0.000	0	0.00	000.0		
	19	90.0	0.003	13	80.0	0.004	1.16	68.42

APPENDIX T (con't.)

900	TOTAL	&ACTIVITY	\$ALL	ISSUED	\$ACTIVITY	SALL	\$00G	GROSS EFFECTIVENESS
99	æ	0.01	000.0	-	0.01	0.000	1.75	33.33
09	0	0.00	000.0	0	0.00	000.0		
90	1057	3.20	0.164	673	4.23	0.197	62.78	63.67
98	22	0.07	0.003	7	0.04	0.002	2.01	31.82
26	2916	8.84	0.453	1513	9.51	0.443	4.36	51.89
90	1171	3.55	0.182	723	4.55	0.212	5.29	61.74
98	12	0.04	0.002	0	0.00	0.000	0.00	0.00
96	4063	12.31	0.632	2270	14.27	0.665	5.63	55.87
Н6	~	0.00	000.0	0	0.00	000.0	0.00	00.0
16	-	0.00	000.0	0	0.00	000.0	00.0	0.00
9.3	7	0.01	000.0	0	0.00	000.0	00.0	00.0
9K	m	0.01	000.0	0	0.00	000.0	00.0	0.00
76	٣	0.01	000.0	0	00.00	0.000	00.0	00.0
W 6	812	2.46	0.126	735	4.62	0.215	3.65	90.52
N6	12913	39.14	2.007	5422	34.09	1.588	7.70	41.99

APPENDIX T (con't.)

900	COG TOTAL	\$ACTIVITY	\$ALL	ISSUED	\$ACTIVITY	BALL	\$COG	GROSS EFFECTIVENESS
06	4	0.01	0.001	2	0.01	0.001	2.04	50.00
06	228	69.0	0.035	80	0.50	0.023	0.17	35.09
Λ6	16	0.05	0.002	0	0.00	000.0	00.0	0.00
M6	7	0.00	0.000	0	0.00	0.000	00.0	0.00
У6	15	0.05	0.002	1	0.01	000.0	0.01	6.67
26	9962	24.14	1.238	3436	21.60	1.007	4.36	43.13
TOTAL	ជ							
	32946	99.85	5.122	15888	68.66	4.654		48.22
ALL COGS								
	32994	32994 100.00	5.129	15905 1	100.00	4.659		48.21

APPENDIX T (con't.)

j	ANALYSIS OF	UIC N05834						
ŢŌ	TOTAL	\$ACTIVITY	\$ALL	ISSUED	&ACTIVITY	\$ALL	\$cog	GROSS EFFECTIVENESS
	~	0.01	0.000	0	00.00	0.000	00.00	0.00
7	1284	6.61	0.200	493	4.03	0.144	2.82	38.40
	355	1.83	0.055	239	1.96	0.070	2.23	67.32
	0	0.00	00000	0	0.00	000.0		
	10	0.05	0.002	0	0.00	0.000	00.0	0.00
	82	0.44	0.013	ω	0.07	0.002	2.17	9.41
	7	0.01	0.000	0	00.00	0.000	00.0	00.0
	82	0.44	0.013	19	0.16	900.0	2.25	22.35
	20	0.10	0.003	9	0.05	0.002	9.38	30.00
	0	0.00	000.0	0	0.00	0.000		
	10	0.05	0.002	е	0.02	0.001	1,63	30.00
	206	1.06	0.032	45	0.37	0.013	4.81	21.84
	149	0.77	0.023	20	0.41	0.015	7.40	33.56
	ю	0.02	000.0	7	0.01	000.0	6.67	33.33
	9	0.03	0.001	2	0.04	0.001	0.45	83.33

APPENDIX T (con't.)

900	TOTAL	*ACTIVITY	\$ALL	ISSUED	\$ACTIVITY	\$ALL	\$00°	GROSS EFFECTIVENESS
99	Ŋ	0.03	0.001	П	0.01	0.000	1.75	20.00
09	13	0.07	0.002	œ	0.07	0.002	18.18	61.54
8 0	0	0.00	0.000	0	0.00	0.000		
9A	ω	0.04	0.001	9	0.05	0.002	1.72	75.00
36	1905	9.81	0.296	1275	10.43	0.374	3.67	66.93
90	581	2.99	0.090	377	3.08	0.110	2.76	64.89
9F	49	0.25	0.008	8	0.02	0.001	4.92	6.12
96	2168	11.16	0.337	1464	11.98	0.429	3.63	67.53
Н6	44	0.23	0.007	20	0.16	900.0	6.11	45.45
16	57	0.29	0.009	7	0.02	0.001	7.41	3.51
93	54	0.28	0.008	7	90.0	0.002	19.44	12.96
9K	12	90.0	0.002	0	0.00	000.0	00.0	00.00
16	1122	5.78	0.174	72	0.59	0.021	24.00	6.42
W6	1314	92.9	0.204	1011	8.76	0.314	5.31	81.51
N6	3977	20.47	0.618	2772	22.67	0.812	3.94	69.70

APPENDIX T (con't.)

500	TOTAL	SACTIVITY	SALL	ISSUED	\$ACTIVITY	8ALL	\$00°	GROSS EFFECTIVENESS
90	80	0.04	0.001	7	0.02	0.001	2.14	25.00
ŏ6	2355	12.12	0.366	1635	13.37	0.479	3.46	69.43
Λ6	14	0.07	0.002	7	0.02	0.001	9.52	14.29
М6	6	0.05	0.001	0	0.00	0.000	0.00	0.00
Х6	52	0.28	0.009	32	0.26	0.009	3,18	58.18
26	3442	17.72	0.535	2604	21.30	0.763	3,31	75.65
TOTAL	_							
ALL	19408	06.66	3.017	12222	86.98	3.580		62.97
	19427 100.00		3.020	12225	100.00	3.581		62.93

APPENDIX T (con't.)

TIVENESS															
GROSS EFFECTIVENESS		45.37	69.72	00.0	00.0	00.00		34.07	33,33		50.00	33.48	38.27	50.00	100.00
\$COG		3.17	2.55	00.00	00.00	00.00	00.00	3.68	1.56		2.17	7.91	11.09	6.67	3.57
8ALL	000.0	0.162	0.080	000.0	000.0	000.0	000.0	0.009	000.0	000.0	0.001	0.022	0.022	000.0	0.001
*ACTIVITY	0.00	4.76	2.35	0.00	0.00	0.00	0.00	0.27	0.01	00.00	0.03	0.64	0.64	0.01	0.03
ISSUED	0	554	274	0	0	0	0	31	н	0	せ	74	75	H	4
\$ALL	000.0	0.190	0.061	000.0	0.018	0.002	000.0	0.014	000.0	000.0	0.001	0.034	0.030	000.0	0.001
SACTIVITY	0.00	89.9	2.15	0.001	0.63	0.08	00.0	0.50	0.02	00.00	0.04	1.21	1.07	0.01	0.02
TOTAL	0	1221	393	٦	116	14	0	91	m	0	∞	221	196	2	4
500	10	11	11	N	10	1R	42 42	2H	2R	28	22	4 G	4 N	5N	5R

APPENDIX T (con't.)

NAL	ANALYSIS OF	UIC N05831						
500	TOTAL	\$ACTIVITY	\$ALL	ISSUED	*ACTIVITY	\$ALL	900%	GROSS EFFECTIVENESS
99	ß	0.03	0.001	7	0.02	0.001	3.51	40.00
09	∞	0.04	0.001	9	0.05	0.002	13.64	75.00
82	0	00.00	0.000	0	0.00	000.0		
9A	∞	0.04	0.001	7	90.0	0.002	2.01	87.50
26	1834	10.04	0.285	1297	11.13	0.380	3.74	70.72
90	601	3.29	0.093	386	3.31	0.113	2.83	64.23
9F	41	0.22	900.0	8	0.02	0.001	3.28	4.88
96	2051	11.23	0.319	1448	12.43	0.424	3.59	70.60
Н6	29	0.16	0.005	13	0.11	0.004	3.98	44.83
16	20	0.27	0.008	7	0.02	0.001	7.41	4.00
93	35	60.0	0.005	7	0.02	0.001	5.56	5.71
9K	11	90.0	0.002	7	0.01	0.000	12.50	60.6
16	594	3.25	0.092	6	0.08	0.003	0.03	1.52
М6	099	3.61	0.103	550	4.72	0.161	2.73	83,33
N6	4369	23.92	0.679	3071	26.36	0.900	4.36	70.29

APPENDIX T (con't.)

	ANAL	ANALYSIS OF UIC N	" UIC N05831						
	900	COG TOTAL	\$ACTIVITY	8ALL	ISSUED	\$ACTIVITY	\$ALL	\$000	GROSS EFFECTIVENESS
	90	13	0.07	0.002	9	0.05	0.002	6.12	46.15
	06	2320	12.70	0.361	1553	13,33	0.455	3.29	66.94
	Λ6	12	0.07	0.002	ط	0.01	0.000	4.76	8.33
	M6	12	0.07	0.002	н	0.01	0.000	20.00	8.33
	Х6	49	0.27	0.008	31	0.27	0.009	3.08	63.27
	26	3275	17.93	0.509	2241	19.24	0.657	2.85	68.43
425	425	د							
		18247	68.66	2.837	11642	99,93	3.411		63.80
	ALL COGS								
		18268	18268 100.00	2.840	11650	100.00	3.413		63.77

APPENDIX T (con't.)

900	TOTAL	*ACTIVITY	\$ALL	ISSUED	\$ACTIVITY	\$ALL	\$008	GROSS EFFECTIVENESS
10	30	0.17	0.005	0	0.00	000.0	0.00	00.0
11	1157	6.65	0.180	484	4.99	0.142	2.77	41.83
11	229	1.32	0.036	150	1.55	0.044	1.40	65.50
1 N	-	0.01	0.000	0	0.00	0.000	00.00	00.0
10	H	0.01	0.000	ò	0.00	0.000	0.00	0.00
1R	106	0.61	0.016	æ	0.08	0.002	2.17	7.55
2F	m	0.02	0.000	m	0.03	0.001	3.26	100.00
2H	29	0.39	0.010	36	0.37	0.011	4.27	53.73
2R	6	0.05	0.001	н	0.01	0.000	1.56	11.11
28	S	0.03	0.001	4	0.04	0.001	12.50	80.00
22	12	0.07	0.002	ω	0.08	0.002	4.35	66.67
4 G	155	0.89	0.024	81	0.84	0.024	8.65	52.26
Z Z	11	90.0	0.002	9	90.0	0.002	0.89	54.55
2N	7	0.01	0.000	0	0.00	0.000	00.0	00.0
5R	424	2.44	990.0	236	2.43	0.069	21.05	55.66

APPENDIX T (con't.)

GROSS EFFECTIVENESS														
GROSS EFF	18.18	00.00		36.00	54.79	65.01	17.65	54.55	55.56	21.88	6.25	00.00	0.21	85.64
\$00g	3.51	00.0		2.59	3.54	4.12	9.84	2.88	1.53	25.93	5.56	00.00	0.33	1.69
\$ALL	0.001	0.000	0.000	0.003	0.360	0.165	0.002	0.340	0.001	0.002	0.001	0.000	0.000	0.100
*ACTIVITY	0.02	00.00	0.00	60.0	12.67	5.81	90.0	11.98	0.05	0.07	0.02	0.00	0.01	3.51
ISSUED	7	0	0	6	1229	563	9	1162	Ŋ	7	7	0	1	340
\$ALL	0.002	0.000	0.000	0.004	0.349	0.135	0.005	0.331	0.001	0.005	0.005	000.0	0.073	0.062
SACTIVITY	90.0	0.01	0.00	0.14	12.89	4.98	0.20	12.24	0.05	0.18	0.18	0.01	2.70	2.28
TOTAL	11	2	0	25	2243	998	34	2130	6	32	32	7	469	397
500	99	09	80	9 A	26	90	9F	96	Н6	16	1 6	9K	ЭГ	Ψ

APPENDIX T (con't.)

APPENDIX T (con't.)

900	TOTAL	\$ACTIVITY	SALL	ISSUED	\$ACTIVITY	\$ALL	\$COG	GROSS EFFECTIVENESS
10	81	1.03	0.0126	0	00.00	000.0	00.0	0.00
11	82	1.04	0.0128	46	0.94	0.013	0.26	56.10
11	33	0.42	0.0051	19	0.39	900.0	0.18	57.58
JN	0	0.00	0.000	0	00.00	0.000		
10	0	00.00	0.000	0	0.00	0.000		
18	0	0.00	0.000	0	00.00	0.000		
	0	0.00	0.000	0	0.00	000.0		
H 7	0	0.00	0.000	0	0.00	0.000		
2R	0	0.00	000.0	0	0.00	00000		
2 S	0	0.00	000.0	0	0.00	00000		
22	0	0.00	0.000	0	0.00	0.000		
4 G	0	0.00	00000	0	0.00	000.0		
4 N	0	0.00	0.000	0	0.00	000.0		
5N	0	0.00	000.0	0	0.00	000.0		
5R	7	0.03	0.000	-	0.02	0.000	0.09	50.00

APPENDIX T (con't.)

TIVENESS															
GROSS EFFECTIVENESS				49.64	72.67	76.19		71.78	50.00			00.0	0.00	100.00	68.48
900 %				39.08	4.86	0.35		1.89	0.31			00.00	00.00	0.01	0.34
\$ALL	000.0	000.0	000.0	0.040	0.494	0.014	000.0	0.224	000.0	000.0	000.0	000.0	000.0	0.001	0.070
SACTIVITY	00.0	00.00	00.00	2.78	33.68	86.0	00.00	15.59	0.02	0.00	0.00	00.00	0.00	90.0	4.88
ISSUED	0	0	0	136	1686	48	0	763	1	0	0	0	0	ĸ	239
\$ALL	000.0	000.0	000.0	0.043	0.361	0.010	000.0	0.165	000.0	000.0	000.0	000.0	000.0	000.0	0.054
%ACTIVITY	00.00	00.00	00.00	3.49	29.53	0.80		13.53	0.03	00.00	0.00	0.03	0.03	0.04	4.44
TOTAL	0	0	0	274	2320	63	0	1063	7	0	0	7	7	m	349
900	59	n9	80	98	26	90		96 30	Н6	16	93	9K	16	W 6	N6

APPENDIX T (con't.)

\$COG GROSS PPFECTIVENESS	100.00	49.37	(7.6)		87 7F	62.00			9°5.39	62.28
900%	3,06	2.21	00.00))	2.09	1.13				
\$ALL	0.001	0.305	000.0	000.0	0.006	0.260		1.433)) •	1.433
*ACTIVITY	90.0	21.28	0.00	0.00	0.43	18.11		100.00		100.00
ISSUED	m	1041	0	0	21	886		4893		4893
\$ALL	0.000	0.328	000.0	000.0	0.004	0.222		1.220		1.221
SACTIVITY	0.04	26.89	0.01	0.00	0.34	18.19		99,90		00.00
TOTAL	m	2113	H	0	27	1429		7849		7857 100.00
900	06	76	76	М6	Х6	26	TOTAL		ALL COGS	

APPENDIX T (con't.)

H	TOTAL	\$ACTIVITY	&ALL	ISSUED	\$ACTIVITY	8ALL	\$ COG	GROSS EFFECTIVENESS
	157	0.33	0.024	0	0.00	000.0	00.00	0.00
	1428	2.99	0.222	922	3.13	0.270	5.28	64.57
	1680	3.52	0.261	1222	4.15	0.358	11.39	72.74
	17	0.04	0.003	м	0.01	0.001	75.00	17.65
	0	0.00	0.000	0	0.00	000.0		
	26	0.05	0.004	6	0.03	0.003	2.44	34.62
	œ	0.02	0.001	S	0.02	0.001	5.43	62.50
	121	0.25	0.019	101	0.34	0.030	11.98	83.47
	15	0.03	0.002	80	0.03	0.002	12.5	53.33
	7	0.00	0.000	0	0.00	000.0	00.0	0.00
	21	0.04	0.003	19	90.0	900.0	10.33	90.48
	329	69.0	0.051	7.0	0.24	0.021	7.48	21.28
	18	0.04	0.003	10	0.03	0.003	1.48	55.56
	Э	0.01	0.000	-	0.00	000.0	6.67	33.33
	22	0.05	0.003	20	0.07	900.0	1.78	90.91

900	TOTAL	SACTIVITY	SALL	ISSUED	&ACTIVITY	\$ALL	900%	GROSS EFFECTIVENESS
99	т	0.01	000.0	0	0.00	000.0	0.00	00.00
09		0.00	000.0	0	00.00	000.0	00.00	0.00
80	0	0.00	000.0	0	0.00	000.0		
9A	327	69.0	0.051	177	09.0	0.052	50.86	54.13
26	5236	10.98	0.814	3272	11.12	0.959	9.43	62.49
90	943	1.98	0.148	582	1.98	0.170	4.25	61.72
9F	13	0.03	0.002	7	0.02	0.002	11.48	53.85
96	4843	10.15	0.753	2516	8.55	0.737	6.24	51.95
Н6	335	0.70	0.052	134	0.46	0.039	40.98	40.00
16	18	0.04	0.003	6	0.03	0.003	33.33	50.00
£6	7	0.01	0.001	4	0.01	0.001	11.11	57.14
9K	26	0.05	0.004	e	0.01	0.001	37.50	11.54
9F	392	0.82	0.061	56	60.0	0.008	8.67	6.63
W6	313	99.0	0.049	271	0.92	0.079	1.34	86.58
N6	7107	14.90	1.105	3224	10.96	0.944	4.58	45.36

APPENDIX T (con't.)

TOT	rAL	COG TOTAL %ACTIVITY 90 19 0.04	\$ALL	ISSUED	\$ACTIVITY	\$ALL	\$003	\$COG GROSS EFFECTIVENESS
_	17607	36.91	2.737	13425	45.64	3.933	28.45	76.25
	20	0.04	0.003	4	0.01	0.001	19.05	20.00
	9	0.01	0.001	0	0.00	000.0	00.0	0.00
	231	0.48	0.036	191	0.55	0.047	15.99	00.69
	5882	12.33	0.914	3100	10.54	0.908	3.94	52.70
	47175	06.86	7.334	29314	99.66	8.588		62.14
	47701 100.00	100.00	7.416 29414		100.00	8.617		61.17

APPENDIX T (con't.)

900	TOTAL	SACTIVITY	\$ALL	ISSUED	\$ACTIVITY	\$ALL	\$000	GROSS EFFECTIVENESS
10	694	0.31	0.108	0	0.00	0.000	0.00	00.0
11	6452	2.91	1.003	2560	2.67	0.750	14.66	39.68
11	2206	0.99	0.343	1382	1.44	0.405	12.89	62.65
JN	22	0.01	0.003	0	00.00	0.000	00.00	0.00
ĵί	18	0.01	0.003	0	0.00	0.000	00.00	0.00
1R	5439	2.45	0.846	252	0.26	0.074	68.29	4.63
2F	&	0.00	0.001	က	0.00	0.001	3.26	37.50
2н	283	0.13	0.044	123	0.13	0.036	14.59	43.46
2R	899	0.30	0.104	28	0.03	0.008	43.75	4.19
28	27	0.01	0.004	9	0.01	0.002	18.75	22.22
22	54	0.02	0.008	22	0.02	900.0	11.96	40.74
4 G	606	0.41	0.141	288	0.30	0.084	30.77	31.68
4 S	119	0.05	0.018	49	0.50	0.014	7.25	41.18
2 N	18	0.01	0.003	e	00.00	0.001	20.00	16.67
5R	1382	0.62	0.215	906	0.95	0.265	80.82	65.56

APPENDIX T (con't.)

ANAL	YSIS OF	ANALYSIS OF CLUSTER 2						
200	TOTAL	%ACTIVITY	\$ALL	ISSUED	\$ACTIVITY	8ALL	\$COG	GROSS EFFECTIVENESS
99	37	0.02	900.0	11	0.01	0.003	19.30	29.73
n 9	6	00.00	0.001	4	0.00	0.001	9.09	44.44
80	488	0.22	0.076	399	0.42	0.117	37.22	81.76
9A	116	0.05	0.018	29	0.03	0.008	8.33	25.00
26	22370	10.09	3,478	10069	10.52	2.950	29.00	45.01
90	5569	2.51	998.0	3596	3.76	1.053	26.29	64.57
9F	247	0.11	0.038	19	0.02	900.0	31.15	7.69
96	23667	10.67	3.679	12039	12.58	3.527	29.84	50.87
Н6	71	0.03	0.011	23	0.02	0.007	7.03	32.39
16	88	0.04	0.014	6	0.01	0.003	33,33	10.22
£6	405	0.18	0.063	11	0.01	0.003	30.56	2.72
9K	75	0.03	0.012	7	0.00	0.001	25.00	2.67
9T	2174	86.0	0.338	4	0.00	0.001	1.33	0.18
M6	3796	1.71	0.590	3152	3.29	0.923	15.64	83.03
N6	60478	27.27	9.402	24894	26.01	7.293	35.37	41.16

APPENDIX T (con't.)

IVENESS										
GROSS EFFECTIVENESS	40.63	57.58	2.86	0.02	54.83	40.54		43.19		43.16
\$000	13.27	14.09	33,33	2.00	15.79	36.77				
%ALL	0.004	1.948	0.002	000.0	0.047	8.482		28.025		28.042
\$ACTIVITY	0.01	6.95	0.01	0.00	0.17	30.25		99.94		100.00
ISSUED	13	6648	7	ı	159	28953		95664		95722 1
\$ALL	0.005	1.795	0.038	0.008	0.045	11.104		34,431		34.479
SACTIVITY	0.01	5.21	0.11	0.02	0.13	32.20		98.66		
TOTAL	32	11545	245	20	290	71427		221478		221789 100.00
900	06	Õ6	Λ6	M6	76	26	TOTAL	N	ALL	2

APPENDIX T (con't.)

500	TOTAL	*ACTIVITY	\$ALL	ISSUED	SACITIVTY	\$ALL	\$00g	GROSS EFFECTIVENESS
10	1167	96.0	0.181	0	0.00	0.000	00.0	00.0
11	16157	13.29	2.512	8078	12.20	2.366	46.27	50.00
11	1446	1.19	0.225	965	1.46	0.282	00.6	66.74
N N	49	0.04	0.008	1	0.00	0.000	25.00	2.04
10	0	0.00	00000	0	0.00	0.000		
18	227	0.19	0.035	30	0.05	0.009	8.13	13.22
_	106	0.09	0.016	61	0.09	0.018	66.30	57.55
2н	853	0.70	0.133	367	0.55	0.108	43.54	43.02
2R	26	0.05	0.009	ß	0.01	0.001	7.81	8.93
28	45	0.04	0.007	13	0.02	0.004	40.63	28.89
22	131	0.11	0.020	06	0.14	0.026	48.91	68.70
4 G	619	0.51	960.0	266	0.40	0.078	28.42	42.97
4N	599	0.49	0.093	358	0.54	0.105	52.96	59.77
5N	70	90.0	0.011	4	0.01	0.001	26.67	5.71
5R	12	0.01	0.002	7	0.01	0.002	0.62	58,33

APPENDIX T (con't.)

	ANAL	ANALYSIS OF	CLUSTER 3						
	500	TOTAL	SACTIVITY	\$ALL	ISSUED	\$ACTIVITY	\$ALL	\$00g	GROSS EFFECTIVENESS
	9	63	0.05	0.010	17	0.03	0.005	29.82	26.56
	Ω9	14	0.01	0.002	4	0.01	0.001	9.09	28.57
	8 0	0	0.00	0.000	0	0.00	0.000		
	9A	174	0.14	0.027	64	0.15	0.028	27.87	55.75
	26	13529	11.13	2.103	7429	11.22	2.176	21.40	54.91
	90	2808	2.31	0.437	1822	2.75	0.534	13.32	64.89
43	9F	134	0.11	0.021	9	0.01	0.002	9.84	4.48
9	96	12383	10.19	1.925	7363	11.12	2,157	18.25	59.46
	Н6	129	0.11	0.020	32	0.05	0.009	9.79	24.81
	16	27	0.02	0.004	0	00.00	0.000	00.00	00.00
	61	25	0.02	0.004	m	0.00	0.001	8.33	12.00
	9K	97	0.08	0.015	н	0.00	000.0	12.50	1.03
	16	1372	1.13	0.213	6	0.01	0.003	0.03	99.0
	М6	3788	3.12	0.589	3240	4.89	0.949	16.07	85,53
	N6	22023	18.12	3.424	11499	17.37	3.369	16.34	52.21

APPENDIX T (con't.)

ANAL	YSIS OF	ANALYSIS OF CLUSTER 3						
900	COG TOTAL	\$ACTIVITY	\$ALL	ISSUED	&ACTIVITY	\$ALL	2003	GROSS EFFECTIVENESS
90	78	90.0	0.012	29	0.04	0.008	29.59	37.18
80	9527	7.84	1.481	5119	7.73	1.500	10.85	53.74
Λ6	84	0.07	0.013	1	00.00	000.0	4.76	1.19
M6	15	0.01	0.002	7	00.00	000.0	40.00	13.33
X	358	0.29	0.056	146	0.22	0.043	14.50	40.78
26	33101	27.24	5.146	19126	28.89	5.603	24.29	57.78
TOTAL	,							
•	121265	82.66	18.852	06199	76.66	19.390		54.58
ALL COGS								
. •	121537 100.00		18.894	66212	100.00	19.397		54.48

APPENDIX T (con't.)

500	TOTAL	%ACTIVITY	&AI.I.	TSSUED	& ACTIVITY	8 AT.I.	\$CO6	GROSS FFFECTIVENESS
0.1	0		0.000	0	0.00	000.0		
1.1	108	3.49	0.017	74	2.74	0.022	0.42	68.52
11	243	7.85	0.038	176	6.52	0.052	1.64	72.43
IN	0	0.00	000.0	0	0.00	000.0		
10	0	0.00	0.000	0	0.00	000.0		
1R	~	0.03	0.000	0	00.00	000.0	00.0	0.00
2F	0	0.00	000.0	0	00.00	000.0		
2н	0	0.00	000.0	0	0.00	000.0		
2R	0	0.00	000.0	0	00.00	000.0		
2 S	0	0.00	000.0	0	00.00	000.0		
22	0	0.00	000.0	0	0.00	000.0		
4 G	0	0.00	000.0	0	0.00	000.0		
A N	0	0.00	000.0	0	0.00	000.0		
2N	0	0.00	000.0	0	0.00	0.000		
5R	0	0.00	000.0	0	00.00	000.0		

APPENDIX T (con't.)

ANAL	ANALYSIS OF CLUS	CLUSTER 4						
900	TOTAL	*ACTIVITY	\$ALL	ISSUED	*ACTIVITY	%ALL	\$COG	GROSS EFFECTIVENESS
99	,	0.00	000.0	0	0.00	000.0		
Ω9	æ	0.10	000.0	7	0.07	0.001	4.55	66.67
80	0	0.00	000.0	0	0.00	000.0		
9A	0	0.00	000.0	0	0.00	000.0		
96	181	5.85	0.028	156	5.78	0.046	0.45	86,19
90	29	0.94	0.005	24	0.89	0.007	0.18	82.76
년6 4	0	0.00	000.0	0	0.00	000.0		
96 4 2	435	14.06	0.068	405	14.99	0.119	1.00	93.10
Н6	0	0.00	000.0	0	0.00	000.0		
16	0	0.00	000.0	0	0.00	000.0		
9.7	0	0.00	000.0	0	00.00	000.0		
9K	0	0.00	000.0	0	00.0	000.0		
76	٦	0.03	000.0	0	00.0	000.0	00.0	0.00
W6	069	22.30	0.107	296	22.07	0.175	2.96	86.38
N6	610	19.72	0.095	572	21.18	0.168	0.81	93.77

APPENDIX T (con't.)

*COG_GROSS EFFECTIVENESS	•	0.32 73.43	9.52 100.00		0.20 100.00	0.68 94.06		87.52	87.30
\$ALL	0.000	0.045	000.0	000.0	0.000	0.158		0.791	0.791
\$ACTIVITY	00.0	5.63	0.07	00.0	0.07	19.92		99.93	100.00
ISSUED	0	152	2	0	7	538		2699	2701
\$ALL	000.0	0.032	000.0	000.0	0.000	0.089		0.479	0.481
TOTAL %ACTIVITY	00.00	69.9	90.0	00.0	90.0	18.49		89.68	00.00
TOTAL	0	207	7	0	7	572		3084	3094 100.00
500	06	06	Λ6	M6	¥6	26	TOLAT	ALL COGS	

APPENDIX T (con't.)

Ç	* * * * *		, ,		VETTITED	1 1 4 0	0	Convert modera coods
3	TOTAL	SACITVILI	4ALL	TSOCET	SACIIVIII	7746	507	GROSS EFFECTIVENESS
10	23	0.05	0.004	0	00.00	0.000	0.00	00.0
11	551	1.30	0.086	233	1.15	0.068	1.33	42.29
11	2136	5.02	0.332	1573	7.77	0.461	14.67	73.64
N I	-	0.00	0.00.0	0	00.00	000.0	00.00	0.00
10	0	0.00	0.000	0	00.00	000.0		
18	266	0.63	0.041	36	0.18	0.011	9.76	15.93
2F	0	0.00	000.0	0	00.00	000.0		
2H	10	0.02	0.002	7	0.03	0.002	0.83	70.00
2R	20	0.05	0.003	œ	0.04	0.002	12.50	40.00
2 S	0	0.00	0.000	0	00.00	000.0		
22	7	0.00	0.000	-	00.00	000.0	0.54	100.00
4 G	16	0.04	0.002	11	0.05	0.003	1.18	68.75
4N	٦	0.00	0.000	7	00.00	000.0	0.15	100.00
2N	-	0.00	0.000	0	00.00	000.0	00.00	0.00
5R	19	0.04	0.003	13	90.0	0.004	1.16	68.42

APPENDIX T (con't.)

900	TOTAL	*ACTIVITY	\$ALL	ISSUED	&ACTIVITY	\$ALL	900%	GROSS EFFECTIVENESS
99	4	0.01	0.001	1	0.00	000.0	1.75	25.00
n9	Ŋ	0.01	0.001	-	0.00	000.0	2.27	20.00
80	1011	2.51	0.166	673	3,32	0.197	62.78	62.90
98	34	0.08	0.005	7	0.03	0.002	2.01	20.59
26	3095	7.27	0.481	1587	7.84	0.465	4.57	51.28
90	4066	9.56	0.632	2301	11.37	0.674	16.82	56.59
9F	16	0.04	0.002	7	0.00	000.0	1.64	6.25
96 145	4945	11.62	0.769	2656	13.12	0.778	6.58	53.71
Н6	-	0.00	0.000	0	0.00	000.0	00.00	00.00
16	m	0.01	0.000	0	0.00	000.0	00.00	00.00
9.1	7	0.00	0.000	0	0.00	000.0	00.00	00.0
9K	က	0.01	0.000	0	0.00	000.0	00.00	00.00
16	23	0.05	0.004	0	0.00	000.0	00.00	00.00
М6	818	1.92	0.127	741	3.66	0.217	3.68	90.59
N6	16216	38.11	2.521	6437	31.80	1.886	9.15	39,70

APPENDIX T (con't.)

							GROSS EFFECTIVENESS
4	0.01	0.001	7	0.01	0.000	2.04	50.00
278	0.65	0.043	06	0.44	0.026	0.19	32.37
18	0.04	0.003	0	0.00	000.0	00.0	0.00
2	0.01	0.001	0	0.00	0.000	00.00	00.00
15	0.04	0.002	П	0.00	0.000	0.10	6.67
8715	20.48	1.355	3834	18.94	1.123	4.87	43.99
42381	99.61	6.588	20215	98.66	5.922		47.70
2545	00.001	6.614	20243	.00.00	5.930		47.58
	18 15 8715 2381 2545	9 9 100		0.003 0 0.001 0 0.002 1 1.355 3834 6.588 20215	0.003 0 0.001 0 0.002 1 1.355 3834 1 6.588 20215 9	0.003 0 0.00 0.001 0 0.00 0.002 1 0.00 1.355 3834 18.94 6.588 20215 99.86 6.514 20243 100.00	0.003 0.00 0.000 0.001 0 0.000 0.002 1 0.00 0.000 1.355 3834 18.94 1.123 6.588 20215 99.86 5.922 6.614 20243 100.00 5.930

APPENDIX T (con't.)

500	TOTAL	&ACTIVITY	\$ALL	ISSUED	&ACTIVITY	\$ALL	900%	GROSS EFFECTIVENESS
10	88	2.47	0.014	0	0.00	000.0	00.0	00.00
11	90	2.53	0.014	35	1.65	0.010	0.20	38.89
11	200	5.62	0.031	136	6.40	0.040	1.27	00.89
IN	П	0.03	0.000	0	0.00	000.0	00.00	00.00
10	0	0.00	0.000	0	0.00	000.0		
1R	80	0.22	0.001	7	0.05	000.0	0.27	12.50
2F	0	0.00	0.000	0	0.00	0.000		
2н	7	0.03	0.000	0	0.00	000.0	00.0	00.00
2R	0	0.00	0.000	0	0.00	000.0		
25	0	0.00	0.000	0	0.00	000.0		
22	9	0.17	0.001	1	0.05	000.0	0.54	16.67
4 G	25	0.70	0.004	12	0.56	0.004	1.28	48.00
4 N	0	0.00	0.000	c	00.00	0.000		
5N	10	0.28	0.002	0	00.00	000.0	00.0	0.00
5R	0	00.00	0.000	0	00.0	0.000		

APPENDIX T (con't.)

900	TOTAL	%ACTIVITY	\$ALL	ISSUED	SACTIVITY	\$ALL	500%	GROSS EFFECTIVENESS
99	12	0,34	0.002	4	0.19	0.001	7.02	33,33
09	-	0.03	0.000	1	0.05	0.000	2.27	100.00
80	0	0.00	0.000	0	0.00	0.000		
9A	26	0.73	0.004	15	0.71	0.004	4.31	57.69
26	343	9.64	0.053	216	10.16	0.063	0.62	62.30
90	37	1.04	900.0	28	1.32	0.008	0.20	75.68
9F	2	90.0	0.000	0	0.00	0.000	00.0	0.00
96	428	12.03	0.067	254	11.95	0.074	0.63	59.35
Н6	က	0.08	0.000	0	0.00	0.000	00.0	00.0
16	4	0.11	0.001	0	0.00	0.000	00.0	0.00
93	0	0.00	0.000	0	0.00	000.0		
9K	6	0.25	0.001	0	00.00	0.000	00.0	00.0
76	11	0.31	0.002	0	00.00	0.000	00.0	0.00
W 6	451	12.67	0.070	413	19.44	0.129	2.05	91.57
N6	1255	35.26	0.195	722	33.98	0.212	1.03	57.53

APPENDIX T (con't.)

	OF	ANALYSIS OF CLUSTER 6						
AL		COG TOTAL \$ACTIVITY	SALL	ISSUED	\$ACTIVITY	8ALL	9 502%	GROSS EFFECTIVENESS
` ,	æ	80.0	0.000	2	60.0	0.001	2.04	66.67
156	10	4.38	0.024	89	3.20	0.020	0.14	43.59
•	4	0.11	0.001	0	00.0	0.000	00.0	0.00
• •	7	90.0	000.0	0	00.0	0.000	0.00	0.00
39	•	1.10	900.0	6	0.42	0.003	8.94	23.08
331		9.30	0.051	208	62.6	0.061	0.26	62.84
3546		99.63	0.551	2125	100.00	0.623		59.93
90	1(3559 100.00	0.553	2125	100.00	0.623		59.71

APPENDIX T (con't.)

500	TOTAL	\$ACTIVITY	8 ALL	ISSUED	SACTIVITY	\$ALL	\$COG	GROSS EFFECTIVENESS
10	78	0.21	0.012	0	0.00	0.000	00.00	00.00
11	3164	8.33	0.492	1321	5.32	0.387	7.57	41.75
11	1309	3.45	0.203	840	3.39	0.246	7.83	64.17
IN	4	0.01	0.001	0	0.00	0.000	00.00	0.00
10	-	00.00	0.000	0	0.00	0.000	00.00	0.00
1R	53	0.14	0.008	œ	0.03	0.002	2.17	15.09
2F	18	0.05	0.003	16	90.0	0.005	17.39	88.89
2н	111	0.29	0.017	54	0.22	0.016	6.41	48.65
2R	13	0.03	0.002	~	0.00	000.0	1.56	7.69
25	6	0.02	0.001	£ .	0.01	0.001	9.38	33.33
22	30	0.08	0.005	14	90.0	0.004	7.61	46.67
4 G	186	0.49	0.029	52	0.22	0.016	5.88	29.57
4 N	66	0.26	0.015	52	0.21	0.015	7.69	52.53
5N	4	0.01	0.001	7	0.01	0.001	13,33	50.00
5R	136	0.36	0.021	66	0.40	0.029	8.83	72.79

APPENDIX T (con't.)

ANALYSIS OF	COG TOTAL	6G 37	6U 33	8U 0	9A 9	9C 3357	9D 1189	9F 16	9G 4430	9н 73	0 16	9.7 4	9K 24	9L 753	9M 3053	9N 8169
F CLUSTER 7	\$ACTIVITY	0.10	60.0	0.00	0.02	8.84	3.13	0.04	11.67	0.19	00.0	0.01	90.0	1.98	8.04	21.52
	\$ALL	900.0	0.005	0.000	0.001	0.522	0.185	0.002	0.689	0.011	000.0	0.001	0.004	0.117	0.475	1.270
	ISSUED	13	6	0	47	1993	877	ស	3253	22	0	1	0	9	2645	6298
	&ACTIVITY	0.05	0.04	0.00	0.02	8.03	3.53	0.02	13.11	60.0	00.00	00.00	0.00	0.02	10.66	25.38
	&ALL	0.004	0.003	0.000	0.001	0.584	0.257	0.001	0.953	900.0	000.0	000.0	000.0	0.002	0.775	1.845
	900 %	22.81	20.45		1,15	5.74	6.41	8.20	8.06	6.73		2.78	0.00	0.02	13.12	8.95
	GROSS EFFECTIVENESS	35,14	27.27		44.44	59.37	73.76	31,25	73.43	30.14		25.00	0.00	0.80	86.64	77,10

APPENDIX T (con't.)

	GROSS EFFECTIVENESS	50.00	61.11	11.11	100.00	56.35	63.77			65.46		65.35
										65		65
	\$C0G	11.22	6.11	4.76	20.00	7.05	5.32					
1	&ALL	0.003	0.844	0.000	0.000	0.021	1.227			7.250		7.268
in the second se	*ACTIVITY	0.04	11.62	00.00	0.00	0.29	16.89			99.75		100.00
	TSSOED	11	2882	1	7	71	4190			24747		24810
7	TTW	0.003	0.733	0.001	0.000	0.020	1.022			5.878		5.902
\$ AC#TUT#V	111011700	90.0	12.42	0.02	00.0	0.33	17.31			99.59		100.00
COG TOTAL		22	4716	9	1	126	6571			37807		37964 100.00
000	;))	06	ŏ6	Λ6	М6	Х6	26	45	TOTAL		ALL COGS	

APPENDIX T (con't.)

500	TOTAL	\$ACTIVITY	SALL	ISSUED	&ACTIVITY	8ALL	\$COG	GROSS EFFECTIVENESS
10	æ	0.15	0.001	0	0.00	0.000	0.00	0.00
11	41	0.78	900.0	38	0.95	0.011	0.22	92.68
11	1173	22.33	0.182	825	20.61	0.242	7.69	70.33
JN	0	0.00	0.000	0	0.00	0.00.0		
10	0	00.00	0.000	0	0.00	000.0		
18	4	0.08	0.001	0	0.00	000.0	00.0	00.0
2F	0	0.00	0.000	0	0.00	000.0		
2н	-4	0.02	0.000	J	0.02	0.000	0.12	100.00
2R	0	00.00	0.000	0	0.00	000.0		
28	0	00.00	0.000	0	0.00	0.000		
22	0	00.00	0.000	٥.	0.00	0.000		
4 G	0	0.00	0.000	0	0.00	0.000		
4 N	0	00.00	0.000	0	0.00	000.0		
2N	0	00.00	0.000	0	0.00	000.0		
5R	0	00.00	0.000	0	00.00	0.000		

APPENDIX T (con't.)

GROSS EFFECTIVENESS					94.55	61.31		71.19	50.00				27.27	87.93	89.16
900%					0.70	2.81		0.53	0.31				0.01	8.06	0.11
\$ALL	000.0	0.000	000.0	000.0	0.071	0.113	0.000	0.063	0.000	0.000	0.000	000.0	0.001	0.476	0.022
*ACTIVITY	00.0	0.00	00.0	00.0	6.07	6.62	00.0	5.37	0.02	00.00	00.00	00.00	0.07	40.59	1.85
ISSUED	0	0	0	0	243	385	0	215	-1	0	0	0	က	1625	74
\$ALL	0.000	0.000	0.000	000.0	0.040	860.0	0.000	0.047	0.000	0.000	0.000	0.000	0.002	0.287	0.013
SACTIVITY	0.00	0.00	0.00	0.00	4.89	11.96	0.00	5.75	0.04	0.00	0.00	0.00	0.21	35.18	1.58
TOTAL	0	0	0	0	257	628	0	302	7	0	0	0	11	1848	83
900	99	Ω9	80	9A	36	90		.54	Н6	16	£6	9K	16	М6	N6

APPENDIX T (con't.)

ANAL	SIS O	ANALYSIS OF CLUSTER 8						
500	TOTAL	\$ACTIVITY	8ALL	ISSUED	&ACTIVITY	SALL	\$COG	GROSS EFFECTIVENESS
90	0	0.00	0.000	0	0.00	0.000		
ŏ6	628	11.96	0.098	356	8.89	0.104	0.75	56.69
Λ6	7	0.02	000.0	H	0.02	0.000	4.76	100.00
М6	0	0.00	0.000	0	00.0	000.0		
Х6	7	0.13	0.001	9	0.15	0.002	09.0	85.71
26	244	4.64	0.038	227	5.67	0.067	0.29	93.03
TOTAL								
	5238	99.71	0.814	4000	99.93	1.172		76.37
ALL COGS								
	5253	5253 100.00	0.817	4003	100.00	1.173		76.20

APPENDIX T (con't.)

ANAL	ANALYSIS OF	CLUSTER 9						
900	TOTAL	%ACTIVITY	&ALL	ISSUED	%ACTIVITY	&ALL	\$COG	GROSS EFFECTIVENESS
10	0	0.00	0.000	0	0.00	000.0		
т	26	2.69	0.009	32	3.00	0.009	0.18	57.14
11	309	14.83	0.048	229	21.50	0.067	2.14	74.11
1 N	0	0.00	0.000	0	00.0	000.0		
10	0	0.00	000.0	0	0.00	000.0		
18	6	0.43	0.001	2	0.47	0.001	1.36	55.56
2F	4	0.19	0.001	7	60.0	000.0	1.09	25.00
, 2н	0	00.00	0.000	0	00.0	0.000		
2R	9	0.29	0.001	7	0.19	0.001	3,13	33.33
28	0	0.00	0.000	C	00.0	000.0		
22	m	0.14	0.000	7	0.19	0.001	1.09	66.67
4 G	2	0.24	0.001	7	60.0	000.0	0.11	20.00
A N	0	00.0	0.000	0	00.0	000.0		
5N	0	00.0	0.000	0	00.0	000.0		
5R	0	00.00	0.000	0	00.00	0.000		

APPENDIX T (con't.)

EFFECTIVENESS					68.42	68.87	25.00	38.50	100.00		100.00	0.00	0.00	0.00	50.72
GROSS															
\$00g					0.07	0.53	1.64	0.18	0.31		2.78	00.00	00.0	00.0	0.35
\$ALL	0.000	0.000	000.0	000.0	0.008	0.021	0.000	0.021	000.0	0.000	0.000	0.000	000.0	0.000	0.072
*ACTIVITY	00.00	00.00	0.00	0.00	2.44	6.85	0.09	91.9	60.0	0.00	0.09	0.00	0.00	0.00	23.10
ISSUED	0	0	0	0	26	73	-	72	т	0	1	0	0	0	246
\$ALL	0.000	0.000	0.000	0.000	900.0	0.016	0.001	0.029	0.000	0.000	0.000	0.000	0.002	0.000	0.075
SACTIVITY	0.00	0.00	0.00	0.00	1.82	5.09	0.19	8.97	0.05	0.00	0.05	0.10	0.72	0.05	23.27
TOTAL	0	0	0	0	38	106	4	187	н	0	٦	8	15	1	485
500	99	09	80	9A	36	90	45 45	96 •	Н6	16	61	9K	9L	W6	N6

APPENDIX T (con't.)

	IVENESS										
	GROSS EFFECTIVENESS		43.12			43.75	50.48		51,25		51,10
	\$008		99.0			0.70	0.07				
	SALL	0.000	0.091	000.0	0.000	0.002	0.016		0.311		0.312
	\$ACTIVITY	00.00	29.11	00.00	00.00	99.0	4.98		99.72		
	ISSUED	C	310	0	0	7	53		1062		1065 100.00
	\$ALL	0.000	0.112	0.000	0.000	0.002	0.016		0.322		0.324
ANALYSIS OF CLUSTER 9	COG TOTAL \$ACTIVITY	00.0	34.50	00.00	00.0	0.77	5.04		99.42		
SIS OF	TOTAL	0	719	0	0	16	105		2072		2084 100.00
ANALY	500	90	80	Λ6	М6	λ6	26	TOLAT 458		ALL COGS	

APPENDIX T (con't.)

900	TOTAL	*ACTIVITY	&ALL	ISSUED	SACTIVITY	%ALL	\$COC	GROSS EFFECTIVENESS
10	156	0.10	0.024	0	0.00	0.000	0.00	00.0
11	10753	6.82	1.672	4094	4.31	1.199	23.45	38.07
11	4797	3.04	0.746	3377	3.55	0.989	31.49	70.40
IN	20	0.01	0.003	0	0.00	000.0	00.00	00.00
10	161	0.10	0.025	0	0.00	000.0	00.00	00.00
18	362	0.23	0.056	28	0.03	0.008	7.59	7.73
	18	0.01	0.003	9	0.01	0.002	6.52	33.33
59 8	826	0.52	0.128	190	0.20	0.056	22.54	23.00
2R	09	0.04	0.009	12	0.01	0.004	18.75	20.00
28	36	0.02	900.0	10	0.01	0.003	31.25	27.78
22	75	0.05	0.012	35	0.04	0.010	19.02	46.67
4 G	986	0.63	0.153	233	0.25	0.068	24.89	23.63
4 N	9/9	0.43	0.105	206	0.22	090.0	30.47	30.47
SN	27	0.02	0.004	2	0.01	0.001	33,33	18.52
5R	112	0.07	0.017	92	0.08	0.022	6.78	67.86

APPENDIX T (con't.)

TOTAL	၂	SACTIVITY	SALL	ISSUED	\$ACTIVITY	\$ALL	9 500%	GROSS EFFECTIVENESS
	46	0.03	0.007	11	0.01	0.003	19.30	23.91
	41	0.03	900.0	23	0.02	0.007	52.27	56.10
	0	00.00	0.000	0	0.00	000.0		
ß	54	0.03	0.008	19	0.02	900.0	5.46	35.19
	15815	10.03	2.459	9721	10.23	2.848	28.00	61.47
ľ	2650	3.58	0.878	3992	4.20	1.169	29.18	70.65
_	174	0.11	0.027	22	0.02	900.0	36.07	12.64
ľ	17255	10.94	2.682	11568	12.17	3,389	28.68	67.04
4	348	0.22	0.054	114	0.12	0.033	34.86	32.76
9	164	0.10	0.025	6	0.01	0.003	33,33	5.49
~	126	0.08	0.020	16	0.02	0.005	44.44	12.70
4	48	0.03	0.007	2	00.0	0.001	25.00	4.17
7	7477	4.74	1.162	252	0.27	0.074	84.00	3.37
9	8660	5.49	1.346	7473	7.86	2.189	37.08	86.29
S	25259	16.01	3.927	16413	17.27	48.08	23.32	64.98

APPENDIX T (con't.)

SS										
GROSS EFFECTIVENESS	35.56	68.10	3.09	3.85	64.40	62.23		60.33		60.26
\$COG	32.65	38.44	23.81	20.00	44.19	23.50				
\$ALL	0.009	5,313	0.001	0.000	0.130	5.420		27.840		27.847
*ACTIVITY	0.03	19.08	0.01	00.00	0.47	19.46		99.97		100.00
ISSUED	32	18138	ស	н	455	18503		95031		95058
SALL	0.154	4.140	0.025	0.004	0.107	4.623		24.488		24.521
SACTIVITY	90.0	16.88	0.10	0.02	0.44	18.85		98.86		
TOTAL	96	26633	162	26	691	29735	د.	157519		157734 100.00
900	90	90	Λ6	М6	9Y	26	TOLAT		ALL COGS	•

EXPLANATION OF COLUMN HEADINGS

COG Self-explanatory

Total requisition submitted

PERCENTAGE

TOTAL

OF ACTIVITY Total requisitions for the COG as percent-

age of activity total requisitions (All COGs)

PERCENTAGE

OF ALL Total requisitions for the COG as percent-

age of all customers total requisitions

(All COGs)

ISSUED Total 'BA' status requisitions

PERCENTAGE

OF ACTIVITY Total 'BA' status requisitions for the COG

as percentage of activity total 'BA' re-

quisitions (All COGs)

PERCENTAGE

OF ALL Total 'BA' status requisitions for the COG

as percentage of all customers total 'BA'

requisitions (All COGs)

PERCENTAGE

OF COG Total 'BA' status requisitions for the COG

as percentage of all local customers total

'BA' requisitions for the same COG

GROSS

EFFECTIVENESS Total 'BA' status requisitions for the COG

divided by total requisitions for the same

COG

APPENDIX U

NSC OAKLAND LOCAL CUSTOMERS ANALYSIS OF REQUISITION PRIORITIES

TABLE U - 1
REQUISITION PRIORITY MATRIX

CLUSTER	IPG 1	8	IPG 2	8	IPG 3	8
1ª	200	0.7	5,734	21.8	20,404	77.5
2 ^b	11,513	12.6	42,996	47.2	36,596	40.2
3 ^c	9,778	15.0	12,702	19.6	42,478	65.4
4	2	0.0	541	20.3	2,124	79.7
5	4,643	23.3	5,174	26.0	10,070	50.7
6	18	0.9	146	7.1	1,905	92.0
7	201	0.8	4,200	17.3	19,915	81.9
8	33	0.8	565	14.2	3,367	85.0
9	12	1.1	96	9.1	942	89.8
10	61	0.1	13,509	14.8	77,780	85.1
ALL	26,481	8.1	85,663	26.1	215,581	65.8

a Includes PWC San Francisco

bIncludes NARF Alameda

CIncludes Mare Island NSY

TABLE U - 2
ISSUE PRIORITY GROUP MATRIX

CLUSTER	IPG I (%)	IPG II <u>(%)</u>	IPG III <u>(%)</u>	TOTAL
1ª	0.8	6.7	9.5	8.0
2 ^b	43.6	50.2	17.0	27.8
3c	37.0	14.8	19.7	19.8
4	0.0	0.6	1.0	0.8
5	17.5	6.0	4.7	6.1
6	0.0	0.2	0.9	0.6
7	0.8	4.9	9.1	7.5
8	0.1	0.7	1.6	1.2
9	0.0	0.1	0.4	0.3
10	0.2	15.8	36.1	27.9
ALL	100.0	100.0	100.0	100.0

a Includes PWC San Francisco

bIncludes NARF Alameda

c_{Includes Mare Island NSY}

TABLE U - 3

WEIGHTED AVERAGE
REQUISITION SUBMISSION TIMES

CLUSTER	IPG I (DAYS)	IPG II (DAYS)	IPG III (DAYS)	TOTAL (DAYS)
1ª	3.3	3.5	6.5	5.8
2 ^b	6.8	6.9	6.9	6.9
3c	3.1	6.4	4.7	4.8
4	9.5	4.5	8.7	7.9
5	2.9	4.8	5.4	4.7
6	2.6	4.5	5.7	5.6
7	4.3	4.5	6.7	6.3
8	3.1	4.1	3.8	3.9
9	1.4	7.0	9.1	8.8
10	3.1	7.3	9.4	9.1
ALL	4.7	6.4	7.2	6.8

^aIncludes PWC San Francisco

b_{Includes NARF Alameda}

CIncludes Mare Island NSY

APPENDIX V

NSC OAKLAND'S LOCAL CUSTOMERS ANALYSIS BY DAY OF THE WEEK AND MONTH OF THE YEAR

TABLE V - 1

ANALYSIS OF UIC: ALL LOCAL CUSTOMERS

		ALL LOCAL CUSIOMERS					
DAY	PREPARED	RECEIVED %1	\$ACTIVITY TOTAL	%NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	&NSC TOTAL
SUNDAY	21,964	18,695		5.4	6,269		2.7
MONDAY	57,617	44,443		13.1	55,239		16.2
TUESDAY	066'59	71,667		21.1	70,369		20.6
WEDNESDAY 63,707	63,707	71,371		20.0	66,744		19.6
PTHURSDAY	60,246	60,154		17.7	71,379		20.9
FRIDAY	50,315	53,149		15.6	54,135		17.3
SATURDAY	21,085	20,929		6.1	9,248		2.7
TOTAL	340,924	340,408	1	0.001	341,383	7	100.0

APPENDIX V (con't.)

ANALYSIS OF UIC: N00221

	DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	&NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	\$NSC TOTAL
	SUNDAY	15	1,903	4.5	10.2	973	2.3	10.5
	MONDAY	8,194	3,256	7.8	7.3	6,450	15.4	11.7
	TUESDAY	8,667	7,039	16.8	8.6	6,402	15.3	9.1
	WEDNESDAY 8,295	8,295	8,472	20.2	11.9	080'6	21.7	13.6
	THURSDAY	8,667	8,127	19.4	13.5	8,310	19.8	11.6
46	FRIDAY	8,003	8,378	20.0	15.8	9,494	22.7	16.1
7	SATURDAY	64	4,730	11.3	22.6	1,196	2.9	12.9
	TOTAL 4	41,905	41,905	100.0	12.3	41,905	100.0	12.3

APPENDIX V (con't.)

ANALYSIS OF UIC: N65885

DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	&NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	\$NSC TOTAL
SUNDAY	250	1,913	7.2	10.2	1,400	5.3	15.1
MONDAY	4,983	1,596	0.9	3.6	4,449	16.8	8.1
TUESDAY	5,435	4,391	16.6	6.1	2,901	10.9	4.1
WEDNESDAY 5,193	5,193	5,106	19.3	7.2	4,444	16.8	6.7
THURSDAY	5,286	5,338	20.2	8.9	5,235	19.8	7.3
FRIDAY	4,473	5,447	20.5	10.2	5,484	20.7	10.1
SATURDAY	871	2,700	10.2	12.9	2,578	7.6	27.9
TOTAL 2	26,491	26,491	100.0	7.8	26,491	100.0	7.8
					ļ 1	•	•

APPENDIX V (con't.)

ANALYSIS OF UIC: N03365

DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	\$NSC TOTAL
SUNDAY	3,182	2,557	10.0	13.7	644	2.5	6.9
MONDAY	2,783	3,243	12.7	7.3	5,076	19.9	9.2
TUESDAY	4,180	5,927	23.3	8.3	7,061	27.8	10.0
WEDNESDAY 4,055	4,055	3,987	15.7	9*9	3,201	12.6	4.8
THURSDAY 4,131	4,131	3,186	12.5	5.3	6,045	23.8	8.5
FRIDAY	3,433	4,828	19.0	9.1	2,521	6.6	4.7
SATURDAY	3,646	1,716	8.9	8.2	897	3.5	7.6
TOTAL	25,410	25,444	100.0	7.5	25,445	100.0	7.5

APPENDIX V (con't.)

\$NSC TOTAL 9.1 6.8 3.8 5.6 7.0 8.2 4.4 \$ACTIVITY TOTAL 4.0 17.9 13.0 17.8 24.0 2.0 100.0 21.3 SHIPPED 843 3,729 2,707 3,719 5,012 4,438 411 20,859 %NSC TOTAL 4.0 6.7 4.2 7.1 7.2 7.3 3.8 6.1 %ACTIVITY TOTAL 3.5 14.4 14.5 24.3 20.8 18.6 100.0 RECEIVED NSC 740 2,994 3,016 5,062 4,333 3,891 805 20,841 PREPARED 2,386 653 3,919 4,270 3,249 WEDNESDAY 3,356 3,023 20,856 SATURDAY THURSDAY TUESDAY SUNDAY MONDAY FRIDAY TOTAL DAY

APPENDIX V (con't.)

ANALYSIS OF UIC: N08809

	DAY	PREPARED	RECEIVED NSC	%ACTIVITY TOTAL	%NSC TOTAL	SHIPPED	&ACTIVITY TOTAL	%NSC TOTAL
	SUNDAY	23	631	3,3	3.4	488	2.6	5.3
	MONDAY	4,231	4,760	24.9	10.7	2,706	14.2	4.9
	TUESDAY	5,203	6,135	32.1	9.8	5,169	27.0	7.3
	WEDNESDAY 4,500	4,500	3,001	15.7	4.2	2,313	12.1	3,5
	THURSDAY	2,830	1,937	10,1	3.2	5,368	28.1	7.5
47	FRIDAY	2,296	1,788	9.4	3.4	2,819	14.7	5.2
1	SATURDAY	36	867	4.5	4.1	256	1.3	2.8
	TOTAL	9,119	19,119	100.0	5.6	19,119	100.0	5.6

APPENDIX V (con't.)

&NSC TOTAL 9.5 5.5 7.4 9.7 6.3 2.7 6.3 \$ACTIVITY TOTAL 4.0 13.8 22.9 20.8 100.0 18.1 19.2 1.2 SHIPPED 878 2,960 3,889 4,928 4,473 4,123 252 21,503 %NSC TOTAL 9.5 5.5 6.1 4.9 7.6 7.1 5.3 6.3 &ACTIVITY TOTAL 8.3 100.0 16.3 11.3 20.2 21.2 17.5 5.2 RECEIVED NSC 1,780 2,438 4,342 3,505 4,560 3,756 1,118 21,499 PREPARED 1,163 3,984 3,338 3,423 3,008 794 WEDNESDAY 5,809 21,519 THURSDAY SATURDAY TUESDAY SUNDAY FRIDAY MONDAY TOTAL DAY

APPENDIX V (con't.)

ANALYSIS OF UIC: N00296

3.3 2.8 493 3.1 10.1 3.6 2,756 17.3 21.0 4.7 2,296 14.4 19.9 4.4 3,078 19.4 18.7 4.9 3,142 19.8 18.9 5.7 3,388 21.3 8.1 6.1 750 4.7		DAY	PREPARED	RECEIVED	SACTIVITY MOMAL	%NSC	SHIPPED	\$ACTIVITY	\$NSC
SUNDAY 349 525 3.3 2.8 493 3.1 MONDAY 2,558 1,611 10.1 3.6 2,756 17.3 TUESDAY 3,411 3,340 21.0 4.7 2,296 14.4 WEDNESDAY 3,156 19.9 4.4 3,078 19.4 THURSDAY 3,241 2,973 18.7 4.9 3,142 19.8 FRIDAY 2,647 3,007 18.9 5.7 3,388 21.3 SATURDAY 445 1,277 8.1 6.1 750 4.7 TOTAL 15,807 15,900 100.0 4.7 15,903 100.0) CN	TOTAL	TOTAL		TOTAL	TOTAL
MONDAY 2,558 1,611 10.1 3.6 2,756 17.3 TUESDAY 3,411 3,340 21.0 4.7 2,296 14.4 WEDNESDAY 3,156 3,167 19.9 4.4 3,078 19.4 THURSDAY 2,647 2,973 18.7 4.9 3,142 19.8 FRIDAY 2,647 3,007 18.9 5.7 3,388 21.3 SATURDAY 445 1,277 8.1 6.1 750 4.7 TOTAL 15,807 15,900 100.0 4.7 15,903 100.0		SUNDAY	349	525	3,3	2.8	493	3.1	5.3
TUESDAY 3,411 3,340 21.0 4.7 2,296 14.4 WEDNESDAY 3,156 3,167 19.9 4.4 3,078 19.4 THURSDAY 3,241 2,973 18.7 4.9 3,142 19.8 FRIDAY 2,647 3,007 18.9 5.7 3,388 21.3 SATURDAY 445 1,277 8.1 6.1 750 4.7 TOTAL 15,807 15,900 100.0 4.7 15,903 100.0		MONDAY	2,558	1,611	10.1	3.6	2,756	17.3	5.0
WEDNESDAY 3,156 3,167 19.9 4.4 3,078 19.4 THURSDAY 3,241 2,973 18.7 4.9 3,142 19.8 FRIDAY 2,647 3,007 18.9 5.7 3,388 21.3 SATURDAY 445 1,277 8.1 6.1 750 4.7 TOTAL 15,807 15,900 100.0 4.7 15,903 100.0		TUESDAY	3,411	3,340	21.0	4.7	2,296	14.4	e, e,
THURSDAY 3,241 2,973 18.7 4.9 3,142 19.8 FRIDAY 2,647 3,007 18.9 5.7 3,388 21.3 SATURDAY 445 1,277 8.1 6.1 750 4.7 TOTAL 15,807 15,900 100.0 4.7 15,903 100.0		WEDNESDAY	3,156	3,167	19.9	4.4	3,078	19.4	4.6
FRIDAY 2,647 3,007 18.9 5.7 3,388 21.3 SATURDAY 445 1,277 8.1 6.1 750 4.7 TOTAL 15,807 15,900 100.0 4.7 15,903 100.0		THURSDAY		2,973	18.7	4.9	3,142	19.8	4,
SATURDAY 445 1,277 8.1 6.1 750 4.7 TOTAL 15,807 15,900 100.0 4.7 15,903 100.0	473	FRIDAY	2,647	3,007	18.9	5.7	3,388	21.3	. 9
15,807 15,900 100.0 4.7 15,903 100.0	ł	SATURDAY	445	1,277	8.1	6.1	750	4.7	8.1
			15,807	15,900	100.0	4.7	15,903	100.0	4.7

APPENDIX V (con't.)

ANALYSIS OF UIC: N05834

DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	&ACTIVITY TOTAL	&NSC TOTAL
SUNDAY	1,301	629	2.6	3.6	268	2.2	2.9
MONDAY	4,265	3,832	31.3	9.8	2,239	18.3	4.1
TUESDAY	3,374	772	6.3	1.1	2,943	24.1	4.2
WEDNESDAY 2,000	2,000	2,750	22.5	3.9	3,173	26.0	4.8
THURSDAY	526	3,490	28.5	5.8	2,311	18.9	3.2
FRIDAY	709	633	5.2	1.2	1,213	6.6	2.2
SATURDAY	50	69	9.0	0.3	78	9.0	8.0
TOTAL	12,225	12,225	100.0	3.6	12,225	100.0	3.6

APPENDIX V (con't.)

ANALYSIS OF UIC: N05831

DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	&NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	%NSC TOTAL
SUNDAY	1,267	489	4.2	2.6	120	1.0	1,3
MONDAY	2,560	429	3.7	1.0	810	7.0	1.5
TUESDAY	1,790	3,401	29.2	4.7	1,671	14.3	2.4
WEDNESDAY 1,173	1,173	6,057	52.0	8.5	1,070	9.2	1.6
THURSDAY	1,625	430	3.7	0.7	3,199	27.5	4.5
FRIDAY	1,851	599	5.1	1.1	4,665	40.0	· · · · ·
SATURDAY	1,379	245	2.1	1.2	114	1.0	1.2
TOTAL 1	11,645	11,650	100.0	3.4	11,649	100.0	3.4

APPENDIX V (con't.)

ANALYSIS OF UIC: N03343

DAY	PREPARED	RECEIVED NSC	%ACTIVITY TOTAL	%NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	&NSC TOTAL
SUNDAY	456	1,717	17.7	9.2	382	3,9	4.1
MONDAY	1,365	1,613	16.6	3.6	1,641	16.8	3.0
TUESDAY	1,145	1,276	13.2	1.8	1,227	12.6	1.7
WEDNESDAY 2,666	2,666	1,360	14.0	1.9	3,503	35.9	5.2
THURSDAY 1,721	1,721	1,068	11.0	1.8	564	5.8	0.8
FRIDAY	1,344	1,900	19.6	3.6	1,938	19.9	3.6
SATURDAY	696	160	7.9	3.6	495	5.1	5.4
TOTAL	999'6	9,694	100.0	2.8	9,750	100.0	2.9

APPENDIX V (con't.)

ANALYSIS OF UIC: N68378

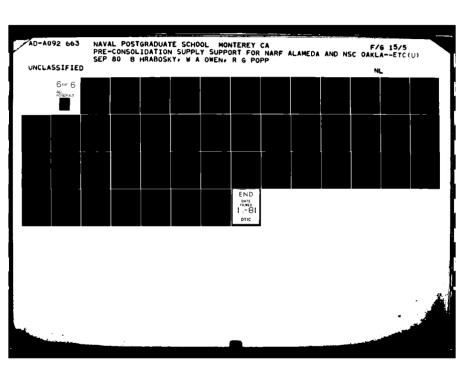
DAY	PREPARED	RECEIVED NSC	&ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	&NSC TOTAL
SUNDAY	0	136	2.8	0.7	95	1.9	1.0
MONDAY	437	887	18.1	2.0	731	14.9	1,3
TUESDAY	1,822	1,386	28.3	1.9	962	19.8	4.
WEDNESDAY	480	834	17.0	1.2	1,088	22.2	9 -
THURSDAY 1,691	1,691	881	18.0	1.5	1,211	24.7	
FRIDAY	456	614	12.6	1.2	869	7 7 7	· · ·
SATURDAY	æ	156	3.2	0.7	109	C	7.7
) i	2	7.1
TOTAL	4,894	4,894	100.0	1.4	4,894	100.0	7

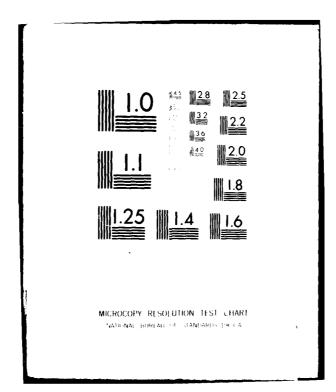
APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 1

DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	%NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	%NSC TOTAL
AMUNIC	1,163	1,999	8.9	10.7	1,126	3.8	12.1
	900'5	3,745	12.7	8.4	4,221	14.3	7.6
AV:50 Figure	5,817	6,337	21.5	8.8	5,428	18.4	7.7
WITHWISDAY 6,994	6,994	4,966	16.8	7.0	6,648	22.6	10.0
THURSDAY	5,711	680'9	20.7	10.1	6,264	21.2	8
FRIDAY	3,914	4,917	16.7	9.3	5,361	18.2) o
SATURDAY	804	1,424	4.8	8.9	433	1.5	4.7
TOTAL 2	29,409	29,477	100.0	8.7	29,484	100.0	8.6

478





APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 2

DAY	PREPARED	RECEIVED NSC	&ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	SACTIVITY TOTAL	&NSC TOTAL
SUNDAY	4,865	7,720	8.1	41.3	3,465	3.6	37.4
MONDAY	13,700	11,143	11.7	25.1	16,840	17.6	30.5
TUESDAY	17,600	17,132	17.9	23.9	16,638	17.4	23.6
WEDNESDAY17,854	X17,854	18,257	19.1	25.6	17,620	18.4	26.4
THURSDAY 18,085	18,085	16,542	17.3	27.5	19,546	20.4	27.4
FRIDAY	14,540	17,876	18.7	33.6	16,930	17.7	31,3
SATURDAY	966'8	088'9	7.2	32.9	4,719	4.9	51.0
TOTAL	95,640	95,550	100.0	28.1	95,758	100.0	28.1

APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 3

	DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	\$NSC TOTAL
	SUNDAY	3,822	2,847	4.3	15.2	1,339	2.0	14.4
	MONDAY	11,526	6,287	9.5	14.1	10,172	15.4	18.4
	TUESDAY 12,451	12,451	13,004	19.7	18.1	11,913	18.0	16.9
	WEDNESDAY14,177	K14,177	13,826	20.9	19.4	15,092	22.8	22.6
	THURSDAY 12,104	12,104	12,666	19.1	21.1	12,821	19.4	18.0
480	FRIDAY	11,168	12,013	18.1	22.6	13,244	20.0	24.5
,	SATURDAY	857	5,529	8.4	26.4	1,620	2.4	17.5
	TOTAL	66,105	66,172	100.0	19.4	66,201	100.0	19.4

APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 4

DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	SACTIVITY TOTAL	\$NSC TOTAL
SUNDAY	41	102	3.8	0.5	19	0.7	0.2
MONDAY	364	190	7.1	0.4	543	20.2	1.0
TUESDAY	557	607	22.7	8.0	478	17.8	0.7
WEDNESDAY	574	572	21.4	0.8	575	21.4	6.0
THURSDAY	602	288	10.8	0.5	503	18.6	0.7
FRIDAY	521	599	22.4	1.1	551	20.5	1.0
SATURDAY	34	314	11.8	1.5	22	0.8	0.2
TOTAL	2,693	2,672	100.0	8.0	2,691	100.0	0.8
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APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 5

	DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	\$NSC TOTAL
	SUNDAY	442	721	3.6	3.9	651	3.2	7.0
	MONDAY	3,226	2,031	10.0	4.6	3,493	17.3	6.3
	TUESDAY	4,313	4,145	20.5	5.8	2,914	14.4	4.1
	WEDNESDAY 3,878	3,878	4,015	19.8	5.6	3,991	19.7	6.0
	THURSDAY	4,069	3,859	19.1	6.4	4,162	20.6	5.8
482	FRIDAY	3,642	3,781	18.7	7.1	4,096	20.2	7.6
	SATURDAY	555	1,677	8.3	8.0	927	4.6	10.0
	TOTAL	20,125	20,229	100.0	5.9	20,234	100.0	ر. م

APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 6

DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	&NSC TOTAL	SHIPPED	%ACTIVITY TOTAL	\$NSC TOTAL
SUNDAY	48	91	4.3	0.5	156	7.4	1.7
MONDAY	421	193	9.1	0.4	253	11.9	0.5
TUESDAY	462	402	19.0	9.0	305	14.4	0.4
WEDNESDAY	476	520	24.6	0.7	321	15.1	0.5
THURSDAY	367	403	19.1	0.7	652	30.8	6.0
FRIDAY	345	370	17.5	0.7	415	19.6	8.0
SATURDAY	7	135	6.4	9.0	17	8.0	0.2
TOTAL	2,121	2,114	100.0	9.0	2,119	100.0	9.0

APPENDIX V (con't.)

	DAY	PREPARED	RECEIVED NSC	&ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	%ACTIVITY TOTAL	&NSC TOTAL
	SUNDAY	3,623	1,125	4.7	0.9	434	1.8	4.7
	MONDAY	3,024	3,473	14.6	7.8	3,546	15.0	6.4
	TUESDAY	4,813	7,401	31.1	10.3	8,199	34.6	11.7
	WEDNESDAY 2,753	2,753	3,474	14.6	4.9	4,495	19.0	6.7
	THURSDAY	4,684	3,915	16.4	6.5	3,790	16.0	5.3
48	FRIDAY	2,556	3,014	12.6	5.7	2,978	12.6	5.5
4	SATURDAY	2,753	1,437	0.9	7.0	247	1.0	2.7
	TOTAL	24,206	23,839	100.0	7.0	23,689	100.0	6.9

APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 8

DAY PREP	PREPARED R	RECEIVED NSC	\$ACTIVITY TOTAL	&NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	\$NSC TOTAL
SUNDAY 58	&	214	5.4	1.1	215	5.4	2.3
MONDAY 964	•	404	10.2	6.0	785	19.7	1.4
TUESDAY 739	6	099	16.6	6.0	532	13.4	8.0
WEDNESDAY 818	6 0	800	20.1	1.1	677	17.0	1.0
THURSDAY 753	Ф.	970	24.5	1.6	827	20.8	1.2
& FRIDAY 638.	÷	741	18.6	1.4	828	21.6	1.6
SATURDAY 27	_	184	4.6	6.0	82	2.1	6.0
TOTAL 3,997		3,976	100.0	1.2	3,976	100.0	1.2

APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 9

DAY	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	&NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	&NSC TOTAL
SUNDAY	13	19	7.4	0.4	186	17.5	2.0
MONDAY	191	176	16.6	0.4	209	19.7	0.4
TUESDAY	276	191	18.0	0.3	193	18.2	0.3
WEDNESDAY	209	182	17.2	0.3	171	16.1	0.3
THURSDAY	221	221	20.8	0.4	242	22.8	0.3
FRIDAY	133	122	11.5	0.2	20	4.7	0.1
SATURDAY	18	06	8.5	0.4	10	1.0	0.1
TOTAL	1,061	1,061	100.0	0.3	1,061	100.0	0.3

&NSC TOTAL 17.9 27.2 33.6 25.5 12.6 27.9 31.4 26.4 SACTIVITY TOTAL 100.0 24.8 17.9 23.6 15.0 1.7 15.8 SHIPPED 1,658 23,618 22,426 14,272 15,021 17,001 1,161 95,157 %NSC TOTAL 27.9 20.2 37.8 30.3 34.7 24.9 18.2 15.3 \$ACTIVITY TOTAL 100.0 3.9 22.9 26.1 15.8 10.2 3.4 17.7 RECEIVED NSC 3,770 16,780 21,692 24,742 619'6 3,207 14,954 94,824 ANALYSIS OF: CLUSTER 10 PREPARED 7,884 94,998 TUESDAY 18,740 WEDNESDAY15,924 THURSDAY 13,382 12,841 SATURDAY 7,036 161,61 FRIDAY MONDAY SUNDAY TOTAL DAY

APPENDIX V (con't.)

TABLE V - 2

ANALYSIS OF ALL LOCAL CUSTOMERS

MONTH	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	\$NSC TOTAL
SEPT	32,154	21,373		6.3	23,542		6.9
OCT	29,941	29,815		8.8	29,622		8.7
NOV	27,017	29,621		8.7	30,422		8.9
DEC	33,568	31,216		9.2	29,755		8.8
JAN	33,709	30,104		8.8	29,609		8.7
834	29,521	34,330		10.2	35,259		10.3
MAR	30,523	32,267		9.5	33,921		6.6
APR	28,371	28,390		8.3	28,203		8.3
MAY	28,933	23,612		6.9	25,404		7.4
JUN	21,035	29,005		8.5	27,016		7.9
JUL	24,422	23,964		7.0	19,212		5.6
AUG	21,730	26,711		7.8	29,418		8.6
TOTAL	340,924	340,408		100.0	341,383	-	100.0

APPENDIX V (con't.)

14.8 10.9 15.8 10.4 11.9 12.6 11.1 14.9 13.0 10.2 12.3 12.7 &ACTIVITY TOTAL 100.0 7.9 8.9 9.3 12.8 7.9 10.0 9.9 5.8 SHIPPED 3,740 3,491 3,079 3,310 3,534 3,899 5,360 2,760 2,439 4,201 3,311 2,781 41,905 &NSC TOTAL 15.7 10.5 12.9 9.8 11.3 11.4 11.1 16.1 15.2 13.5 10.6 10.4 12.3 \$ACTIVITY TOTAL 8.0 7.4 8.0 9.3 8.9 0.9 100.0 7.6 9.1 12.4 10.3 RECEIVED 2,847 3,361 3,120 3,333 3,563 3,879 3,819 5,185 3,178 4,304 2,533 2,783 41,905 PREPARED 4,014 3,021 3,367 3,493 4,163 4,144 4,816 4,086 3,264 2,575 2,511 2,451 41,905 MONTH TOTAL SEPT OCT NOV FEB MAR APR JUN JUL DEC JAN MAY AUG

APPENDIX V (con't.)

%NSC TOTAL 0.9 6.2 5,3 8.0 8.5 11.3 11.3 %ACTIVITY TOTAL 7.7 7.8 6.9 0.9 6.9 7.0 100.0 12.0 8.6 SHIPPED 1,578 2,062 1,837 1,829 3,168 2,270 2,148 2,051 1,857 2,477 3,051 2,163 26,491 %NSC TOTAL 6.9 9.9 4.8 6.4 8.3 7.8 8.2 5.1 10.1 %ACTIVITY TOTAL 7.3 5.6 7.7 7.3 9.9 12.3 8.9 7.3 12.6 7.7 RECEIVED NSC 1,819 1,945 2,050 1,501 1,924 1,737 1,939 3,339 2,032 2,593 3,251 2,361 26,491 PREPARED 2,068 1,958 2,249 2,217 2,863 1,981 1,322 2,580 2,368 2,003 2,801 2,081 26,491 MONTH TOTAL SEPT OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG

APPENDIX V (con't.)

9.0 8.6 10.9 4.6 5.3 9.4 5.1 3.6 3.4 SACTIVITY TOTAL 10.5 100.0 11.3 11.4 12.5 4.0 15.1 5.7 SHIPPED 2,049 2,297 2,881 2,666 2,894 3,854 3,190 1,440 1,156 1,014 980 1,024 25,445 &NSC TOTAL 15.0 10.8 10.6 7.5 9.2 8.5 3.3 5.0 10.4 4.1 SACTIVITY TOTAL 9.0 12.5 13.0 10.9 100.0 10.8 3.9 14.1 4.6 3.8 4.7 RECEIVED NSC 2,143 2,778 3,585 2,291 3,187 3,304 2,744 1,003 25,444 1,172 1,082 1,194 961 PREPARED 2,372 2,973 3,207 3,400 3,139 3,501 2,123 1,160 829 1,284 611 861 25,410 MONTH TOTAL SEPT OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG

APPENDIX V (con't.)

&NSC TOTAL

%ACTIVITY TOTAL

5.5

7.8

2.4

3.4

5.7

8.0

5.7

9.6

9.9

10.8

6.7

9.0

5.8

7.1

8.9

11.6

6.6

7.0

6.1

100.0

20,859

6.1

100.0

20,841

20,856

TOTAL

SHIPPED 1,675 950 1,625 2,412 1,922 707 1,994 2,250 1,883 1,483 1,899 2,059 %NSC TOTAL 4.5 5.7 6.3 1.9 5.7 0.9 6.5 10.6 6.5 7.1 6.4 ***ACTIVITY** TOTAL 4.6 2.8 8.1 9.0 8.2 8.6 7.3 14.9 11.1 8.7 RECEIVED NSC 996 1,688 1,868 590 1,717 2,050 2,305 1,527 3,076 1,548 1,821 1,685 ANALYSIS OF UIC: N00236 PREPARED 1,820 1,142 1,913 2,196 1,998 2,259 2,729 449 1,697 1,450 1,811 1,392 MONTH SEPT CI язы 492 NOV DEC JAN MAR APR JUN JUL AUG MAY

APPENDIX V (con't.)

&NSC TOTAL 1.0 7.9 2.0 4.1 3.2 3.2 8.7 5.6 3.1 **SACTIVITY** TOTAL 12.5 5.1 3.1 7.6 5.6 4.7 11.6 100.0 SHIPPED 5,122 590 1,452 1,075 2,218 237 2,397 696 902 1,693 1,867 597 19,119 &NSC TOTAL 1.2 2.5 2.6 2.9 1.9 7.6 6.1 4.6 *ACTIVITY TOTAL 35.1 3.0 8.6 4.3 11.9 100.0 4.4 RECEIVED 1,063 1,647 1,771 19,119 257 6,707 732 582 843 2,280 1,100 1,316 821 PREPARED 5,311 1,235 2,879 2,106 1,120 1,022 705 1,118 504 1,331 697 1,091 19,119 MONTH TOTAL SEPT OCT NOV DEC JAN FEB MAR APR JUN JUL AUG MAY 493

APPENDIX V (con't.)

6.5 5.9 6.4 6.4 7.9 6.7 7.1 SACTIVITY TOTAL 8.8 7.6 9.1 10.1 6.5 7.0 SHIPPED 1,626 1,515 1,771 1,219 2,173 1,946 2,180 1,883 1,807 1,406 1,987 1,990 21,503 &NSC TOTAL 7.5 9.9 6.4 8.5 6.3 7.5 5.0 9.9 5.7 5.4 9.9 *ACTIVITY 100.0 9.9 10.5 8.0 7.8 11.7 9.2 6.3 7.3 RECEIVED NSC 1,418 1,341 1,730 1,565 1,398 1,904 2,503 1,973 2,267 2,139 1,687 21,499 1,574 PREPARED 2,746 1,602 2,169 1,607 1,958 2,133 1,152 1,468 1,448 1,691 2,614 931 21,519 MONTH TOTAL SEPT FEB MAR APR JUL MAY JUN AUG OCT NOV DEC JAN

APPENDIX V (con't.)

&NSC TOTAL

3.7

3.8

4.3

4.3

5.5

5.3

4.4

8.1

4.6

4.7

\$ACTIVITY TOTAL 100.0 6.9 7.9 8.5 9.2 8.6 8.5 7.4 8.6 9.7 SHIPPED 1,066 1,297 1,090 1,259 1,356 1,453 1,562 1,358 1,374 1,549 1,177 1,362 15,903 \$NSC TOTAL 5.0 3.9 4.8 3.7 4.0 4.0 4.6 5.6 5.6 4.5 6.1 5.1 4.7 **RACTIVITY** TOTAL 7.3 9.7 8.6 100.0 9.4 10.0 8.4 8.1 RECEIVED NSC 1,078 1,152 1,412 1,163 1,208 1,362 1,492 1,593 1,331 1,292 1,462 1,355 15,900 ANALYSIS OF UIC: N00296 PREPARED 1,355 1,058 1,335 1,146 1,288 1,318 1,514 1,555 1,349 1,174 1,321 1,394 15,807 MONTH TOTAL SEPT CI NOV DEC JAN FEB MAR APR SUN JUL AUG MAY

APPENDIX V (con't.)

\$NSC TOTAL 4.0 0.8 10.8 0.4 2.7 1.5 10.4 1.4 **\$ACTIVITY** TOTAL 1.0 29.9 7.4 3.2 3.0 23.9 100.0 SHIPPED 3,650 1,197 482 252 119 905 393 2,923 374 481 802 12,225 &NSC TOTAL 4.8 10.6 0.8 0.5 3.0 1.1 1.8 10.1 3.6 **RACTIVITY** TOTAL 0.8 1.3 29.9 7.8 2.5 23.9 100.0 RECEIVED 1,445 3,648 247 926 2,925 751 157 304 420 664 610 12,225 PREPARED 3,579 3,080 1,454 112 248 439 **296** 267 191 607 522 12,225 MONTH TOTAL SEPT Ş NOV DEC JAN FEB MAR APR MAY JUN JUL AUG

APPENDIX V (con't.)

ANALYSIS OF UIC: N05831

MONTH	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	\$ACTIVITY TOTAL	\$NSC TOTAL
NEPT.	312	335	۲۰۶	0 .	314	7.7	
OCT	418	316	2.7	T.	296	2.5	
NOV	148	259	2.2	6.0	285	2.5	
DEC	680'6	5,911	50.7	18.9	2,865	50.3	
JAN	376	3,258	28.0	10.8	3,244	27.8	
831 497	355	462	4.0	1.3	372	3.2	
MAR	557	628	5.4	1.9	780	6.7	
APR	92	132	1:1	c.0	106	6.0	
MAY	97	124	1.1	0.5	128	1.1	
JUN	80	75	9.0	0.3	68	0.8	
JUL	26	107	0.9	0.4	113	1.0	
AUG	21	43	0.4	0.2	57	0.5	
TOTAL	11,645	11,650	100.0	3.4	11,649	100.0	

APPENDIX V (con't.)

&NSC TOTAL 3.7 2.8 5.7 5.3 3.3 1.8 5.4 1.6 1.3 0.7 1.1 **\$ACTIVITY** TOTAL 100.0 8.7 16.3 16.2 6.2 4.5 3.5 1.9 12.1 2.1 SHIPPED 9,750 1,684 1,592 1,579 1,180 862 844 602 438 342 182 208 237 &NSC TOTAL 9.0 3.0 8.2 2.3 3.8 8.0 1.8 1.2 9.0 0.9 0.9 2.8 **&ACTIVITY** TOTAL 19.8 100.0 26.3 7.2 13.3 2.5 5.1 2.9 7.4 9.1 2.2 1.7 RECEIVED NSC 1,920 716 883 695 1,289 2,551 243 497 282 169 209 240 9,694 PREPARED 2,063 672 889 2,674 **169** 1,234 216 432 215 145 170 187 999'6 MONTH TOTAL SEPT SCI NOV DEC JAN FEB MAR APR MAY JUN JUL AUG

APPENDIX V (con't.)

&NSC TOTAL 1.0 1.5 0.7 1.7 2.0 2.4 &ACTIVITY TOTAL 4.3 7.7 7.6 10.2 10.0 10.5 SHIPPED 272 377 208 375 370 4,894 231 503 459 491 514 507 587 &NSC TOTAL 0.8 1.3 1.1 0.7 1.0 1.6 1.9 2.2 1.3 1.7 2.2 1.7 **\$ACTIVITY** TOTAL 8.2 10.9 9.8 10.5 11.3 100.0 12.1 RECEIVED NSC 236 234 383 223 515 4,894 332 532 482 551 594 401 411 PREPARED 308 283 314 290 349 550 442 503 579 401 4,894 394 481 MONTH TOTAL SEPT OCT FEB NOV DEC JAN MAR APR MAX JUN JUL AUG 499

&NSC TOTAL 8.2 9.5 8.7 8.1 6.0 6.5 7.2 14.5 8.9 **\$ACTIVITY** TOTAL 9.6 8.2 7.2 7.5 6.2 100.0 9.1 8.2 SHIPPED 2,812 2,418 2,399 2,125 2,203 2,668 2,701 2,601 1,831 2,412 2,785 2,438 29,393 &NSC TOTAL 7.8 10.6 7.9 9.7 6.5 8.9 8.7 8.9 8.0 9.2 **\$ACTIVITY** TOTAL 7.9 10.7 8.4 9.9 7.6 9.8 100.0 8.4 7.2 7.9 7.6 RECEIVED NSC 2,915 2,876 1,977 2,336 3,149 2,222 2,474 2,103 2,312 2,481 2,330 2,214 29,389 PREPARED 2,148 2,806 2,709 3,424 3,182 2,160 2,117 2,900 1,890 2,265 2,084 1,724 29,409 MONTH TOTAL SEPT OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG

APPENDIX V (con't.)

	ANALYSIS	ANALYSIS OF: CLUSTER 2	2					
	MONTH	Prepared	RECEIVED NSC	SACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	&ACTIVITY TOTAL	\$NSC TOTAL
	SEPT	9,841	8,058	8.5	37.8	10,650	11.1	45.2
	OCT	7,891	7,481	7.8	25.1	7,420	7.7	25.0
	NOV	8,652	906'8	9.3	30.1	6,190	6.5	20.3
	DEC	8,975	9.056	9.8	29.0	7,813	8.2	26.3
	JAN	9,450	8,279	8.7	27.3	680'9	6.4	20.6
501	FEB	9,870	9,521	10.0	7.72	6,789	7.0	19.3
	MAR	9,114	10,140	10.6	31.4	7,290	7.6	21.5
	APR	6,932	6,917	7.2	24.4	8,483	8.9	30.1
	MAX	7,773	5,893	6.2	25.0	8,421	8.8	33.1
	JUN	6,185	9,018	9.4	31.1	7,599	7.9	28.1
	JUL	5,756	5,739	6.0	23.9	9,178	9.6	47.8
	AUG	5,201	6,515	6.8	24.4	9,836	10.3	33.4
	TOTAL	95,159	05,550	100.0	28.1	95,758	100.0	28.1

APPENDIX V (con't.)

MONTH	PREPARED	RECEIVED NSC	&ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	%ACTIVITY TOTAL	&NSC TOTAL
SEPT	5,216	4,333	9.9	20.3	4,569	6.9	19.4
OCT	4,840	4,874	7.4	16.3	4,764	7.2	16.8
NOV	5,016	5,098	7.7	17.2	4,832	7.3	15.9
DEC	5,126	4,726	7.1	15.1	4,984	7.5	16.8
JAN	5,828	5,816	8.8	19.3	5,588	8.4	18.9
EB 502	7,024	6,632	10.0	19.3	6,224	9.4	17.7
MAR	6,925	7,267	11.0	22.5	7,897	11,9	23.3
APR	5,905	6,118	6.3	21.5	6,057	9.2	21.5
MAY	5,260	5,107	7.7	21.6	5,369	8.1	21.1
JUN	4,278	4,925	7.4	17.0	4,750	7.2	17.6
JUL	6,783	5,962	0.6	24.9	3,905	5.9	20.3
AUG	3,904	5,314	8.0	19.9	7,262	11.0	24.7
TOTAL	66,105	66,172	100.0	19.4	66,201	100.0	19.4

APPENDIX V (con't.)

0.8 0.8 0.9 0.9 6.0 1.5 0.7 \$ACTIVITY TOTAL 0.6 100.0 7.3 5.6 10.9 11.3 8.7 7.0 10.5 9.4 SHIPPED 292 305 **388** 2,691 173 153 197 244 151 252 233 282 221 &NSC TOTAL 9.0 0.5 0.7 0.5 1.0 1.0 0.8 6.9 0.7 1.0 **\$ACTIVITY** TOTAL 4.2 7.5 6.3 5.9 12.8 11.6 7.5 100.0 10.4 RECEIVED NSC 168 2,672 113 212 343 310 200 233 201 157 277 197 261 PREPARED 215 205 2,693 199 190 218 294 289 201 256 178 171 277 TOTAL MONTH SEPT AUG OCT MAR APR JUN JUL NOV DEC JAN FEB MAY

APPENDIX V (con't.)

\$NSC TOTAL 4.9 5.6 4.9 0.9 5.8 6.9 7.2 \$ACTIVITY TOTAL 8.5 7.3 8.2 8.6 100.0 7.7 10.0 8.2 7.2 9.2 8.6 10.1 SHIPPED 1,300 1,566 1,468 1,730 2,048 1,722 1,653 2,026 1,653 1,462 1,865 1,741 20,234 &NSC TOTAL 6.2 4.7 0.9 5.0 5.3 7.2 6.9 5.8 7.1 &ACTIVITY TOTAL 7.9 0.6 6.6 10.2 8.0 100.0 RECEIVED 1,324 1,400 1,788 1,599 20,229 1,511 1,827 2,002 2,058 1,622 1,670 1,696 1,732 PREPARED 1,320 1,662 1,714 1,606 1,813 2,011 2,015 1,544 1,637 1,647 1,718 1,438 20,125 MONTH TOTAL SEPT OCT NOV FEB MAR APR DEC JAN MAY JUN JUL AUG

APPENDIX V (con't.)

		•					
MONTH	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	&ACTIVITY TOTAL	\$NSC TOTAL
SEPT	162	83	3.9	0.4	142	6.7	9.0
OCT	169	147	6.9	0.5	166	7.8	9.0
NOV	137	168	7.9	9.0	107	5.0	0.4
DEC	105	152	7.2	0.5	147	6.9	0.5
JAN	145	128	6.1	0.4	156	7.4	0.5
FEB	159	166	7.9	0.5	175	8.3	0.5
MAR	229	214	10.1	0.7	195	9.2	9.0
APR	226	248	11.7	6.0	271	12.8	1.0
MAY	226	217	10.3	6.0	173	8.2	0.7
JUN	171	180	8.5	9.0	203	9.6	0.8
JUL	166	166	7.9	7.0	147	6.9	8.0
AUG	226	245	11.6	6.0	237	11.2	8.0
TOTAL	2,121	2,114	100.0	9.0	2,119	100.0	9.0

APPENDIX V (con't.)

\$NSC TOTAL 12.5 3.9 5.0 6.5 15.5 8.7 4.5 4.1 7.1 **\$ACTIVITY** TOTAL 7.7 7.0 5.9 5.9 8.9 17.6 8.9 0.9 15.4 4.7 100.0 SHIPPED 1,894 1,733 3,813 1,165 1,467 2,204 4,370 2,215 1,483 1,461 873 2,094 24,772 &NSC TOTAL 4.9 12.3 3.6 5.6 3.6 7.3 17.6 6.4 4.9 6.7 9.9 7.2 *ACTIVITY TOTAL 6.5 0.9 14.9 4.6 6.9 9.6 20.5 6.2 5.9 5.1 9.9 RECEIVED NSC 1,593 1,465 3,631 1,134 1,690 1,236 2,346 2,000 1,507 1,435 1,601 24,400 PREPARED 2,270 3,943 1,768 1,418 2,233 1,688 1,098 1,261 1,051 4,911 1,601 1,533 24,775 MONTH TOTAL SEPT OCT NOV DEC JAN FEB MAR APR JUN JUL AUG MAY

APPENDIX V (con't.)

\$NSC TOTAL 1.0 1.5 0.9 1.1 1.4 1.1 1.1 1.1 SACTIVITY TOTAL 100.0 8.1 8.1 8.3 12.0 7.9 10.1 5.3 SHIPPED 315 3,997 325 322 303 369 333 405 379 299 255 481 211 \$NSC TOTAL 1.1 1.2 1.1 0.9 1.8 1.0 1.0 1.2 1.1 1.1 1.3 1.4 1.1 %ACTIVITY TOTAL 8.2 11.0 6.3 6.9 11.1 10.7 6.7 RECEIVED NSC 340 428 279 358 350 326 439 250 267 265 3,997 251 444 PREPARED 290 3,997 374 389 289 392 245 437 351 444 274 283 229 MONTH TOTAL SEPT OCT NOV APR AUG DEC JAN FEB MAR MAY JUN JUL

APPENDIX V (con't.)

&NSC TOTAL 0.1 0.3 0.3 0.3 0.5 0.3 0.1 0.4 0.4 0.3 0.4 %ACTIVITY TOTAL 100.0 12.2 9.3 10.4 8.2 8.7 10.3 9.1 12.1 SHIPPED 110 1,061 97 129 128 109 87 92 \$NSC TOTAL 0.3 0.1 0.4 0.3 0.3 0.4 0.5 %ACTIVITY TOTAL 100.0 3.6 8.7 8.3 12.2 8.3 13.1 RECEIVED NSC 120 88 139 130 88 92 93 106 1,061 101 PREPARED 74 92 115 79 170 112 78 1,061 101 101 61 TOTAL MONTH SEPT OCT NOV DEC JAN FEB MAR APR MAX JUN JUL AUG 508

APPENDIX V (con't.)

ANALYSIS OF: CLUSTER 10

MONTH	PREPARED	RECEIVED NSC	\$ACTIVITY TOTAL	\$NSC TOTAL	SHIPPED	&ACTIVITY TOTAL	&NSC TOTAL
SEPT	9,410	3,595	3.8	16.8	6,013	6.3	25.5
OCT	8,650	11,515	12.1	38.6	9,928	10.4	33.5
NOV	6,350	6,228	9.9	21.0	8.535	0.6	28.1
DEC	14,055	11,437	12.0	36.6	11,403	12.0	38.3
JAN	11,363	9,190	9.7	30.5	7,862	8.2	26.6
834 50	6,379	11,851	12.5	34.5	11,533	12.1	32.7
e MAR	6,446	6,534	6.9	20.2	7,295	7.7	21.5
APR	4,836	4,911	5.2	17.3	4,822	5.1	17.1
MAY	9,739	6,450	8.9	27.3	6,314	9.9	24.9
JUN	4,815	8,875	9.4	30.6	8,445	8.9	31.3
JUL	5,714	6,011	6.3	25.1	3,877	4.1	20.2
AUG	7,241	8,227	8.7	30.8	9,130	9.6	31.0
TOTAL	94,998	94,824	100.0	27.9	95,197	100.0	27.9

EXPLANATION OF COLUMN HEADINGS

DAY/MONTH Self-explanatory

PREPARED Quantity of 'BA' requisitions prepared by the

originator each day/month

RECEIVED

NSC Quantity of 'BA' requisitions received at NSC

Oakland each day/month

PERCENTAGE OF ACTIVITY

TOTAL Total 'BA' requisitions received that day/

month as a percentage of total activity 'BA'

requisitions received

PERCENTAGE

OF NSC TOTAL

Total 'BA' requisitions received that day/

month as a percentage of total 'BA' requisi-

tions received that day/month from all

customers

SHIPPED Quantity of 'BA' requisitions shipped that day/

month by NSC each day/month

PERCENTAGE OF ACTIVITY

TOTAL

Total 'BA' requisitions shipped that day/month

as a percentage of total activity 'BA' requi-

sitions shipped

PERCENTAGE

OF NSC

TOTAL

Total 'BA' requisitions shipped that day/month

as a percentage of total 'BA' requisition shipped that day/month to all customers

APPENDIX W

RANGE AND DEPTH RULES FOR DEMAND BASED MATERIAL AT SELECTED NAVAL ACTIVITIES

TABLE W - 1

RANGE RULES FOR DEMAND BASED MATERIAL AT NAVY ACTIVITIES

	ASHORE	AFLOAT
NAVY RETAIL MATERIAL		
Stocking Criteria		
Demands (minimum) Time Period (months)	4 6	2 6
Replenishment Criteria		
Demands (minimum Time Period (months)	3 6	6
ASO MANAGED MATERIAL		
Stocking Criteria-Consumables		
Demands (minimum) Time Period (months)	3 6	BASED ON AVCAL
Replenishment Criteria-Consumable	S	
Demands (minimum) Time Period (months)	1 6	
Stocking Criteria-Repairables	BASED ON AVCAL	BASED ON AVCAL
SPCC MANAGED MATERIAL		
Stocking Criteria		
Demands (minimum) Time Period (months)	3 6	2 6
Replenishment Criteria		
Demands (minimum) Time Period (months)	1 12	6

		TAE	BLE W -	2			
DEPT				SHORE ACT			
TYPE MATERIAL	<u>01.</u>	SL	AIL	OSTL	ROP	RO	<u>rl</u>
Retail Items	2	1	21/2	1	2	5	RO+36
SPCC Items	3	1	2	1	2	4	RO+36
ASO Items							
Consumables	-	-	-	-	-	4	RO
Repairables		-	-			2	RO

OL - OPERATING LEVEL

SL - SAFETY LEVEL

AIL- AVERAGE INVESTMENTS LEVEL

ROP- REORDER POINT

RO - REQUISITIONING OBJECTIVE

RL - RETENTION LEVEL

TABLE W - 3
SERVMANTS 2/, READY SUPPLY STORES, NON-NIF SHOP STORES (SACs 203 & 260) (Expressed in Months of Supply)
TYPE MATERIAL OL SL AIL OSTL ROP RO RL
All types, RSS/SS within 25 miles of resupply source $\frac{3}{2}$ 2 2
All types, RSS/SS in CONUS over 25 all types from resupply source 2 0 1 1 1 3 3
All types, RSS/SS overseas over 25 and the from resupply source 2 1 2 1 2 4 4
1/ If levels are not backed up in main supply, levels equal to that authorized for main supply may be maintained.
2/ SERVMARTs are authorized a one month average inventory on-hand (two months if backup in main supply is over 25 miles). Levels may be increased if main supply levels are decreased accordingly.
3/ No OSTL for stores within 25 miles of resupply source; however, activities should establish ROPs based on actual experience.

TABLE W - 4

NON-SUADPS SHIPBOARD STOCK LEVELS (Expressed in Days of Supply)

Spares, Repair Parts and Equipment Related Consumables

				2	
SHIP TYPE	SL	70	FILL	NON-FILL 2/	AI RWORTHY ITEMS
All, self-sustaining $\frac{1}{2}$	9	30	120	180	120
Non-self-sustaining $\frac{1}{2}$	As	required to	As required to accomplish assigned mission.	assigned mis	sion.

Self-sustaining is defined to be at least 1,000 tons displacement. 7

The Order and Ship Time (OST) for non-FILL items is set at 90 days or actual experience, whichever is less. 72

TABLE W - 5

NON-SUADPS SHIPBOARD STOCK LEVELS (Expressed in Days of Supply)

Non-Equipment Related Consumables

				RO	
SHIP TYPE	डा	읾	FILL ITEMS	NON-FILL2/ ITEMS 2/	AIRWORTHY ITEMS
Cruisers/Large DD Types	30	30	06	150	06
Small DD Types/FF/and Other Smaller self-	15	30	75	135	75
Submarines	9	30	120	180	120
Amphibious (except LPH)					
Ship Complement	45	30	105	165	105
Embarked Troops	30	30	06	150	06
Service Force	45	30	105	165	105
Non-self-sustaining $\frac{1}{2}$	As	required to	o accomplish	As required to accomplish assigned mission.	sion.

Self-sustaining is defined to be at least 1,000 tons displacement. 71

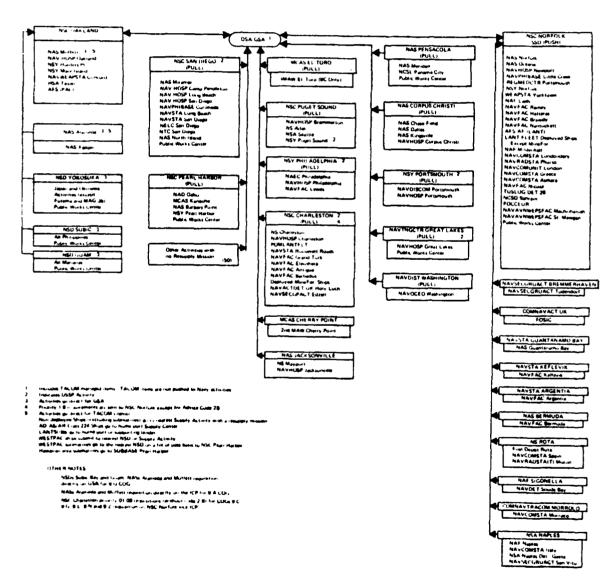
The OST for non-FILL items is set at 90 days or actual experience, whichever is less 77

APPENDIX X

REQUISITIONING CHANNELS

FIGURE X - 1

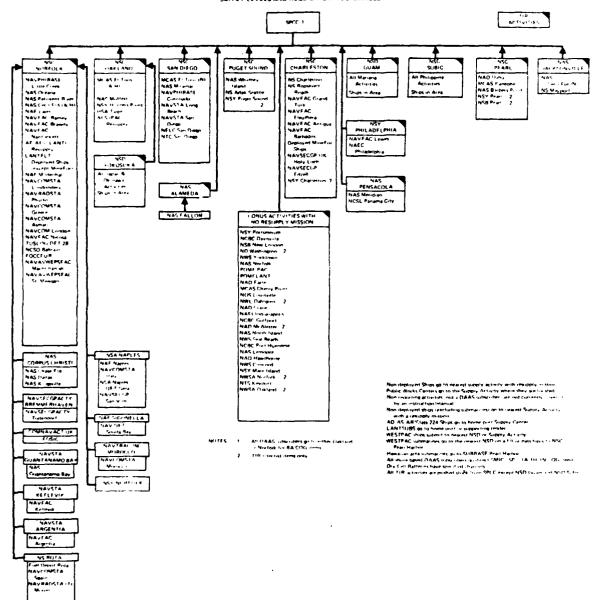
DSA/GSA/TACIM MANAGED ITEMS SUPPLY LEVELS AND REQUISITIONING CHANNELS

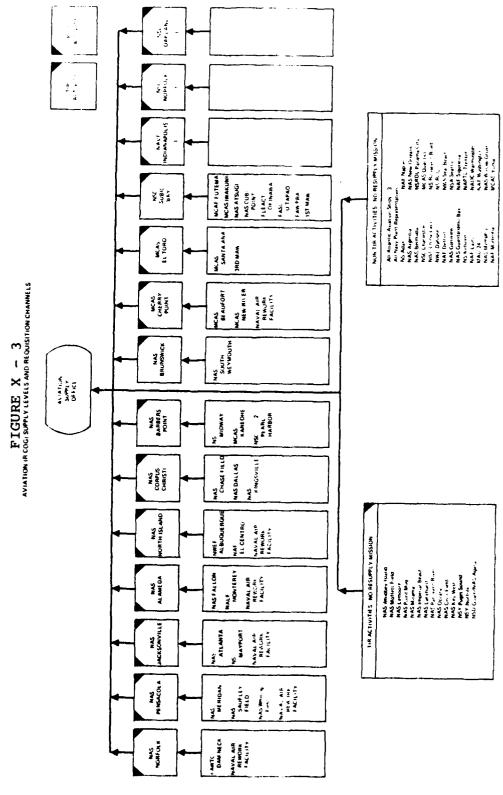


. . . .

FIGURE X - 2

SPCC (A/M/G/N COGS) SUPPLY LEVELS AND REQUISITIONING CHANNELS





Participium WESTPACTICISM or FloorPar No Lacturium or Authoria Se Cantonia o Noth Hand

CHUDESLANT Share To NAS Norther to TREDO.

1. NAS Nation for 2R BF where the ZR BF where they entry of the Whitters is

UM, Y SELECTED CUSS PURMED.

ICAMAS BANBERS PUME FOR TAPA PROJEGO, METEROLOGICAL TEMSOM, Y
A. LATERA SHIPS, LOMSOS OF CV. TYMS, SANDERS. 3.11.3

PUGET SOUND NSC San Diego NSC Oakland NSD Subic NSC Norfolk NS Adak Aviation Stips in So. California - N
Aviation Ships in No. California - N
Aviation Ships in WESTPAC - N
Aviation Ships in Atlantic - N NAVFAC Grand Turk NAVFAC Eleuthers NAVFAC Antigus NAVFAC Buthedrs Deployed Minefor Ships NAVACT DE UK HOY LOCK NAVSECGPACT Edsell NSC CHARLESTON NAVSTA GUANTANAMO BAY NAVSTA ARGENTIA NAVSECGRUACT BREMMERHAVEN NAS Guantanamo Bay NAVSTA KEFLEVIK NAVEAC Argentia NAVSECGRUACT Todendorf COMNAVACT UK NAVFAC Ketterik NSC NORFOLK FOSIC õ Fuel Depot Rota NAVCOMSTA Spain NAVRADSTA(T)Moron OTHER CONUS
ACTIVITIES
(Not otherwise noted) NAVCOMSTA Morocco NAVDET Souda Bay NAVFAC Bermude NAF SIGONELLA COMNAVTRACOM MOROCCO NELC San Diego NTC San Diego NAS Miramer NAS BERMUDA NSC SAN DIEGO NS ROTA NSC PEARL HARBOR NSY Peeri Harbor MCAS Kaneohe NAD Oahu Japan-Okinawa Activites Inncluding MACS) wirrequisition designated high demand aeronautical
items from NSD Yokosuka, NSD YOKOSUKA 1 All Philippines
NAF Atsuge
MGAS Iveakuni
MGAS Futema
FEACT Okinawa
FAMPRA
FASU U-Tapao
NAS Cubi Point NSY Hunters Point NSY Mare Hand HSA Taipei NS Midway NSD SUBIC BAY NSC OAKLAND NSD GUAM All Marianas NOTES

FIGURE X – 4 OTHER SERVICE MANAGED ITEMS (9F/9H/9I/9L/9K/9V/9W/9Y COGS)

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FIGURE X - 5

COMMON NON-EQUIPMENT RELATED MATERIAL REQUIREMENTS

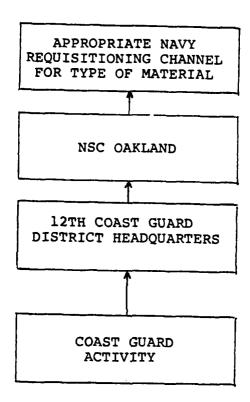
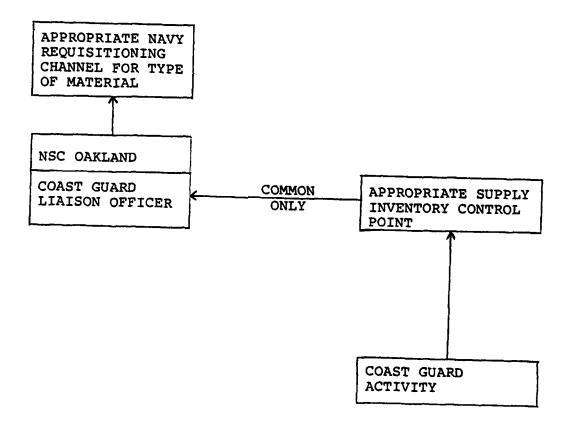


FIGURE X - 6

EQUIPMENT RELATED MATERIAL REQUIREMENTS



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8.	LT Ronnald G. Popp, SC USN 383-C Bergin Drive Monterey, California 93940		1
9.	CDR Robert Grant, SC USN Code 08 Naval Supply Center Oakland, California 94625		5

10.	Defense Logistics Study Information Exchange United States Army Logistics Management Center Fort Lee, Virginia 23801	1
11.	Mr. H.J. Lieberman, Code 431B Naval Supply Systems Command Washington, D.C. 20339	1
12.	LCDR J.R. Bailey, Code 49 Naval Supply Center San Diego San Diego, California 92132	2
13.	Commanding Officer, ATTN Code 93 Navy Fleet Material Support Office Mechanicsburg, Pennsylvania 17055	1
14.	LCDR W.P. Benefiel, Code 502 Naval Air Rework Facility Naval Air Station Alameda Alameda California 94501	1

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